

Ukraine

Rich rewards await rugged entrepreneurs



Zimbabwe

Murerwa's budget balancing act

Laser welding

Deep CO2 beam creates 'dry tunnel'

Technology, Page 19



Today's survey

Investment into the UK

Separate section

World Business Newspaper http://www.FT.com

Burma and Laos become latest Asean members

Burma and Laos have become members of the Association of South-East Asian Nations amid controversy over the group's attempts to broker a settlement in Cambodia. Cambodia should have joined Asean with the two other entrants, but its invitation was frozen after the recent coup. Page 12; Editorial comment, Page 11; Asean role in Cambodia, Page 4

Ulster talks setback The UK government's proposals for decommissioning paramilitary arms in Northern Ireland have been rejected by Ulster's three main pro-British unionist parties in a vote at multi-party talks. The rejection jeop-ardises planned negotiations in September with Sinn Féin, the political wing of the IRA. Page 8

Simitis threatens EU expansion veto



7.5 7.5

Greek prime minister Costas Simitis says Greece has not ruled out vetoing European Union membership for countries in central and eastern Europe if Cyprus is excluded from the next wave of enlargement, Mr Simitis, left, added that Greece would still take maintain a firm line in

its disputes with Turkey, notably over Cyprus and control of the Aegean Sea, while seeking to build on this mouth's Madrid agreement to avoid the use of force. Page 2; Thaw in Aegean,

Israeli budget cuts: Israel's government has agreed a Shk800m (\$227m) cut in this year's budget, in spite of opposition from defence minister Yitzhak Mordechai, and four other ministers. The cut of 1.1 per cent hits all but three of the 18 ministries, and is intended to reduce the budget deficit to 2.8 per cent of GDP. Page 7

Baht hits new low: The That baht phinged to new historic low and other south-east Asian currencies also weakened ahead of an Asian central bankers' meeting. Page 4

Students face fee rise: UK college students - whose education is currently free - face annual tuition fees of around £1,000 from next year under proposals which, added to loans for living costs, would push the cost of a three-year degree course to around £8,000 (\$13,360).

New Chinook crash probe: The cause of the 1994 Chinook helicopter crash in Scotland, which killed 25 of the UK's top intelligence experts, has been called into question. The new parliament's defence committee is to ask for more explanation of the air force verdict of pilot

Routers profits dip: Plans by Reuters, the UK media and information group, to buy back up to £200m (\$334m) of shares were overshadowed by a dip in half-year 3 per cent fall in pretax profits to £333m on sales 2 per cent lower at £1.4bn. Page 13; Lex, Page 12

Japan seeks new tourists: Japan hopes to double its number of overseas visitors to 7m by 2005. Although tourism in the East Asia-Pacific region has one of the world's fastest growth rates tourism to Japan is depressed, said the government. Page 4

UK economy booms: The UK's economy is fast reaching its capacity limits, according to new figures which show that retail spending has hit its highest level since the end of 1988. The figures helped push up the pound to an eightyear high against the D-Mark. Page 12 and Lex; German banking, Page 13

Lilly shares rise on new drug: Shares in Eli Lilly, the US pharmaceuticals company, have risen by 2 per cent despite the announcement of a second quarter loss. Investors welcomed news that regulators may soon approve for a new drug to treat osteoporosis. , and strong sales growth for other newly-launched drugs. Page 18

Prehistoric catastrophe: The Earth was struck by two massive asteroids or comets in quick succession 35 million years ago, according to new research by Canadian scientists. They believe the double blow may have altered the climate and led to the biggest mass extinction of life since the death of the dinosaurs.

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THURSDAY JULY 24 1997 Crisis ends as US company satisfies Brussels' competition fears

Boeing gets merger approval

Michael Skapinker in London and Bruce Clark in

Tha European Commission yesterday finally approved plans for a merger between Boeing and McDonnell Douglas, after eleventh bour concessions hy Boeing satisfied Brus-sels' concerns about the effect of the deal on competition in the European market.

Announcing the decision which ended five months of argument - Mr Rarel Van Miert, the competition commissioner, called for closer EU-US co-operation on competition policy to avoid repetition of a crisis which took the two continents to the brink of a trade war.

An ebullient Mr Van Miert described the deal as "a vital battle" in terms of competition policy and said the conditions be had been striving for had largely been agreed.

These were a commitment by Boeing to make available licences and patents from McDonnell Douglas's military research programmes to rival firms; agreement to establish McDonnell Douglas's civilian operations as a separate legal entity inside Boeing; and a promise not to abuse its dominant position to influence the aircraft supplies sector.

Most importantly - as it was on this point that negotiations became deadlocked - Boeing agreed to drop the exclusivity clauses from 20-year supply deals it has signed with three US airlines, and not to sign any more such pacts for 10

chairman, said: "We're very tious points raised by the Com- Boeing purchases specified in said he rejected any accusa-



European Union competition commissioner Karel Van Miert at a Brussels news conference yesterday

Airbus industrie, the European consortium whose interests Mr Van Miert had been seeking to defend, said it regretted the "arrogant and confrontational attitude of the US in these discussions".

Airbus added: "The unnecessary tension could have been avoided had Boeing proposed Mr Philip Condit, Boeing's true remedies to the conten-

comfortable with the agree- mission at the outset of these their contracts. American, ment that we've reached." But talks." Airbus said it would which has ordered more than "vigilantly monitor" Boeing's 600 Boeings over the next 20 conduct to ensure it adhered to the conditions agreed with the Commission.

The three US airlines said Boeing's decision to remove the exclusivity clauses would have no effect on their ordering policy. American, Continental and Delta airlines said they would go ahead with the

years, said: "We are quite satisfied with the fleet decisions we have made. We don't believe anything is going to

Mr Jacques Santer, president of the European Commission. congratulated Mr Van Miert for resisting strong pressure from across the Atlantic and

tions that Brussels had taken into account "other political interests" in its assessment of the deal

He also announced that the Commission intended to launch an initiative in the autumn to strengthen the aerospace sector in Europe. in Germany, Mr Günter

> Continued on Page 12 Europe's pyrrbic victory

Stet avoids Helms-Burton sanctions

By Bruce Clark in Washington, Guy de Jonquières in London and Robert Graham in Rome

Stet, the Italian telecommunications group, has reached an understanding with the State Department and ITT, the US conglomerate, which is intended to shield Stet from sanctions under America's Helms-Burton anti-

waive the application of sanctions to Stet, after Stet agreed to compensate ITT for prop-

As one of the largest European investors in Cuba, Stet has been vulnerable to the penalties demanded by the Helms-Burton law against forelgn companies "trafficking" in assets expropriated by the Castro regime.

The State Department warned several Stet executives some months ago that they could fall foul of Title IV of the act, which authorises the US The State Department indi- to deny entry visas to execucated yesterday it was ready to tives, directors and shareholders of companies engaged in "trafficking".

ITT, which operated the

over, said it had negotiated a "moratorium" with Stet, under which it would not exercise its right under Title III of the act to sne the Italian group for dealing in the property.

No details were announced, but ITT is understood to have committed itself not to sue Stet for a 10-year period in return for an undisclosed payment Since Helms-Burton became

law, President Bill Clinton has tion of Title III, which permits individuals and companies to sue in US courts for compensaerty confiscated by the Castro Chban telephone system tion for expropriated Cuban regime.

Chban telephone system tion for expropriated Cuban before the Communist take-

However, Stet is believed to have negotiated the deal with ITT to avoid creating problems in the US for a proposed link-up between its Telecom Italia affiliate and AT&T, the US telecommunications company. AT&T plans several ven-tures with the Italian group and may take a stake in It

once it is privatised in the

help to improve the atmosphere of negotiations with the United States, aimed at hitter transatlantic dispute Helms-Burton by mid-October. But a spokesman for Senator

Continued on Page 12

UK drinks groups take new look at LVMH proposals

By Ross Tieman

Grand Metropolitan and Guinness of the UK are prepared to reach a deal this year to combine their drinks husi-nesses with that of French luxury goods group LVMR.

But agreement will only be achieved if the henefits are divided fairly among share-holders of the three groups. Mr John McGrath, GrandMet chief executive, sald yester-

"We are going to look at this very unemotionally on a factual hasis," said Mr McGrath. But any new deal "most demonstrate" that shareholders of Guinness and GrandMet would benefit.

Mr McGrath spoke after LVMH announced it had increased Its stake in Grand-Met from 6.4 per cent to 11.05 per cent, but reduced its Guinness holding from 14.2 per cent to 12.46. The company now holds enough shares in either company to call an emergency meeting of share-

The GrandMet stake, acquired at a cost of more tban £800m (\$1.3hn), was bought as Mr Bernard Arnault, the LVMH chairman. songht to persuade Guinness and GrandMet to abandon their proposed £24hn merger. Instead, be is pressing for them to combine their wines and spirits businesses with LVMH brandy and champagne subsidiary Moët Hennessy in an £18.6bn group. He wants the remaining food, fast-food

The case for a demerger of the non-drinks businesses was yesterday vigorously rejected by Mr McGrath, who is chief-European Union officials | Brands, as the combined Guinsaid the Stet agreement would ness/GrandMet business would be called.

and brewing businesses

Despite claims by Mr Arnault that the businesses of GrandMet and Gninness are undervalued because of their

> Continued on Page 12 LVMH acquisition, Page 14 Elephant in the boardroom.

UK retail sales up as spending spree continues

By Wolfgang Münchau and Robert Chote

Britain's consumer spending boom continued unabated in June, according to figures published yesterday. They show retail sales growing at levels not seen since the end of 1988. The Office for National Statistics, the UK's statistical bureau, reported that the volume of retail sales went up 5.4 per cent year on year in June, the same rate as in May.

The figures belped raise the pound to an eight-year high against the D-Mark. The British currency closed in London at DM3.072. It was DM3.039 the previous day.

The latest surge in retail

sales was almost entirely due to windfall gains from building societies (mutual savings banks). A few of the largest societies have converted themselves into joint stock compa-nies recently and distributed free shares to members. The estimated at £35bn (\$58bn). UK statisticians said yesterday

the societies' new shareholders had tended to spend, rather than save, their gains.

The strong retail growth data shocked financial markets. Most analysts had expected retail spending growth to ease after May's increase.

Mr Adam Cols, UK economist at brokers HSBC James Capel, said: "With much more to come in terms of windfallrelated spending, sales growth could easily burst through its late-1980s highs over the coming months. Sterling's rise is being

driven by expectations of fur-ther increases in UK short-term interest rates from the current benchmark rate of 6.75 per cent. The newly independent Bank of England is expected to

pnt up interest rates by at least another quarter point at the monetary committee meeting in August. Senior committee members are concerned the economy may be overheating. But the strong currency

presents a policy dilemma for the Bank of England, faced with a booming service econ-omy and a depressed manufacturing sector.

The latest survey published yesterday by the British Cham-bers of Commerce confirmed

sterling's strength was burting UK exporters. Mr Eddie George, the gover

nor of the Bank of England, said "the jury is still out" on whether the recent Budget was tight enough to put downward pressure on sterling.

Lex, Page 12 Bank shares soar, Page 13

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Technology Arts/Arts Guide Foreign Exchanges Bourses

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Brussels shoots down UK claims that threatened import ban carried the day in farm council

Credit for meat safety vote disputed

By Nell Buckley in Brussele and George Parker and Maggie Urry in London

European Commission officials yesterdey disputed claims hy Britain that it deserved the credit for an EU decision to bring continental meat safety standards into line with the UK'e.

Farm ministers voted 8-7 on Tuesday night to endorse a Commission proposal that the parts of cattle believed to carry BSE, or mad cow disease, should be removed from the human and animal food chain in an effort to eradicate the condition.

Mr Tony Blair, UK prime minister, claimed his government had secured a deal which had eluded the previous Tory administration. He praised Mr Jack Cunningham, rejected by ministers in December. his agriculture minister, for his "patient negotiations with his EU counterparts".

Mr Cunningham had threatened to ban imports of beef from counstandards, if the agriculture council voted against. The Yes vote, he said, had resulted because "Britain pressed for these controls to be put in place right across Europe".

Brussels officials, however, suggested privately that the same outcome could have been achieved through conventional diplomatic horse-trading. Mr Cunningham had merely hitched a ride on Commission proposals.

After gathering highly critical vet the council had moved on the basis some countries in Europe were not meeting existing standards, Mr Fischler gained Commission backing tries which did not match British in May to reintroduce the measures, before Mr Cunningham issued his threat. "The British threat didn't even cross people's minds. It was pretty irrelevant,"

said one EU official. Mr Ian Gardiner, policy director of the UK's Netional Farmers' Union, said: "The Commission put this forward on the basis of scientific and technical advice. It had strong support from some countries like the UK, Ireland and Similar measures were proposed last year by Mr Franz Fischler, the which had to bear the brunt of EU agriculture commissioner, but persuading the others."

Swiss bankers uncover

erinary inspectioo reports, showing of scientific advice. That should encourage it to accept a proposal to lift the export ban on British beef, which was also based on scientific grounds

While discounting British claims for the credit, Brussels officials felt nevertheless that the new Labour government's approach was more constructive than that of its Conservative predecessor. One difference was a well-defined

set of objectives. "They have got a fairly clear idea of how they want to set about things, step by step," said one senior agriculture official. Another was an apparent willingness to work more closely with both the Commission and the

The need for the letest

that he could not understand

why the banks had not made

more of an attempt to con-

tact the account holders

"I have not been able to

find any fig leaf big enough

to cover up my colleagues'

negligence," said Mr Krayer,

dormant assets manually it

became clear that the date

recorded electronically was

not always indicative of the

establishment of the client

relationship. As a result it

had revised upwards its esti-

mate of its dormant

accounts from SFr11.4m to

Swiss banks will publish a

list of an estimated 20,000

accounts dating back to the

second world war in Octo-

in foreign accounts. How-

intermediaries who were act-

ings this month between Mr

Simitis and President Süley-

man Demirel of Turkey and

between leaders of the two

Cypriot communities et

But the atmosphere has

been soured by statements

made in Cyprus at the week-

end when Mr Bulent Ecevit,

Turkey's deputy prime min-ister, joined Mr Rauf Denk-

tas, the Turkish Cypriot

Troutbeck, New York.

SFr27,3m.

The good news, he said, was that It is also prepared to make the right gestures. Last week Mr Cunningham appeared before the European Parliament's special BSE monitoring committee. Mr Douglas Hogg, the previous farm minister. had infuriated MEPs by repeatedly refusing to appear.

"[Mr Cunningham's appearance] was symbolically very important, said Mrs Dagmar Roth-Behrendt, German Socialist chair of the committee. "For a British agriculture minister to appear in that arena for two hours and be applauded at the end was quite something."

Even Mr David Curry, the new UK shadow agriculture spokesman, praised Mr Cunningham, saving the council'e vote partly reflected Mr Cunningham's "constructive approach" towards the EU.

Bonn approves finance

By Peter Norman in Bonn

Mr Georg Krayer, chair-SBC said yesterday that when it began to investigate

bill

list their securities on Ger-

The finance ministry said the planned law would make more risk capital available for medium-sized companies and for small, new innovative firms in growth sectors, as well as lower the cost of raising funds through the stock market. It would also open up new activities for financial services companies and stock exchanges and

ing out existing business.

The legislation will reform

leader, to celebrate the 23rd • The cabinet approved e anniversary of Turkey'e milibill of Mr Klaus Topfer, housing minister, to curtail subsidies in the publicly supported housing sector and raise housing costs for wealthier tenants. Parliamentary approval for tha plans appeared bleak after protests from property owners, tenants' groups, opposition parties and the federal states and local authorities.

financial centres. The 451-page "third financial market promotion law" encompasses more than 100 measures which have been the subject of intense discussion between the finance ministry and the financial services industry for more than a year. A revision in yesterdey's draft will give foreign companies more freedom to issue prospectuses in languages other than German to encourage them to

Mr Theo Waigel, finance minister, said the bill, which Bonn hopes will become law before the end of this year, was a "central component" of the government's supplyside programme for more investment and jobs. He said it would strengthen Germany's financial sector in readiness for the euro, the planned European single

the bill.

laws covering stock markets, investment funds and holding companies. It will make it easier for companies to access capital markets, modernise investor protection. improve the international competitiveness of German investment funds, give encouragement to equities and derivatives trading, and encourage more private provision for old age through targeted pension funds.

The German cabinet yesterday approved e wide-ranging draft law to deregulate the market for risk capital and enhance the international competitiveness of the country's stock markets and

man stock markets.

currency. To pass parliament, the bill will need the approval of the Bundesrat, the second chamber of the Bonn parliament controlled by the opposition Social Democratic party. The SPD yesterday had no comment to make on

improve conditions for carry-

Olivetti ex-chief more dormant accounts seeks plea bargain

By Robert Graham in Rome

Mr Carlo De Benedetti, the former chairman of Olivetti. the Italian information technology group, has proposed to plea bargain with Turin magistrates who have been investigating him for the last 10 months on charges of alleged insider trading.

News of the proposal leaked out yesterday from the Turin magistrates and was confirmed by a spokesman at Cir, the industrial holding company controlled by the De Benedetti family. The investigation was triggered by share trading at the end of August last year, just before Olivetti announced unexpectedly large losses for the first half of 1996.

A Cir spokesman said the plea bargaining was sub that were reported by 51 judice, and any decision Swiss banks in the last would not he made by a offici-judge for two months. If 1996. accepted, it would mean Mr De Benedetti would have to pay a fine in return for all

proceedings being dropped. The procedure also implies no formal guilt, thus Mr De Benedetti would not risk to regain their money. being barred from holding public or company office. Plea bargaining also has the advantage of avoiding a Corporation, the smallest of affect Mr De Benedetti's legal position regarding the

collapse of the Banco Ambrosiano. A court of second instance reduced in 1996 a six-year sentence to four and a half years for the 1982 fraudulent bankruptcy of the hank. If the insider trading case had gone to court, under Italy's complex legal system he would have risked the original Banco Ambrosiano sentence being reinstated. He is

also appealing this sentence. On September 3 1996 Olivetti unveiled first-half losses of L440bn (\$252m) losses that led to Mr De Benedetti's resignation as group chairman. Just prior to this unsxpected announcement, Olivetti shares fell 9 per cent in two days of heavy trading. Consob, the stock exchange watchdog, set up an inquiry in part as a result of a statement made hy Mr Renzo Francescone, the Olivetti managing director, who had resigned in dieagreement

over the group's accounts. An investigation was then set in motion by Turin magistrates who questioned Mr De Benedetti, and a Turinbased stockbroking group allegedly involved in Olivetti share trading. Mr De Benedetti's son, Rodolfo, was also placed under investigation. but proceedings against him are likely to be dropped.

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Estimate of unclaimed foreign money is doubled to \$41.6m By William Hall in Zurich the whole exercise and the advertising campaign alone Swiss banks have found is estimated to cost SFr5m. more than twice as many dormant foreign bank campaign is underlined by a glance at some of the names accounts dsting back to the second world war than they in the published list, which thought they had less than range from a male voice 18 months ago. choir in Germany to Prince They have also increased Hermann zur Lippe and a their estimates of how much delegation from Japan. foreign money lies unclaimed in their vaults by man of the Swiss Bankers more than 50 per cent to Association, said yesterdey

official survey in February The latest revelations will increase the embarrassment

Two Russian Jews in Moscow's Central Synagogue study caust survivors and others names on the dormant eccount list A large part of the latest increase was due to a technical oversight at Swiss Bank court judgment that could the "big three" banks, which dormant Swiss bank tact toll-free telephone numbad not programmed its accounts, outlined plans to bers in most of the 28 coun- involved are understood to computers properly to iden- contact the rightful overseas tries for advice on how to be far less than the SFr60m

> May 1945. Yesterday's reveletions came as the Swiss Bankers have been listed in newspa-Association, the Swiss Bank-

SFr61.2m (\$41.6m).

since 1945.

Mr Kurt Hauri, chairman

of the Swiss Banking Com-

mission, said yesterday that

67 of more than 400 Swiss

banks had reported a total of

1,785 bank accounts dormant

This is more than double

tbe 775 dormant hank

accounts, totalling SFr38.7m.

of the big Swiss hanks,

which have been accused of

hlocking attempts hy Holo-

Volcker, the former US Fed- distributed in 13 different dormant Swiss hank tify accounts opened before owners of dormant Swiss make a claim. bank accounts.

Names of eccount bolders per adverts in 28 countries, ing Commission and Mr Paul information kits are being

have promised to underwrite ents.

eral Reserve chairman who languages, and would-he heads the investigation into claimants are urged to con-

Until recently the Swiss ever, many of these accounts banks charged SFr300 to may have been opened hy research each individual claim. Now the Swiss banks ing on behalf of overseas cli-

Greece in EU veto threat if entry of Cyprus is blocked

By Edward Mortimer and Kerin Hope in Athens

Greece refused yesterday to rule out vetoing European Union membership for applicant countries in central and eastern Europe, if Cyprus is excluded from the next wave of enlargement.

In an interview with the Financial Times, Mr Costas Simitis. Greek prime minister, also rejected Turkish threats to derail talks on a Cyprus settlement if the EU goes ahead with eccession negotiations with the Greek Cypriot government. The negotiations are due to start early in 1998. Mr Simitis insisted that said.

the eccession talks should continue "in parallel" with efforts to reunite the divided He said be hoped it would

tries, since the lengthy or threat of force. accession procedure would leave considerable time to

work out a political solution. divided, "Greece will use all proceed. measuree offered in the

Mr Simitis insisted that disputes, including the Turkey still had to withdraw Cyprus problem, after meetits claims on Greek territory But if in the end other EU in the Aegean, or submit members sought to block them to the World Court, Cyprus'e inclusion, on the before e direct dialogue grounds that it was still on other issues could

On a more conciliatory

'The accession talks should continue in parallel with efforts to reunite the divided island'

Turkey, notably over Cyprus and control of the Aegean

framework of the European note, Mr Simitis for the first Union to achieve what it time signalled that experts considers to be right," he appointed by both sides to sort out procedural problems Mr Simitis said thet would meet face to face in Greece would maintain a September and not be con-

firm line in its disputes with fined to exchanging documents. The four "wise men" were

tary intervention on the The two leaders warned that Turkey would proceed with gradual integration of northern Cyprus with the Turkish mainland if the EU persisted in negotiating membership with the purely

Sea, while seeking to build chosen in May after EU not be necessary for Greece Greek Cypriot administrato yeto EU membership for on this month's Madrid mediation. tion in the south. former Communist coun- agreement to avoid the use Hopes were raised for a

President of Yugoslavia begins term with clampdown on TV and radio stations Milosevic promises 'peace and progress'

By Tony Barber in London

Mr Slobodan Milosevic, the Serbian leader who has presided over some of the greatest setbacks in his nation's history, was sworn in yesterday as president of the federal state of Yugoslavia, which comprises Serbia and Montenegro.

Speaking to the federal parliament. Mr Milosevic, 55, promised that his four-year term would be were jamming central Belgrade bian state. an era of "peace, progress and pros- every day and demanding his resigperity".

critics who pointed out that he had warmed up for the big occasion by closing down six independent radio stations and two television channels

Yugoslav presidency largely as a way of prolonging his domination of the Serhian political scene. The Serhian constitution barred him from serving a third term as president of Serhia, hut Mr Milosevic has yet to betray any readiness to relinquish into war in Croatia and Bosnia with power voluntarily.

Last winter, when crowds of up to 150,000 pro-democracy demonstrators nation, it appeared that Mr Milosevic Bosnian Serbs pounded into submis-His words rang hollow to domestic might be in danger of having his crown forcibly removed. Yet by biding his time and exploiting the internal divisions of the Serbian opposition, he rode out the crisis. It was not the first time that Mr

in Belgrade in 1987, took over the dinary capacity for survival. Even Milosevic's opponents to the defeat the calamitous 1991-95 wars of the suffered at Ottoman Turkish hands Yugoslav succession, for whose out- at the battle of Kosovo Polje in 1389. hreak many Balkan experts hold him largely responsible, could not shake his grip on power.

Mr Milosevic enticed the Serbs would live in a single, enlarged Ser-However, the wars ended with the

sion by Nato and with the Krajina Serbs of Croatia fleeing from their of conquering Croatian armies. It was one of the most terrible

For Serbia, the war also brought world record hyperinflation, United Nations imposed economic sanctions, exclusion from some international organisations and sports the prospect that, after Communist events, and a collapse in per capita Yugoslavia's dissolution, all Serbs gross domestic product to 59 per cent of its level in 1989.

Mr Milosevic told parliament yesterday that he had great plans for the next four years.

"We are launching a project of material and spiritual renewal and ancestral homes under the shadow recovery of society as a whole - the economy, technology, the state, education, media, villages and towns, episodes in the long history of the roads and hridges, hospitals and Milosevic had displayed an extraor. Serbs, comparable in the view of Mr schools," he said.

EUROPEAN NEWS DIGEST

Turkish alarm bell stifled

Turkey's economy minister yesterday retracted his warning that inflation could hit 100 per cent this year, considerably higher than his earlier estimate of 80-85 per cent. Mr Gunes Taner, appointed only three weeks ago, had increased his estimate from the previous government's target of 57.7 per cent.

He only backtracked after nervous financial markets had closed. During the day, everage share prices tumbled .7 per cent and yields on treasury bills rose to 120 per cent from 111 per cent. However, the currency weakened

only slightly. Global Securities, a big Istanbul brokerage, speculated that Mr Taner was preparing for a tough deflation policy next year by allowing prices to rise sharply now, letting the overheated economy cool off before introducing reforms that would deliver a benign economic environment prior to next year's elections.

Other analysts argued that Mr Taner's remarks were simply a sign of poor judgment which had cost him credibility in the markets and the business

RUSSIA'S MILITARY Navy chief announces cuts

The Russian navy is to cut its personnel by some 30,000 by next year and take outdated ships out of service, Admiral Feliks Gromov, its commander-in-chief, announced yesterday in Vladivostok. At the same time, it will make every effort to introduce new ships and equipment and maintain its technological level, he said. Russia'e armed forces have been hit hard hy a chronic lack of funds because of the country's economic crisis.

Recent figures indicate the navy has some 320,000

personnel, of whom 200,000 are conscripts. President Boris Yeltsin has called for a sharp reduction in the size of the military and for conscription to end. In en interview in the latest issue of Moscow weekly Argument-i-Fakty, Mr Igor Sergeyev, the defence minister, said it was planned to reduce the number of senior officers in the army from 1,925 to 1,400 next year, and eventually to 1,200. Total armed forces would be cut from 1.8m to 1.5m by 1998, and to 1.2m the following year. Mr Sergeyev said he expected a 1m-strong army

Mr Yeltsin yesterday ordered the sale of thousands of stores, restaurants, sports centres and other loss-making facilities belonging to the armed forces in an effort to raise cash for unpaid wages, according to the Itar-Tass Charles Clover and agencies, Moscou

■ IMF MISSION IN KIEV

Ukraine expects standby loan

The International Monetary Fund will approve a \$750m one-year standby loan for Ukraine in the near future. according to Mr Anatoly Galchinsky, deputy head of the presidential administration, "There will be a one-year standby loan, which will cover the second half of this year and the first half of next, worth \$750m," he said

An IMF mission is in Kiev this week completing talks on the deal, Ukrainian officials said they expected the team to recommend that the loan be released next month. It is less than a month since the IMF said Ukraine was not ready, because of slow progress on reforms, to meet the conditions of a three-year loan deal worth \$2.5bn-\$3hn

Ukrainian officials have said they hope the standby will be followed in early 1998 by a new long-term loan, but Mr Galchinsky's comments yesterday suggest that credit will not come until the second half of next year.

SICILIAN MAFIA

Former top judge accused

Prosecutors in the Sicilian capital Palermo said yesterday that they wanted to put a former senior judge on trial for alleged links with the Mafia. They claimed in e 1,000-page report that Mr Corrado Carnevale, once e member of the Court of Cassation, Italy's highest court, should be tried for complicity with the Sicilian Mafia.

The document, submitted to an examining magistrate who will decide whether there is a case to pursue. contained details of several court cases allegedly 'adjusted" in the Mafia's favour. It also included evidence from 12 ex-Mafiosi who have turned state's evidence. Mafia cases were at one time regularly assigned to the first section of the Court of Cassation, over which Mr Carnevale presided, and the former judge earned the name "verdict killer" for the number of convictions he quashed on technicalities. He is best known for freeing

express train in 1984. ■ ALBANIAN POLITICS

Berisha announces resignation

Mafia godfather Michele Greco from jail in 1991 and quashing life sentences on two lesser Mafia bosses convicted by a lower court of bombing a Naples-Milan



Albania's President Sali Berisha (left) yesterday announced his resignation fulfilling a pre-election promise and clearing the way for his Socialist opponents to try to bring the anarchy in the country to an end. Mr Berisha announced his resignation in a radio broadcast shortly before a new Socialist-dominated parliament convened. He will remain in parliament as head of a weakened Democratic party, which

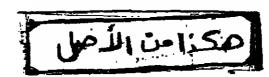
previously dominated the country, and said he would fight for a free-market system and Albania's acceptance into western defence and economic organisations. He and his party suffered a huge loss of popularity because of the perception that they had profited from pyramid investment schemes which collapsed early this year, taking the savings of many Albanians,

HUNGARY-ROMANIA RELATIONS

Consulate reopens in Clui

Hungary yesterday signalled improved bilateral relations with Romania hy reopening a consulate in Cluj closed down by the late Communist dictator Nicolae Ceausescu nine years ago. However, the event was marred by Romanian nationalists who telephoned death threats to Mr Victor Clorbea, the country's prime minister, accusing him of giving too many rights to Romania's 1.7m ethnic Hungarians.

Once a trilingual city with many native German speakers, Cluj now has a population of \$30,000, about a quarter of whom are ethnic Hungarians. It is located some 200 miles northwest of Bucharest, in Transylvania, where most of the ethnic Hungarians live.



uhansk, a gritty industrial city in the Donbas region of eastem Ukraine, is hardly a popular venue for foreign investment. The collapse of the local economy based on coal mining and heavy industry has pushed the area into a depression which is bleak even by former Soviet standards. Street lighting and hot water hava become luxuries and the city pavements are lined with underemployed workers seeking to supplement meagre incomes by selling a few bars of soap

or a couple of cheap dresses In this seemingly hostile climate, however, a small British-Ukrainian joint venture called Britanica, Which makes telephones and sells a wide range of consumer goods, has prospered Last year it manufactured 210,000 phones and made a tributions of their local part-

of the Carrier ances cuts

sales standby log

and the second

Commence Designation

employees to 300 and created a network of 17 regional service and distribution centres

across Ukraine and Russia. Britanica's success, and its anthuaiastic expansion plans, are part of an impor-tant, but widely overlooked, trend. At a time when large corporations are shying away from making direct investments in the former brave adventurers such as Mr Robert Tyldesley, one of Britanica's founders, are tunes in Europe's new frontier. Their entrepreneurial

spirit, and the energetic con-

emerging from the dol-"I think the advantage

wa've got bere is purely that we've had the courage, the guts to get off our backsides," says Mr Alfred Gooding, chairman of Big Tree Products, a British manufacturer of heating and domestic products. "I think that if we can make this venture a Soviet Union, thousands of success, we could get 50 other firms coming out to work here." Britanica'a founders, who

seeking and finding their for- are boping this year to expand into the production and sale of electric kettles and small domestic and water heaters, see a tremen-

\$608,000m profit. Founded in ners, are the best bope these dous business opportunity in manager at a local armaness, it has grown from five sad Slavic lands have of Ukraine because of the counments factory producing try's combination of low labour costs and huge market for consumer goods.

To tap into that market of 50m people. Mr Ihor Sedykh, the company's Ukrainian partner, believes it is crucial to convince Ukrainian consumers, made sceptical by 70 years of shoddy Soviet goods, that they are boying a quality product. When Bri-tanica talephones ware launched in Luhansk, be proved that point by holding his telephones out at arm'a

length and dropping them. "A Soviet telephone would have broken into dozens of pieces, but nurs didn't," says Mr Sedykh, a former senior ammunition for Kalashnikov machine guns. "It might seem vulgar, but it was a trick which really helped us to show bow our telephones were different."

Another key step, according to Mr Tyldesley, has been tha creation of an extensive, commission-only sales team. Like other companies, including the inter-national cosmetics glants whose business is booming in the former Soviet Union. Britanica has discovered that the elaborate friendship networks which were vital for survival under communism are useful engines of

capitalism. Britanica sales

their chums, go door to door in their dingy Soviet apartment blocks, and visit local shops at least once a week to see if they need new stock.

But, while Britanica's part-

ners are full of praise for the ingenuity and endurance of their sales staff, they have nothing hut scorn for Ukraine'a meddlesome hureancracy, whose interference they say is the biggest bar to doing husiness in the

"The higgest problem is connected with bureaucracy. It is very draining, and ooe of the most difficult things is that major new hurdles just suddenly appear," complains Mr Tyldesley, who is the

In the last of three reports from eastern Ukraine, Chrystia Freeland reports on how a region facilities, it proved surprisonce synonymous with Stalinist industrialisation is proving attractive to foreign investment

"We realised that there was virtually any number of factory directors who would come to us and say, 'If you Their greatest problem is can bring jobs, you can have the factory"," recalls Mr Tyluct certificatioo system. full

This open-armed welcome to foreign investors is not what one would expect of the "red" Doubas, which long prided uself on its role Stalin's industrialisation drive. But, as a few hold small-scale investors are discovering, six years after the collapse of the Soviet Union, even some of the bleakest corners of the former Communist monolith are suddenly open for business. tion, when Britanica set out Previous articles appeared on to buy a factory this spring July 7 and 23

Central European floods

Kohl cabinet clears aid for stricken areas

By Peter Norman in Bonn

Chancellor Helmnt Kohl's cabinet approved emergencysupport measures vesterday for flood victims in eastern Germany after the first dyke broke on the German bank of the River Oder.

In Poland, where more than 500 communities were still under water, river authorities said tha Oder flood wave was heading towards the southwestern city of Opole and was to inundate a residential estate at Wroclaw, a short distance to the north.

New floods were also river, which merges with the Frankfurt an der Oder. Polish authorities revised the official death toll from three weeks of flooding to Poland down from 60 to 55.

region around Frankfurt, the in the 18th century. German cabinet approved 20m (\$11m) of that Kreditanstalt für Wiederaufbau, the state-owned development bank, would provide DM200m in credits rate to cover damages.

Mr Theo Waigel, the Bonn continue to rise. finance minister, will open talks with the Brandenburg state authorities on special

ter, was instructed to begin discussions with the state on repairing damaged bridges, roads and dykes.

The decisions came after the River Oder hurst through a dyke on its west bank at Brieskow-Finkensouth of Frankfurt. Army helicopters dropped giant sandhags into the gap in

The hole in the riverside defences rapidly widened to 250m and water flooded at a rate of 500 cubic metres per second into a surrounding low-lying area 60km

The authorities ordered expected near the Warta the evacuation of more than 2,000 people from nearby vil-Oder at the border town of lages, but many refused to Kostrzyn, north of the move for fear of looting. Oththreatened German city of ers who had been evacuated on Tuesday quickly returned

to their homes. In Frankfurt, the waters were one centimetre above the level of the record flood Following Mr Kohl's visit of 1930 and reached the highon Tuesday to the crisis est level since records began

It was unclear yesterday assistance and announced worsen. While glorious summer weather in the Frankfurt area held out the hope of a respite from the floods. Mr Alwin Ziel, the interior at half the market interest minister of Brandenburg, warned that the river would

The defence ministry reported that troops were working around the clock to tax reliefs for flood victims, strengthen the river bank

while Mr Matthias Wiss- with sandbags. A further mann, the transport mints- 5,400 were available to help. Czechs to put three banks up for sale

The Czech finance minister, Mr Ivan Pilip, announced yesterday that ha would submit a plan for the sale of three of the country's four August 20.

financial sector has been identified as an important factor in the country's economic difficulties, and a sale to western banks - though nnt yet guaranteed - would be one of the most significant steps to date in the reform process. The government will be seeking to sell its controlling stakes in Bank and CSOB Bank. All three have been audited by the six biggest international auditing companies.

Analysts caution, however, that the privatisation process may be a difficult one. A 15 per cent stake in Knmercni and approximately one third in CSOB are held by the Slovak National Property Fund as a result of the "velvet diverce" between the two

countries. The Slovak side is understood to be willing in principle to sell its share, but is seeking to link its agreement to Czech concessions concerning disputed shared assets. Mr Pilip said he deputy were arrested and expected negotiations with charged with fraud. IPB has the Slovak Property Fund to

defeat for the Czech state bank, which has been pressing for a merger between CSOB and Sporttelna to take place before the banks are privatised. This would have created a more attractive prospect for western buyers. Komercni Bank's assets are

The weakness of the Czech currently non-performing, with lesser figures for the other two. Floods on top of this year's economic crisis, have put pressure on Czech industries, and there are fears that this proportion could increase.

The Czech government has been discussing bank privatisation for several years, but Mr Miroslav Nosal, head of research at Patria Finance, said that Mr Pilip had brought a new determination to the task owing to the economic crisis. He added, however, that there would probably be opposition from other ministries and some of the banks

It is not clear whether the government has really made up its mind to follow the pattern of neighbouring Hungary and sell its entire stake in the banks to foreign strategic investors.

The sale of the Czech Republic's second largest May when its head and his been sold to Nomura, and the government has prom-Mr Pilip's statement ised that the deal will go appears to represent a shead in the coming weeks.

Austrian budgets set nation on target for Emu

ent parliament with budgets for the next two years that are in line with the convergence criteria for the planned single European currency, writes Eric Frey in Vienna. According to Mr Edlinger's forecasts, the federal budget deficit as

a percentage of gross domestic

and will stay there in 1999.

Even including a deficit of 0.3 per cent of GDP by the federal states and the communes, Austria would remain below the 3 per cent threshold stipulated in the Maastricht treaty. With low inflation and a total debt hurden that is

poised to meet all the criteria for joining Emn in 1999.

Mr Edlinger's forecasts assume economic growth will rise from 1.4 per cent this year to 2.9 in 1998. This should allow the government to increase its absolute deficit from Sch67bn (\$5.3bn) in 1988 to

of GDP. The budget plans include more

Ukraine's cumbersome prod-

of pitfalls which serve to

enrich the country's under-

paid civil servants but act as

a powerful brake nn the

Even so, some traditional

obstacles to doing business seem to be vanishing as this

impoverished regioo realises

that new investment is the

only way to stimulate the

dving economy of the Don-

bas. For example, in spite of

Ukraine's national reputa-

tion for laggardly privatisa-

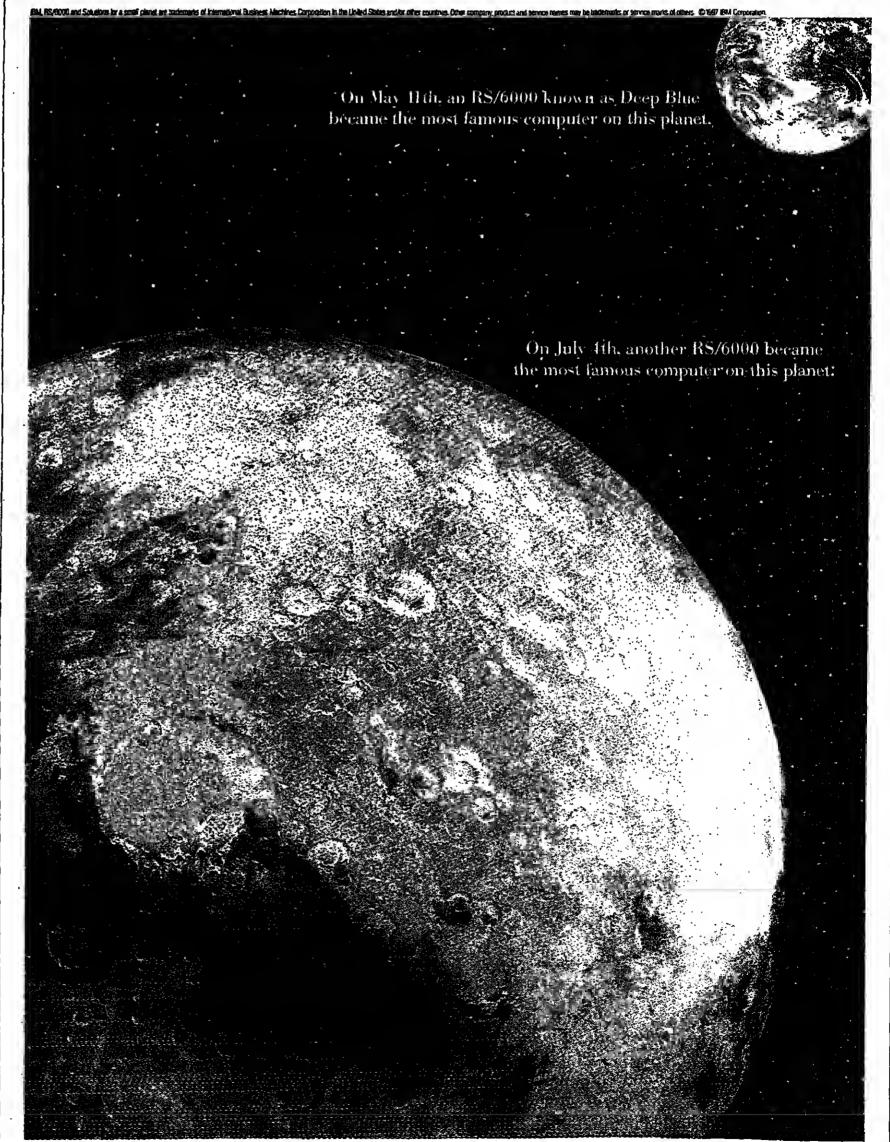
economy.

education and social security, but keep capital investment spending relatively low.

The coalition government made last-minute effort vesterday to

spending for crime prevention.

Austria's finance minister. Mr product will slide from 2.7 per cent gradually falling to the 60 per cent Sch70bn in the following year, reach agreement on a comprehen Rodolf Edlinger, will today pres- this year to 2.6 per cent next year limit, Austria would therefore be while keeping it steady as a share sive pension reform that should be sive pension reform that should be get. But wide differences remaioed hetween the Social Democrats. who want part-time carnings subject to payments into the federal pension scheme, and the conservative People's party, which fears job losses from such a measure.



"he same IBM RS/6000" technology that as "Deep Blue" competed against world chess champion Garry Kasparov is also conquering deep space.

For the Mars Pathfinder mission, NASA and Lockheed Martin had only one shot at success. Their solution: an onboard flight computer based on everreliable and powerful RS/6000 technology.

From launch to landing, the computer was responsible for over 100 mission-critical events. On Mars, it's controlling vital communications between Earth, the Pathfinder lander and the 22-pound Sojoumer rover.

Of course, you don't have to be a grand master or a rocket scientist to benefit from RS/6000 technology. More than 600,000 RS/6000 systems are in use around the world (Earth, that is), handling everything from massive data warehouses to mega-Web sites to large-scale simulations.

For a closer look at the computer technology that's taking this and other worlds by storm, visit www.rs6000.ibm.com

Baht at historic low as slide continues By James Kynge in Kuala Lumpur and William Barnes in Bangkok

The Thai baht plunged to an historic low and other south-east Asian currencles also weakened yesterday, as thoughts turned to whether an Asian central bankers' meeting tomorrow might restore stability to the region's markets.

The baht ended in Bangkok at Bt32.40 against the US dollar, down from Bt30.95 on Tuesday and well below the Bt26 level at which the central bank had pegged the currency before it was forced to float it on on July 2.

The Thai currency was principally undermined by its own weakness yesterday as Thai-based corporations, estimated to have a total

of US\$60bn in unhedged foreign debt, were forced to buy dollars to protect themselves against further declines in the currency.

Dealers said yesterday's trade appeared to be driven by genuine commercial demand, and not speculative activity. Poor first-half earnings reported by local banks and finance companies contributed to the baht's weakness, economists

The Thai central bank appeared to intervena alightly yesterday after failing to protect the baht at Bt30 last week. A consensus exists that the Bank of Thailand no longer has the reserves to do much more than "smooth the baht's

Similar assumptions are being

applied to the central banks of the Philippines and Malaysia, which this week announced its reserves had fallen by M\$8.8bn (\$3.3bn) during a bruising battle with speculators in the first 15 days of this month.

Against this backdrop, Asian central bankers are expected to be eager to find ways to snpport south-east Asia's beleaguered currencies when they meet in Shanghai tomorrow.

Economists, however, said that market expectations of a commitment to concerted central bank intervention may be overblown. It might be rash to hope for more than a strongly-worded communiqué on the need to restore stability,

Asian | currencies," said Mr Kobus van der Wath, bead of treasury economics at Standard Chartered Bank in Singapore.

Countries to be represented at the meeting, which some have dubbed a "sort of Asian Group of Seven", include Japan, Hong Kong, Singapore, Malaysia, the Philippines, Thailand, Australia, New Zealand, South Korea, China and

Elsewhere in south-east Asia, currencies continued to slide yesa low of about S\$1.4690 from Richard Hu, finance minister, which appeared to suggest that Currencies, Page 21

"The meeting will probably have Singapore would allow market a calming effect on the (south-east forces to decide its currency's

The Malaysian dollar, or ringgit, was hit by offshore selling following news that the reserves of Bank Negara, the central bank, had plunged. The ringgit was trading at MS2.6355/85 to the US dollar, compared with M\$2,6230 earlier in the

The Indonesian rupish remained weak after being dragged down by the fall in the baht. In late trade, the rupiah was at 2,597 against an opening price of 2,570. The Philipterday. The Singapore dollar fell to pine peso fell on commercial demand for dollars, closing at 28.50 SS1.4645 after comments by Mr to the US dollar against 28.15 previ-

an end to the climate of fear,

the military took over anti-

kidnapping responsibilities

in Cotabato from the PNP, a

move which alarmed many

in a country still smarting

from almost two decades of

martial law under the dicta-

Critics accuse the armed

forces of a beavy-handed

approach to the problem but

a spokesman for the 6th

Infantry Division of the Phil-

ippine army based in the

city argues the army is the

The kidnapping business

here is being waged by the MILF, a big rebel force with

high-power firearms," be says. "The PNP is totally

inadequate to carry out the

objectives of totally destroy. ing the kidnappers."

The military claims it has

reduced kidnappings, but for

men like Mr Chuz the prob-

lem has not disappeared,

After more tequila, be

"I'm worried about my

children," he says. "I sent

two to Manila and one to

Canada. You think they can

ecomes confiding.

tor Ferdinand Marcos.

logical choice.

Fear grips Philippines 'kidnap capital'

Clashes with Islamic rebels are dealing death blows to Cotabato's hopes of economic recovery

Pacific Heights Hotel in the southern Philipnine city of Cotabato, likes drinking tequila. After a few glasses, be will tell you all the kidnapping scourge which has swept the town and hit local business

"Before these kidnappings, my hotel was always full bopes of economic recovery. and I used to send customers to other hotels," be says. "Now, if there are no kidnappings or killings one day, that's news. Every businessman here gives money to the Islamic rebel groups, the MNLF or MILF, for protection. If I want to buy building materials, they cost 20-30 per cent more here. Why? Because everyone's paying protection money."

In April, his sales fell 20 per cent; in May they turnbled a further 50 per cent and June promises to be no better, he says. Staff have been cut from 28 to 21 and there are plans to shed another five shortly.

Cotabato is a charmless place among the rolling green hectares of some of the most fertile land in the archinelago. In the heart of Moslem Mindanao, the city is also at the epicentre of the

meot ever since Spanish conquistadors trounced the Moslem sultanates in the 16th and 17th centuries.

Today, the destructive combination of kidnappings and military confrontations between the government's armed forces and secessionist Islamic rebels are dealing death blows to the city's mat.

Mr Chua is a Chinese-Filipino businessman, by definition a prime target for kidnappers. Ethnic Chinese businessmen bave become particular victims because they are the most affluent members of the community.

Mr Chua's former regulars were involved in companies selling hardware, car supplies, agricultural products and clothes. Equally tempting is their tendency to be extremely discreet in terms of reporting kidnappings to the authorities.

The reluctance to use official channels is simply a reflection of the fact that, apart from the Islamic rebels who play havoc with Moslem Mindanao's peace and order, the other main perpetrators of kidnappings are said to be members of the armed forces and the Philippine National

r Pacifico Chua, back the region's develop- published a list of 87 police men and 27 soldiers whom it said were part of profesaional kidnapping syndl-

> "Cotabato City has become the kidnapping capital of the Philippines, the Chinese community is being plagued by an unprecedented epidemic," said a western diplo-

"In a sense, the government is the victim of its own success, having scared the gangs out of Manila back to their home town of Cotabato. We are advising our people not to travel there for anything other than short, essential trips."

Ever the pragmatist, Mr Chua has cordial relations with the Moro Islamic Liberation Front, the main Moslem rebel group, which also has a reputation for kidnanping, and be deliberately does not fraternise with the armed forces. But he is still not leaving anything to

A hidden closed circuit television camera, almost unprecedented for a small provincial hotel, monitors all vehicles and visitors at the heavily protected entrance. Above the perimeter wall, 6ft of extra fencing is designed Police (PNP). Earlier this to deter the more athletic violence which has held year, a Manila newspaper intruder. Inside the com-



pound, a security guard pro- occurred this year; given the vides the final line of resis-

Such precautions might seem like paranoia but figures, 36 kidnappings have

everyone believes the true figure is far higher. In May, after intense lobaccording to the military's bying by ethnic Chinese

handle this place? As for me, I don't like it here, but I'll widespread lack of reporting, die in this city because I know how to make money

Justin Marozzi

ASIA-PACIFIC NEWS DIGEST

Japan aims to boost tourism

Japan is aiming to double the number of overseas tourists to the country to 7m by the year 2005. Tourism in the Sast Asia-Pacific region is showing one of the world's fastest growth rates, but inbound tourism to Japan is relatively iepressed, according to the Ministry of Transport, Japan had 2.1m tourists in 1992 but the numbers dipped to 1.7m in 1995 before recovering to 2m last year, the World Tourism Organisation says.

A Transport Ministry plan to stimulate overseus demand through increased marketing, mainly in Asia, was approved by parliament last month. The ministry also plans to revitalise regional areas and entire tourists away from the tourist centres of Tokyo and Osaka. Taiwan and Korea are the top two suppliers of tourists to the country, which earned \$3.60m in tourism receipts last year, compared to Korea's \$6.5bn and China's \$10.5bn. The Japan National Tourist Organisation said 115 hotels were scheduled to open by 2000, with a combined capacity of Scheherazade Daneshkhu, London

MACAO CASINOS

Deal to raise takings

Macao, the Portugese enclave off southern China, yesterday moved to boost its share of takings from the gaming tables. Under an agreement with Dr Stanley Ho. who holds the casino monopoly, the government mised the franchise's tax from 30 per cent to 31.8 per cent of gambling gross takings, and backdated the bigher rates to January 1996.

Sociedade de Turismo a Diversoes de Macau (STDM), founded and controlled by Dr Ho, last year had gross takings in excess of 16bn patacas (\$2bn), more than 5.09bn patacas of which will now accrue to the government. Dr Ho will also pay "at least" 400m patacas to the government to build a cultural centre, and a further 190m patacas plus 1.6 per cent of annual gross takings to a yet to be established development foundation operating under the government.

Dr Ho is betting on the gambling business remaining robust. In return for his increased contributions to the government, he has won permission to open his tentb Louise Lucas, Hong Kong casino in the enclave.

CALL TO COMMONWEALTH

Return for Fiji urged

Piji should be readmitted to the Commonwealth. following its adoption of a less racially-based constitution, Mr Alexander Downer, Australia's foreign minister, said in a radio interview yesterday. The South Pacific nation was ejected in 1987 after declaring itself a republic following a second military coup.

It passed a constitution in 1990 setting aside parliamentary seats on the basis of race and guaranteeing a majority for ethnic Fijians. A new constitution allowing for a multi-racial government will become law in Fiji tomorrow, Fijian Prime Minister Sitiveni Rabuka said this year his nation might reapply for Commonwealth membership at the group's heads of government meeting in Scotland in October. Reuter, Canberra

PAKISTAN LOAN

ADB mulls \$250m aid

The Asian Development Bank is considering a \$250m loan to Pakistan for developing the country's capital markets, ADB officials said yesterday. Mr S B Chua, ADB resident be approved by the bank's board before the end of this

"The government (of Pakistan) has adopted a Capital Market Development Programme with support of the.
Asian Development Bank," an ADB statement said. "The programme is to be supported by a loan of \$250m and a package of technical assistance programme of \$7.4m."

ADB officials said the programme aimed to enhance competition among market participants by easing investment requirements for the insurance industry and private sector provident funds. It would also rationalise the tax system for private corporate income securities and mutual funds. A securities and exchange commission is to be set up to oversee regulation of the securities market and the state Corporate Law Authority is to be

Hun Sen agrees to Asean role in Cambodia

By Ted Bardacke in Kuala Lumpur

The Cambodian leader, Mr Hun Sen, has reversed course and accepted a mediating role for the Association of South-East Asian Nations (Asean) in restoring stability to his troubled country, the Malaysian foreign minister

Mr Abdullah Ahmad Badawi said Asean believed the two-party coalition which emerged from the 1993 UN-

sponsored elections and was a coup led by Mr Hun Sen, the "second" prime minister, should be restored. He also said that Asean still recognised ousted Prince Norodom Ranariddh as "first"

prime minister. But Asean has also moved away from its idea of creat. Huot, the foreign minister ing a caretaker government and a member of the prince's in Cambodia to oversee elections scheduled for next May. Mr Badawi said Asean thing constitutionally in was ready to accept a accordance to the process I delayed indefinitely in the is closer to the position of Editorial comment. Page 11

Enirisorse s.p.A.

Invitation to express interest to acquire

Pertusola Sud S.p.A. - Crotone - Italy

Enirisorse S.p.A. (ENI Group), having its head office in Rome, Plazza L. Cerva 7, is hereby

advising that the procedure started on April 24, 1996 has not produced a result. As

Enirisonse's interest to sell is continuing, the vendor wishes to receive and evaluate purchasing

Pertusola's plant and headquarters are located in Crotone and its business is the production

In order to promote the industrial development of the Crotone plant, the Italian Government has allocated a capital contribution of up to 158 billion tire, not subject to revaluation, that will

become available, if specific conditions are met, upon execution of an agreement with the

Ministero del Bilancio e della Programmazione Economica (the Treasury) in line with the Act

Bain, Cuneo a Associati, is assisting Enirisonse In this transaction. For the purpose of acquiring

Bain. Cuneo e Associat

Via Crocefisso, 10 - 20122 Milano

Tel. 39/2/58288265 - Fax 39/2/58288217

Attn. Mr. Luca di Giacomo, Rif. ERS 3

Interested parties (individuals, companies or consonia) should declare their interest in writing

- fax acceptable - to Bain, Cuneo a Associati, by 12 noon on September 19, 1997, by

sending a preliminary declaration of interest signed by an authorised signatory together with a

Nominees and other intermediaries are required to disclose the identity of the party they

represent. The information memorandum will be sent only to those interested parties who are

believed, at Enirisonse's sole discretion, to have the necessary requirements to participate in

The present ad is an invitation to bid and does not represent a public offer (ex art. 1336 of

Italian Civil Code) nor a solicitation to public savings under art. 1/18 of the Italian Act of Law

n. 216/1974 as amended. Neither the present invitation nor the receipt of an offer will create

an obligation or commitment for Entrisorse to sell to any bidder, nor give any bidder any right

or claim whatsoever on or against Enhisorse or its advisor, including payment of brokerage or

The Italian text of the present invitation prevails over any other published in a different

Any dispute relating to the present invitation and the sale procedure will be submitted to the

The present invitation and the sale procedure are subject to the Law of Italy.

exclusive jurisdiction of the Court of Rome (Italy).

the sale process and have provided the advisor with the executed confidentiality agreement.

description of their line of business and the reasons for the proposed acquisition.

offers for the whole of the share capital of Pertusola Sud S.p.A.

of Law n. 488 - 19" December 1992.

language outside Italy.

information, interested parties should contact:

replacement for Prince Ran- suppose we have to recog- wake of the coup. toppled earlier this month in ariddh if that person were nise that," said Mr Badawi. chosen according to the Cambodian constitution.

Mr Hun Sen has said he plans to convene a session of the National Assembly as early as next week to depose Prince Ranariddh and replace him with Mr Ung royalist party.

"So long as they do every-

"It could be anybody. Mr Badawi was speaking

after the foreign ministers of Indonesia, Philippines and Thailand, who are co-ordinating Asean efforts on Cambodia, met Mr Ung Huot on the sidelines of Asean's annual ministerial meeting. Cambodia was scheduled to be admitted to the group with Burma and Laos yesterday but its admission was

The move comes amid a flurry of diplomatic activity over Cambodia. Mr Stephen Solarz, the US envoy, met Mr Badawi earlier in the day and is to meet Mr Hun Sen and Prince Ranariddh in the next few days. Mr Solarz said be supported Asean'a efforts but reiterated the US

position that Prince Ranar iddh should not be replaced. regards to Prince Ranariddh

Japan, Cambodia's biggest foreign aid donor and a country Mr Hun Sen needs to court. On Tuesday Japan said it might recognise Mr Ung Huot, against US Mr Badawi sald Asean's

desire to take a mediating role in Cambodia was "not because we want to interfere but we think we should help this country because finally Asean's flexibility with we want it to become a member of Asean".

Bonus shift for Japan bureaucrats

By Gillian Tett in Tokyo

After decades of running a tightly regimented bureancracy, Japan is about to inject a new hint of individualism. The National Personnel Authority (NPA), the public-sector pay body, plans to change the pay system to award bonuses more

attacked in the Japanese press because of a bost of vants bave traditionally bribery scandals.

The NPA's move reflects a broader wind of change in pany employees. Their aver-Japan. Pay has traditionally been decided according to seniority, but companies highest ranked official at such as International Bank the Finance Ministry of Japan and Daiwa Securi- receives basic pay of ties are now considering Y592,800 a month. introducing more merit-

Japan's 1.16m civil ser- travel allowances. been relatively low-paid compared with many comage monthly salary ia Y324,091 (\$2,810); even the

But civil service jobs have other perks. They are secure: no major cuts have employment in recent years; they carry benefits such as

Also, civil servants have traditionally received two hefty bonuses: last year, these amounted to almost half a year's pay, with a finy variation for merit. Now the NPA wants to make the bonus more flexible to enconrage individual achievement next year, it

wants amployees who perform well to receive an extra 6.4 months' pay; those who perform not so well will only get 5.2 months' worth.

Another fringe benefit is also under threat. Japan's top civil servanta have boosted their earnings at careers-end by moving to incrative jobs in private companies: a practice known as amakudari -"descent from heaven".

But some ministries are cutting back this practice; in fiscal 1996 it applied to only 134 officials, against 318 in 1987. At the Finance Ministry, numbers fell from 44 ln fiscal 1995 to 18 last

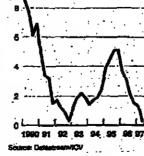
Australia CPI falls 0.2%

By Bruce Jacques in Sydney Australian inflation

lowest annual inflation rate for more than half a decade, with a recent string of interest rate cuts leading to negative growth in the latest quarter. Australian Bureau of Sta-

cent compared with 1.3 per cent for the previous year, bolstering analysts' predictions that the Reserve Bank inflation rate, on which the will again cut official interest rates as early as this

Annual % change in CPI



Yesterday's figures also quarter. The annual underly- underlying government bud-Bank. But any decision will ing inflation rate fell to 1.7 get deficit of A\$4.93bn

ures were driven by four consecutive 0.5 per cent

described the inflation figures as "exceptionally good" but ha warned that annual wages growth needed to remain at around 4 per cent for the benefits of low inflation to be maximised.

Mr Costello also said that final estimates pointed to an (US\$3.65bn) for the latest June year, aubstantially the May quarter, due for est since figures were first lower than the A\$6.85bn defi-

21st Century Trust Bringing Together Tomorrow's Leaders STUDY TOUR OF SOUTH AFRICA AND NAMIBIA Johannesburg, Durban, Cape Town, Windheck

31 October - 12 November 1997 The 21st Century Trust promotes international contact and debate amongst the rising generation of decision takers and opinion leaders worldwide. In addition to our regular programme of residential conferences we are organising a study tour of South Africa and Namibia, which will examine on the spot the challenges of political and economic reconstruction these countries face into the 21st century. The programme includes:

 Meetings with government ministers, business and union leaders, representatives of NGOs and political and covnomic analysts.

 Visits to centres of government and industry, townships and development projects. Opportunities for sightseeing and recreation. Forthcoming conference themes include the role and responsibilities

of transnational corporations in the developing world; strategics for ending ethnic conflicts; communications - itving with new technology and global providers; two-ethics and genetic science; the pros and cons of complete auclear disarmament.

For details of the tour itinerary and costs, and of the 1908 programme John Lotherington, 21st Century Trust, 10 Storey's Gate, London SW1P 3AY, UK. fax +44 (0) 171 233-0835; phone +44 (0)171 222-8616; e-mail: trust@tfct.demon.co.uk

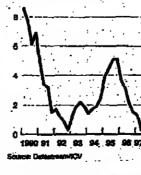
The 21st Century Trust is a Registered Charity, No. 295076

on merit than rank and age. The plant produces approximately 100,000 m.t. of zinc per annum through an electrolytic The move comes after a based systems. ss and is also capable of producing associated metals (Indium, Germanium, etc.) through rough year for the bureau-Others, such as Toyota, crats: they used to be held plan stock option systems as occurred in public-sector the Cubilot process. in high esteem, but their another way of rewarding The company employs about 480 persons; turnover in 1996 was 200 billion lire.

Australia has recorded its

tistics' figures released yesterday showed the Consumer Price Index, CPI, fell 0.2 per cent in the June quarter compared with a 0.2 per cent rise in the previous quarter. That brought CPI growth for the June year to 0.3 per

It would be the fifth consecutive cut by the Reserve also be influenced by official wage growth numbers for



showed that the underlying Reserve Bank and Treasury focus, rose by 0.3 per ceot in the June quarter against 0.4 per cent in the previous per cent from the previous year's 2 per cent - the lowcompiled in this form in cit forecast earlier.

1972. The rate is also well within the Reserve Bank's stated targets. The headline inflation fig-

interest rate cuts implemented by the Reserve Bank since late last year. These contributed to an 8.8 per cent fall in annual housing costs, offsetting a 3.2 per cent rise in food costs and a 7.2 per cent lift ln health Mr Peter Costello, the Australian Treasurer, yesterday

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NEWS: WORLD TRADE

Trains and boats and car parts

By Charles Batchelor, Transport Correspondent

OOCL, a Hong Kong-hased shipping line, has launched a twice-weekly rail service carrying car parts from the port of Antwerp in Belgium to a Chrysler assembly plant in Graz, Austria.

This is OOCL's first move into train operations in Europe though the company already operates container trains in the US and China. It reflects the increasing involvement of shipping lines in European rail ship-

The parts, for Chrysler's Voyager and Jeep Grand Cherokee models, are shipped hy container on OOCL vessels from the north American ports of Norfolk. New York and Montreal. In Antwerp they are trans-ferred to flatbed rail wagons and moved on trains consisting of np to 80 wagons reserved exclusively for

OOCL has always moved Chrysler parts by rail but its containers were previously moved on mixed trains carrying consignments for other companies. Forming "block trains" consisting solely of Chrysler containers allows for a more reliable service and cuts costs, said Mr Jim Poon, chairman of OOCL

timetables across Belgium, Germany and Austria but the locomotives, their crews and the wagons are chartered from Transfracht International, the marketing arm

Other recent arrivals on the rail freight scene include NDX Intermodal, an alliance of CSX Intermodal of the US and the German and Dutch

drawn to Europe by the break-up of the large state owned rail monopolies and approach being taken by some rail managements.

Japanese survey clears Fuji

Fuji Photo Film's business practices in the Japanese Fair Trade Commission.

"The finding is new ammunition for the Japanese in the dispute between Fuji and Eastman Kodak, the US photofilm manufacturer, which is currently before the World Trada and Industry said that although the report was not directly linked to the WTO dispute, it did provide extra limited by attacked the limited by attacked by attacked the limited by attacked by attack

film and photographic paper and domestic manufacturers mented by the US and EU in market do not breach the had adequate channels to this sector," and "whitewash anti-monopoly law, according to a survey by the Japan distribute their products to retailers, and that subsidiaries of Kodak, Konica and Agfa performed similar func-

pendent) primary wholesalers of Fuji products. There claims that Fuji had been arrangements, Miti said.

anese government's position. vey's findings "confirm industry as a whole such as ing the Japanese govern-Mitt said the survey many of the anti-competitive not tying sales of below-cost ment of effectively barring showed that both foreign practices thoroughly docu- minilab processing equipdistribute their products to the significant distribution

problems that exist in this sector," Ms Barshefsky said. While the JETC said that tions to the (nominally inde- Fuji had not breached any trade rules, it did suggest some ways in which Fuji was no factual support for might alter its business practices. Fujl should review its Trade Organisation. Japan's coercing primary wholesalsystems of guarantee depos-Ministry of International ers into exclusive business its, and its sales promotion payments, in order to give

ment to sales of photographic paper.

Ms Barshefsky described the recommendations as "weak and woefully insufficient". The commission was not yet a strong and independent agency capable of dealing effectively with such issues or addressing the informal market access barriers faced by foreign companies in the Japanese market, she said.

The bitter and complicated dispute started in 1995, when Kodak submitted a petitlon

foreign access to the Japa-nese film and holsteriog Fuji's dominant position. Japan's argument is that it is a question of market structure, which is outside

ing in the US.

WTO jurisdiction, and that the exclusive wholesala arrangements at the centre of Kodak's complaints are common in photographic markets worldwide, includ-

The case was taken to a long the dispute into 1998.

Canada's supreme court has

also ruled in favour of the

Hydro-Quebec would have to

make its transmission grid

available to Newfoundland if the latter decided to expand

Churchill Falls and export

Newfoundland would be

unlikely to consider a role

for Hydro-Quebec unless, in

the words of Mr Brian Tobin.

the province's premier, the

"fundamental injustice" of

the 1969 deal was redressed.

However, Hydro-Quebec

would be an obvious partner.

"If anybody knows how to

develop the Upper Churchill

and transmit power at the

iowest cost, it's Hydro-Quebec." Mr Vollans says.

its electricity to the US.

But under Order 888.

French-speaking province.

ter the necessary majority to back it, leaving the issue to be decided by foreign ministers. The UK, Austria and Bolgium continued to oppose the deal, saying it was made WTO panel last year, and a quate and had to be extended to the US. Animal rights groups also attacked the agreement. ruling is due in October this year, but appeals could prowarning that it would not eod animal suffering. But Sir

Leon Brittan, EU trade commissioner, said the deal was a "major advance for animal welfare". The agreement will allow wooden jaw-type traps to continue to be used by certain indigeoous peoples io Russia, plus plastic-padded and under-water leghold traps although these have been condemned as cruel by animal rights groups. But it will immediately ban the use of all jaw-type leghold traps in Canada for seven of the 12 suc-

WORLD TRADE NEWS DIGEST

Leghold traps

deal approved

European Union foreign ministers have approved a deal with Canada and Russia limiting the use of controversial

leghold traps for trapping animals, throwing the spotlight

on to the US, which has so far refused to accept a deal.

imports from the two countries.

The agreement will avert a threatened EU ban on fur

It was negotiated by the European Commission in May.

but EU environment ministers last month failed to mus-

cies for which they are used. Steel-jaw traps will be outlawed for the remaining five species by 2000. Efforts will now switch to getting a deal with the US. which insists on its right to continue to use steel-jawed traps unless adequate alternative methods can be Neil Buckley, Brussels

AIRPORT MANAGEMENT

British mission visits Mexico

A British mission representing 600 UK companies with expertise in airport management began a high-profile visit this week to Mexico, where 35 airports are to be priva-

Mr Gil Thompson, president of the British Airports Group, said UK companies planned to bid aggressively for Mexican airport concessions. Dutch, French, Spanish and US airport management companies have also expressed an interest in the Mexican privatisation.

Mr Jorge Silberstein, privatisation co-ordinator at the transport and communications ministry, said guidelines for the airport sell-off would be published in September. with auctions beginning at the end of the year or the start Leslie Crawford, Mexico Citta

■ SOUTH AFRICA TELECOMS

AAT's big contract hopes

Alcatel Altech Telecoms, the Franco-South African company, said yesterday it boped to win more than half of a giant R2bn (\$438m) radio technology contract from telecommunications utility Telkom. On Tuesday Telkom announced the tender award to AAT and Lucent Technoiogles of the US, but the exact split of the deal has not yet been decided. "We don't imagine it will be any less than 50 per cent for AAT and it could be more," said Bill Venter, chairman of Altron, the controlling sharebolder of Altech, which owns 40 per cent of AAT.

The two-year contract is for the network planning, installation and supply of radio technology for 420,000 telephone lines in previously underserviced areas of Reuter, Johannesburg

US finds a lever on Canada utilities

Bernard Simon on the influence of Washington regulators across the border

Canada'a power utilities than eithar the utility-

OOCL planned the train of German Railways.

railways.

The private sector rail

YS regulators are compels US utilities to open per cent of its power to

owners or their customers. Ontario Hydro and Hydropowerful lever over foreign Quebec, two of North America's three biggest power companies, have for years displayed the traits one might expect from government-controlled monopolies - an aversion to competition. and a take-it-or-leave-it attituda towards consumers. When the federal government, pushed the 10 provinces three years ago to dis-

barriers, electricity was one of the first sectors taken off north-east US. Ontario Hydro acknowledges the FERC rule could the negotiating table. But Washington's Federal **Energy Regulatory Commis**sion, FERC, appears to be succeeding where Canadian free-market advocates failed. FERC's influence north of the border was evident in a

July 9 deal between Hydro-Quebec and Enron, the US natural gas distributor. The Canadian utility will gain a footbold in the north-east US energy market by enlisting Enron to market its electricfreight companies are being lity in New England. In return, Hydro-Quebec agreed to sell Enron's gas to its customers in Quebec. FERC set the ball rolling

mantle inter-provincial trade

proving to have their transmission lines to more influence over all newcomers, although they can refuse access to any supplier that fails to provide reciprocal treatment. These rules give FERC a

> as well as domestic utilities. The Canadians are loathe to jeopardise their US business. Hydro-Quebec earned C\$484m (US\$358m) from power exports in 1996, equal to 6.3 per cent of total sales. The Montreal-based ntility, which is one of North America's lowest-cost power generators, thanks to vast hydro-electric resources, sees huge potential in the

endanger virtually its entire projected 1998 export revenue, estimated at about C\$275m. Ontario has asked FERC to delay implementation of Order 888 pending an overhaul of the province's electricity legislation. The provincial government will. outline its proposals soon.

888 will hit it much harder

than other Canadian or US ntilities. The "mandated open access" rule applies only to wholesale supplies, which make up an average last year with a ruling, known as Order 888, that

municipal utilities. Recent evidance suggests Ontario has come to recognise which way tha wind is blowing. Mr Allan Kupcis, Ontario Hydro's chief executive, said: "The market must prevail. To disagree would be to fly in tha face of all

Companies have displayed the traits expected from government monopolies

that is going on around us."

Hydro-Quebec initlally also took an uncompromising stand. However, it was jolted by FERC's refusal in October 1995 to sanction a partnership with Noverco, a Quebec natural gas supplier, and Pittsburgh-based Consolidated Natural Gas, a pipeline operator. The partner-ship would have offered US Ontario contends Order consumers different packages of energy depending on cost and convenience.

Furthermore, a breath of fresh air has swept through Hydro-Quebec since Mr André Caille's appointment of only 10 per cent of US. last year as chief executive. utilities' husiness. But Mr Caillé previously beaded Ontario Hydro sells about 70 a publicly-traded gas utility. year from Churchill Falls, ambitions in the US.

According to Mr Gary Vol- while Newfoundland, the lans, an Ottawa power industry consultant, Mr most impoverished of Canada's 10 provinces, pulls in only about C\$16m. Caillé realises that Hydro-Until recently, Quebec has Quebec will be able not only to survive but, as a low-cost turned a deaf ear to Newproducer, to prosper under open competition. foundland's pleas to renegotlate the 1969 agreement.

Hydro-Quebec is now taking a more conciliatory stance towards Order 888. It has set up a new transmission division to give non-discriminatory access to outside suppliers, Its change of heart is especially evident in a long-simmering dispute over the Churchill Falls hydro-electric project in neighbouring Labrador.

Churchill Falls is the world's sixth biggest hydroelectric scheme, with a generating capacity of over 5,400 megawatts. Two undeveloped sites. Gulf Island and Muskrat Falls, could boost the total to 8,500 megawatts. Hydro-Quebec buys virtually the entire Churchill Falls output under a 1969

Newfoundland and Labrador. The 65-year agreement has turned out to he a bonanza for Hydro-Quebec. The price at which it sells Churchill Falls power is 20-30 times higher than cost. According to the Newfoundland government, the Quebec utility makes a

deal with the government of

Mr Tobin disclosed recently that Newfoundland and Quehec had begun secret talks on a new Churchill Falls agreement. The two provinces aim to reach agreement by the end

of the year, allowing Newfoundland to share more profitably in its resources profit of about C\$600m a and Quebec to realise its

the many or following the designation of the property of the p



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By Alistair Scrutton in Lima

Peru's armed forces chiefs antered Congress late on Tuesday olgbt as inteose political upbeaval seems to station. be forcing the government increasingly to rely on the

"Never before in the history of Peru have the armed forces entered the Congress," said Mr Javier Diez Causeco, a member of the opposition United Left party. Not even during the wars of independence."

The head of the armed forces, General Nicolas Hermoza Rlos, along with almost 40 military officials. entered Congress after an invitation by the newly-appointed defence minister. Mr Cesar Saucedo, himself an army general. However they were forced to ahandon

Horse

trips up

Chilean

minister

By Imogen Mark in Santiago

mosilla, Chile's housing

minister. He resigned on

Tuesday after admitting he

had received the gift of a

valuable horse from one

of the ministry's higgest

Francisco Perez Yoma, was

responsible for huilding sev-

eral blocks of low-cost hous-

ing in Santiago that leaked

badly during the June

storms. Since then the 7,000

families have been living precariously, their bomes

swathed in sheets of heavy plastic as temporary protec-tion, while the ministry and

the contractor wrangle in the courts over who was

"nylon bomes", as the local

criticed for their low qual-

ministers and other mem-

tian Democrat congressman.

Mr Hermosilla himself,

when he was first asked

about the horse some weeks

ago, reproved the journalist

nation speech be insisted

that be "never mixed per-

sonal matters with profes-

sional or ministerial respon-

President Frei, however.

apparently took a more crit-

ical view. Accepting the

minister's resignation, he

commented that "there has never been any legislation

ahout accepting pres-

ents . . . [but] the govern-

ment is looking at issuing

regulations [to cover it]".

beneath their flapping plas-

tic sheets, had no doubts,

A banner stretched across

one of the blocks asked:

The unlucky homeowners.

iave beer

responsible.

The same contractor, Mr

session after protests from illicitly wiretapped 197 pubbad followed a concerted the opposition and after they lic figures, including dozens attempt by President Alberto had objected to the use by Mr Diez Canseco of a cellular ohone to speak live to a TV

discuss the recent government decision to strip the information linking Mr popular owner of a television station of his nationality deals" with Ecuador.

President Fujimori's approval ratings have hit their lowest level in seven years of government

because of "irregularities" in

his papers. The citizenship of Mr Baruch lycher, an Israeli-horn they brought in the military naturalised Peruvian, was as a weapon of last resort," withdrawn only bours after said Mr Mirko Lauer, a polithis Frecuencia Latina TV ical columnist for La Repubstation broadcast tapes alleg-ing intelligence services had

of journalists, politicians and judges. The military officials wbo entered Congress, including

The session was called to the three beads of Peru's armed forces, reportedly had Ivcher to "secret husiness

"With these scandals the

The entry of the military

politicians and journalists. "The evidence of Frecuencia Latina is inconsistent," said Mr Palermo, who argued that the tapes broadcast on Frecuencia Latina had come from privatelygovernment was without an owned cellular scanners, not argument to defend itself, so

Fujlmori's ministers to

defend the government over

the case and the wiretapping

allegations. Cahinet minis-

ters, including Mr Alberto

Pandolfi, prime minister.

and Mr Domingo Palermo.

education minister, denied

in Congress the government

had listened to telephone

conversations of opposition

the intelligence services. The developments have prompted street protests. Stock market prices fell and Mr Fujimori's approval ratings hit their lowest level in seven years of government.



President Alberto Fujimori: his ministers defended

Greenspan's tone positive for markets

By Gerard Baker in Washington and John Labate in New York

Mr Alan Greenspan. chairman of the US Federal Reserve, yesterday repeated his upbeat message about US economic prospects, appear-ing to give a green light to The heavy winter rains in the continuing hull market Santiago last month have washed out the political in equines and bonds. career of Mr Edmundo Her-

As the Fed chairman gave the secood day of his Humphrey-Hawkins testimony to Congress on the central ment of the US economy, economists were broadly agreed that his tone was extremely positive for financial markets.

Stock and hond prices, which soared on the chairman's remarks on Tuesday, day. At noon the Dow Jones benchmark 30-year treasury bond held on to Tuesday's gains, with the yield steady at 6.41 per cent.

lica newspaper.

Mr Greenspan continued to give comfort to financial markets yesterday, suggesting consumer price inflation remained subdued, even as unemployment was near a 25-year low.

Alan Greenspan is hullish on America. His latest round of Humphrey-Hawkins testibank's semi-annual assess- mony was the most positive assessment of the US economy he has ever delivered." said Mr Bruce Steinberg. chief economist at Merrili Lynch, the New York investment bank.

"Greenspan is willing to try this experiment of low research at Donaldson, Lufkin, and Jenrette, the hro-

Conspicnously, Mr Greenspan did not use the second day of his testimony to remove any of the sbine from the markets' reaction to his first day's comments. In the past he has often slightly shifted emphasis on the second day if be believes markets may have mis-interpreted him.

In his prepared statement on both days, Mr Greenspan not only avoided repeating his warnings of last winter about the dangers of "irrational exuberance" in the stock market, but he seemed much more open to the possibility that the surge in asset prices unemployment and low in the last year or two might inflation right before our bave been justified by a fun- possible need for a pre-emp-

Industrial Average was up 42 eyes," said Mr Elliott Plat, damental change in the tive strike against inflation, at 8,104. The Treasury's director of economic economy. That warning was followed "Soaring prices in the

> stock market have heen fuelled by moderate expectations of investors that profit margins and earnings growth will hold steady. or even increase further in a relatively stable, low-inflation environment," he said. He went on to suggest

these expectations might be justified by recent signs that a combination of technological change, and globalisation of the US economy, might have shifted loog-term US growth potential upwards. On the immediate outlook,

the Fed chairman's bullishness also helped markets. There was no repeat of his warning in his last testimony in February about the

That warning was followed by a quarter point rise in interest rates four weeks later. The reaction in the long-term interest rates and fixed-income market even suggested investors might be expecting that the next move in interest rates might be down, not up.

But some analysts were concerned investors had over-reacted to the testimony, ignoring some of Mr Greenspan's more cautionary remarks. "The Fed is far from complacent and Alan Greenspan himself seems to think a policy tightening in the inture remains much more likely than an easing. Given this sentiment it is hard to fathom the market reaction," said Mr Christopber Low, economist with HSBC in New York.

AMERICAS NEWS DIGEST

Republicans refine plans

Republican congressional leaders yesterday began final talks with the White House on the details of their plans for balancing the federal budget by 2002. House and Senate leaders agreed late on Tuesday on a combined package of measures to take into the discussions with the Clinton administration.

These include a \$500 per child tax credit, reduced for poorer working families who already receive a tax credit, a cut in the main rate of capital gains tax from 28 per cent to 20 per cent, the indexing of capital gains for inflation. and a reduction in inheritance tax on large estates. It was also expected to include a rise in cigarette taxes to pay for more comprehensive child health insurance.

It was still unclear whether the final congressional plan would include a proposal, dropped by the Republicans on Monday, to charge extra premiums to high-income Americans for Medicare, the public health insurance Gerard Baker, Washington system for the elderly.

■ BRAZIL CORRUPTION SCANDAL

Workers' party chief cleared

An investigation into a corruption scandal involving Brazil's leftwing Workers' party (PT) has exonerated the party's most important leader. Mr Luiz Inarlo Lula da Silva, freeing him to run for the presidency next year. However the inquiry found several PT-run municipalities operated a "fraud scheme" and that a friend of Mr da Silva's, Mr Roberto Teixeira, had "abused his confidence" The scandal had threatened to sideline Mr da Silva, one

of the few politicians with any chance of beating President Fernando Henrique Cardeso la elections in October next year. Mr da Silva is now favourite to be the candidate of a group of leftwing partles. The inquiry followed allegations from a party activist that several PT municipalities had hired a company, CPEM, to fulsity accounts in order to receive a higher share of government Geoff Duct, Sen Paulo

CUBA

Man held after bomb attempt

Cuban police have arrested a man with a German passport after an incident in which an explosive device was thrown into a traffic tunnel under Havana Bay. Police arrested the man at the weekend and searched the room be was renting at Guanabo, a beach resort neur Havana, his Cuban landlady said. Police took away a number of small boxes for investigation.

The incident followed small bomb blasts at two Havana tourist hotels on July 12, which slightly injured three people. Cuban officials think the explosions are part of a campaign by rightwing anti-communist exiles to damage the island's Cuba's industry. Pascal Fletcher, Harana

US mutual funds look to export markets

TS mutual fund com-Ironically, Chile's bousing panies seem finally policy for low-income to have found a way groups had been one of its to export their products. Last month saw three sigmost successful social initiatives. In May, President nificant links between US fund managers, flush with Eduardo Frei congratulated their success in selling retail the ministry for bnilding half a million new homes in | mutual funds and corporate the past three years. But the pension funds to the Ameri-

can "baby boom" generation,

and overseas financial con glomerates keen to replicate some of the success in their Mr Hermosilla's fellow domestle markets. Early in June, Nippon Life of Japan, the world's largest bers of the Christian Democrat party to which be life assurer, signed a joint venture with Putnam investbelongs rallied to defend bis record. "Everyone takes ments of Boston to manage presents," sald one Cbrisfunds worth Y80bn (\$692m). and to train its employees in

American style. The month ended with a similar deal. Sumitomo Life, for asking a question "in very bad taste". In bis resigthe third largest Japanese life group, linked with Franklin/Templeton of San Francisco, another of the largest and most successful US fund groups. To an even greater extent than Putnam, Franklin/Templeton has a reputation for specialising in emerging markets.

> And at the end of last month, the New York firm of Scudder, Stevens & Clark was acquired by the Zurich Group of Switzerland. Scudder, which is privately held, maintained a large stake in the operation, and made clear the main aim of the deal was to allow it to compete internationally, particularly in Europe.

July started with another "Minister, if we give you hig tie-up, as Alliance Capitwo horses, will you give us tal, a large New York-based

manager which is part of the Equitable group of companles, announced Its own joint venture, offering asset management for funds sold in Brazil, and eventually Argentina, by BCN, a Brazilian retail bank. Alliance is managing funds worth \$1.1hn initially, and will also use the venture to help its Brazilian research effort offering Latin American funds in the US The flurry of activity is

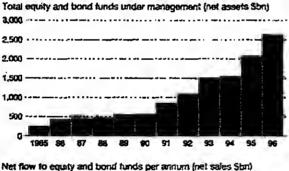
significant, because the US fund industry's attempts to move ontside its own borders have so far been largely unsuccessful. In the US. growth of mutual funds open-ended collective investthe arts of servicing and sellment funds - has been pbenomenal. Each month, new ing mutual funds in the investments exceed redemptious from the funds by an

average of more than Sohn Fund groups have been helped by the extended "hull market" in US equities of the 1990s, and by demopost-war "bahy boom" genernot replicated exactly ontside the US.

But they have also made at least two product innovations which could be copied now reaching the stage overseas. First, fund companies have persuaded US investors to huy mutual funds direct, over the internet or toll-free numbers, the way they would huy a "commodity" product such as motor insurance, or make transactions in their current

Second, corporate pension

Mutual funds conquer the US



graphic factors, with the plan administrators now typically allow their employees ation now approaching to put their pension cash retirement and saving into mutual funds through to put their pension cash heavily. These factors are so-called "401(k)" plans, and not replicated exactly ontoped highly sophisticated systems to serve them.

With emerging markets where employees want to save, and many established state social security systems facing the need to switch to the US pension model, US fund groups helieve they now have an opportunity to export their expertise. But to date most US companies have found expansion surprisingly difficult.

There is also controversy within the industry over whether expansion should be attempted organically, via joint ventures, or by taking direct equity stakes. Alliance Capital has pur-

sued international expansion more energetically than many, with offices in 17 countries and total funds outside the US of about \$23hn. But Mr David Williams, its president, said the company was still "up against it".

He said: "American firms are somewhat disadvantaged hecause we are all strucBritain, for example, is a Scudder: "We have pursued giobal balanced account a number of joint ventures with a UK equity bias."

because of the different dis-tribution systems, "Banks in were very Interested in our ute products not managed by was not the way to build a problem is the lack of an established "broker-dealer" network to serve investors and distribute products. although Japan comes clos-

est to heing an exception. Some US fund managers distribute direct to the public. led by Fidelity Investments of Boston, which became the world's largest fund manager on the back of the tactic. But Mr Williams describes this approach as petitors, be adds. "prohibitively expensive". Few apart from Fidelity itself, which has now built an influential position in the UK market without approaching the dominance it enjoys in the US, have the resources to attempt it.

Hence Alliance Capital's solution of forming alliances in emerging markets. According to Mr Williams: "In the least developed markets we've chosen to try to create exclusive arrangements with a financial institution which we perceive to have distribution capabil-

Alliance Capital has already used this strategy to link with a bank in Poland. Other companies have rejected the joint venture. tured along specialist lines. According to Mr Edmond A traditional pension fund in Villani, chief executive of

in Asia and Latin America Selling direct to the public with large commercial firms is also a problem for the US, which clearly have au were very interested in our Europe have a hammer-lock investment expertise. But in

> giobal asset management husiness." He pointed oul that trainlng foreign staff often involved tying up precious resources, and that such ventures were often made from a position of weakness - "one side doesn't have dis-

tribution, the other doesn't have fund management", Once a venture is well established, it is easy for the two partners to become com-

However, Mr Villani, like others in the industry, has great confidence for the future: "We begin with the premise that the arguments for mutual funds are compelling. It took a long time for that to be accepted in the US.

in the long run, he says, growing realisation hy consumers of the need to put at least a little money into the stock market, and changing pension policlea, should ensure the industry's international expansion: "Outside the US we firmly believe funded pension systems will emerge. That could be a stimulus for the development of equity capital markets. That'a why we are doing this."

Fears over mutuals 'overstated'

Pears that mutual fund investors would withdraw quickly from the market lo the event of a downturn. leading to a "downward spion the market, and so far all cases the strategic short- ral in asset prices" are overthey've been loath to distrib- comings persuaded us that it stated, according to research from the Federal Reserve Bank of New York, John Authers in New York writes.

In its Economic Policy Review for this month, the bank published research into the correlation between flows of money into mutual funds and market performance. The strong net sales registered hy the fund industry in the last two years have coincided with a strong hull market in equities, leading several economists to suggest a downturn could lead to swift ond heavy sales.

Some economists, such as Mr Henry Kaufman, a highly influential commentator, have also pointed out that modern on line and telephone distribution systems have made it possihle to sell mutuel funds almost instantaneously.

But an analysis of fund flows over the past 10 years published by the bank finds that short-term market movements bave "little to no effect on mutual fund flows" in equity funds. There was a slight effect for more conservative funds, but a market decline of I percentage point for government or corporate bonds would lead to an ontflow of less than a tenth of t per

John Authers

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ference that could inhihit over the last 18 months. Once consumer purchasing power recovers from the impact of last year's austerity measures and from a five-year recession, remaining price controls will be removed and rates adjusted,

> One area where there have heen improvements is in the hanking sector Following the 1991 linancial sector crisis, the superintendency of banks has regained the confidence of fureign investors, while ensuring more safety, transparency, and public Information.

"It's a slow process but the government appears to have realised the importance of establishing clear rules of the game and strengthening the agencies that enforce them," said Mr Luis Soto, head of the private public Investment promotium agency Commer.

Raymond Colitt

CONTRACTS & TENDERS

MANCHESTER AIRPORT PLC TERMINAL EXTENSIONS CONTRACTS FOR ENGINEERING SERVICES MAINTENANCE

AND THE PROVISION OF SECURITY SERVICES thester Airport will be opening Terminal 1 East in May 1998 and now invites companies for inclusion on the

CONTRACT No. 1

Provision of Engineering Services Maintenance

PROVISION OF SECURITY SERVICES

This single contract will cover mechanical systems, electrical distribution systems at 240V and 415V as well as baggage leandling systems, CCTV, public address, lifts, escalators, passenger loading bridges, information display signs and monitors, standby generation, UPS and security equipme CONTRACT No. 2

This single contract will cover the provision of static guards, passenger screening and access control. Service providers must have formal legislative approval to carry out these services and meet UK DETR Category 4 standards or

Both contracts will be for a period of approximately 3 years. In addition for each contract Manager Airport PLC will require one party to undertake single point liability for the provision of services. Guarantees and performance bonds may be required and applicants may be requested to amend an interview.

Interested parties are requested to supply 3 copies of information containing details of the company profile and in-h capacity to provide the relevant service with particular reference to legislative requirements, customer care and peak time operational requirements. The information should also contain a profile of the contractors company structure in relationship to any substitute; associate, parent or ultimate holding company, together with a list of directors, management and arive staff and technical support staff by discipline.

A summary should also be given of recent relevant projects for the provision of services on a live airport or sit it indicating who within the company was responsible including key site and head office staff. Interested parties should also submit indicators from the contractors last 3 years audited financial accounts which show for each year, capital gearing ratio, current ratio, acid test ratio, pre-tax profit, return on capital employed, identification of annual furnover and current account balance. Contractors may be requested to submit additional information at a later stage.

Applications to be included on the tender list should be submitted to the Administration Manager, Ground Floor, Olympic House, Manchester Airport PLC. Manchester M90 IQX by 18 August 1997 at the latest.

Venezuela watchdog irks investors

he decision this week hy Venezuela's telecoms watchdog to ban the country's two cellular transition to a market econ-

The two companies, Telcel and Movilnet, were told that excessive demand appears to have caused a deterioration in service and were ordered to sort out the problem before expanding their customer base.

the decision as part of a sumers should pay for cerwider problem of inadequate tain public services." said regulatious and arhitrary Mr William Phelps. who government decision mak- advises an interpational coning. These have contributed sortium on a \$280m highway to investor uncertainty when improvement and operation whole areas of business are opening up for the first time. Earlier this year the tele-

telecommunications com- rate in half. It is now negotipany CanTV on the excuse ating to subsidise the differtelephone companies from ture. Analysts suspected you're going to subsidise in taking on new customers attempts to renege on the the end?" asked Mr Phelps. highlights the difficulties previously agreed rate forinvestors are facing in a mula. In the transport and

trary rate policies. "The government simply But industry analysts see is not convinced that con-

communications regulator, two-way toll, popular protests broke out and the min-Conatel, delayed a contrac-

of inadequate information on ence. "It defeats the purpose. the company's cost struc- Why bave a concession if Yet problems are not limited to low rates. Inadequate power sectors, companies legislation and untrained

Regulating agencies tend to make decisions on political grounds

also complain about arbi- regulators add to the frustration of operators. An April

rural telephony contract was shrouded in controversy and legal uncertainty. The Venezuelan-American chamber of commerce says When the consortium

the recent controversy between Conatel and private lular telephony has overhegan charging its \$0.42 shadowed the positive investment climate in the ment has already paid a high country. "It hrings with it an political price as a result of tual rate increase for the istry of transport slashed the apparent disorder and indif-

tender held by Conatel for a

tive parent," said Mr Robert Bottome, head of the consultancy Veneconomia. Others attribute the remnants of populism to the survival of hardliners in ministries unwilling to give up

foreign investors."

The underlying problem

seems to be that regulating

agencies make decisions on

political rather than techni-

cal grounds. "It's a cuitural

thing. The concept of a regu-

lator here is that of a protec-

power Mr Freddy Rojas Parra. miniater of industry and commerce, defends the government's policy, saying that investors are expecting too much too quickly.

"We've made enormous progress in adjusting rates companies in basic and cel- and prices but there's also a very large hacklog." Mr Rojas adds that the govern-

important rate adjustments

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Israeli cabinet tackles budget deficit

The Israeli government yesterday agreed a Shk800m (\$228m) cut in this year's budget despite opposition from Mr Yitzhak Mordechai. the defence miniater, and

four other ministers. ing all but three of the 18 ic product. But finance ministry offi-

omy slows to about 2.5 per cent compared to 4.4 per cent in 1996.

The cuts are in two parts: the general operating budget will be reduced by Shk600m, while a further cut of 5hk200m was needed to The 1.1 per cent cut, affect- make up for Israel's agreement to transfer \$50m of US miniatries, is intended to aid to Jordan and Shk20m to reduce the budget deficit to fund the distribution 2.8 per cent of gross domes- of gss maska to the

public. The ministers have until cials said the deficit would next week to explain how

probably be closer to 3 per they will implement the cent as growth in the econ-cuts. Officials said yesterday they were confident the package would be accepted

> by parliament. These cuts are a good signal," said Mr Eli Nacum, chief trader at Zannex Securities. "It shows that the new finance minister is determined to stick to a tight fiscal policy in line with the Bank of Israel's tight mone tary policy."

Mr Yaakov Nesman. appointed finance minister this month following the res-

who found it impossible to Instead, he is now saddled work with Mr Benjamin Netanyahu, the prime minister, has quickly established his credentials as a tough negotiator. By cutting the defance budget by 0.6 per cent, "he has shown there

are no sacred cows left," said

Mr Nacum. Mr Mordechai, who declined to attend the cabinet meeting, sitting in a separate room in the prime minister's office throughout the marathon session, had wanted an additional

with finding ways of cutting defence spending by Shk205m.

Mr Netanyahu, who appears to be putting finally in place a consistent fiscal policy and his privatisation programme, said it was necssary to press ahead with the cuts given the alowdown in the economy as well as the fall in immigration which is expected to decrease from last year's 71,000 to 63,000 this



Neeman: has sbrwn there

Zimbabwe prepares tough budget medicine

Tony Hawkins on the delicate challenge of restoring stability to an ailing economy

imbabwe's finance minister, Mr Herbert Murerwa, will have a mountain to climb when he presents the 1997 budget

Not only must he seek to restore economic stability to a country with real incomes down 16 per cent since 1991, rapidly growing unemployment, 21 per cent inflation, interest rates of at least 27 per cent, a budget deficit at more than 10 per cent of exchange rate, but he must win the approval of the International Monetary Fund and negotiate a structural adjustment

sold to an electorate increasingly disillusioned with the government - exemplified by a rash of strikes and goslows across the economy. In spite of the scale of the task, financial markets have already given Mr Murerwa the thumbs-up. In recent weeks, the Zimbabwe dollar has continued to appreciate erwa revealed that the budin real terms, while share get deficit for the year to prices have hit record highs on the Zimbabwe stock

Sucb market optimism contrasts sharply with developments on the ground. In recent days, the country has been hit by the worst indusin a government ban on all months.

Zimbabwe Budget deficit as a ratio of GDP

demonstrations for the next fortnight. Employers have been granting pay increases The budget has also to be of 25 per cent to 40 per cent - and in one reported case as much as 70 per cent. Electricity tariffs have been increased by 136 per cent. spread over three years.

Against this inflationary background, a credible budget will require a blend of ductivity growth seem spending cuts and tax almost certain to push inflaincreases. In May, Mr Mur-June 30 was likely to be 11.4 per cent of GDP compared with the previous year's 10.1 per cent and a targeted 8.5

Since then the situation has deteriorated with the announcement of a Z\$9.1bn trial unrest - some of it vio- (US\$800m) civil service pay lent - for 17 years, resulting award covering the next 18



in last year's budget, the finance minister also predicted that inflation would slow to 13 per cent by mid-1997. In fact, it has barely changed over the past year, averaging 19 per cent. Now, sharply higher fuel

and energy prices, rapid monetary expansion and wage awards way above protion into the high twenties later in the year. This could force the central bank, which until April was committed to lowering rates, to raise its rediscount rate from the current level of 25 per cent, with a subsequent further increase in bank lend-

ing rates. On the positive side, the combination of strong economic growth - 6.7 per cent last year and an estimated 4

11,000 18,000 .9,000 8.000 7,000

> escalating inflation itself will boost budget revenues. "Smoks and mirrors" will also come to Murerwa's aid in the form of the revaluation of GDP. This, in turn, should reduce the budget deficit ratio from his May forecast of 11.4 per cent of GDP to something closer to

10 per cent. Even so, the recent civil service wage award will standing at around Z\$13bn. Mr Murerwa is not short of

advice on how to reduce this. The IMF reportedly wants him to increase energy taxes substantially; raise taxes on beer and tobacco: force civil servants to pay higher pension contributions; and cut government grants. Other suggestions include increasing prices for

more people from the uniformed services (including the police force), and the imposition of a land tax which could bring unwards of US\$100m.

state services, retrenching electorate is becoming

The practicality of some of these suggestions is questionable. Levying a land tax is likely to require a good deal of preparation, while the IMF'a suggestion that Zimbabwe should reduce the size of its police force suggests that it rejects, or disregards, the World Bank's 1997 report on tha importance of institutional capacity in the development process.

Nevertheless, the IMF's budget proposals are intended to save - or bring in – an extra Z\$6bn (about 4 per cent of 1997/98 GDP). This, coupled with sdditional privatisation revenues, might make it possible to bring the deficit down to levels which the IMF could recommend, with a moderleave the budget deficit ately straight face, to donors

> Even so, Mr Murerwa's task is an unenviable one. If he produces the tight fiscal budget the country needs, he will probably exacerbate inflation in the short-term, while alienating both the business community and the

The budget, moreover, comes at a time when the

German business

German business

International business

International business

Employees (30/6/97)

German operations

increasingly disllinsioned with the government. In receot months, President Robert Mugabe's administration, now in its 18th year, has been hit by a series of embarrassing revelations aurrounding the award of cellular telephone licences; the contract for the new Harare international airport terminal (won by a company in which the president's nephew is prominent); housing loans to senior government officials and politi-

cians: and a scandal over

payments by the War Veter-

At the weekend, cabinet ministers were howled down by angry war veterans and forced to flee a public meeting via the back door . in spite of offering pension payments that will cost the taxpayer Z\$840m a year to 70,000 war veterans, This. and recent industrial unrest. indicates that the electorate's patience is wearing

But while there is no viable political opposition waiting in the wings, and no elections for three years, the government's recent conduct suggests it still prefers the high inflation climate to the tough fiscal measures necessary to reverse the fiscal follies of the last decade.

Perhaps Dr Murerwa will find the courage to break the monld.

272

24.9

DM billion

- 2%

+23% + 10%

- 1%

+ 18%

+ 2%

+ 6%

+ 28%

+ 3%

INTERNATIONAL NEWS DIGEST

UK and France in Africa pact

Britain and France yesterday agreed to join forces to promote democracy and economic development in Africa. and to co-operate in restraining arms sales.

The agreement, reached at talks in London yesterday between Mr Robin Cook, the UK foreign secretary, and Mr Hubert Védrine, France's foreign minister. follows the arrival in power of socialists in Europe's two biggest excolonial powers and its largest weapon exporters. Mr Cook has promised to give human rights more weight in UK foreign policy, while the socialist government in Paris is distancing itself from France's recent record of backing

dictators like ex-president Mobutu.

The two ministers discussed the idea of a European arms exporters' code of conduct so that if one exporter refused to sell to a particular country, others would not grab the business. David Buchan, London

ALGERIAN VIOLENCE

Extremists kill family of 15

A wave of killings in Algeriao vitlages has left dozens of people dead in recent days, according to local media reports. In the village of Yemma M'guita, in the wilaya (province) of Blida, 39 people, including a family of 15. were killed, according to Le Matin, the French daily, in Benachour, also in Blida, four women and three men had their throats slit, while a third attack was reported near the town of Souk el Ghostane, east of Blida, in which nine meu were killed. A newspaper close to the presidency said this week a massive army sweep in Hattatba, west of Algiers, had led to the killing of 90 militants. Algeria announced yesterday that local elections would be beld on October 23. Roula Khalaf, London

■ GENOCIDE IN RWANDA

Belgian journalist arrested

The United Nations Rwanda genocide tribunal yesterday netted its first European suspect - a far-right Belgian journalist wbo worked for Radio Milles Collines in Kigali. Mr Georges Ruggiu, who is alleged to have made broadcasts urging Hutus to eliminate Tutsis and political moderates in 1994, was arrested by Kenvan authorities. Scores of Hutu suspects have been rounded up in Kenya following a fence-mending visit to Nairobl by Major Paul Kagame, Rwanda's military strongman.

Michelo Wrony, Noirobi HUMAN RIGHTS IN BAHRAIN

US is 'failing to speak out'

The US government was criticised yesterday for falling to speak out against buman rights abuses in Bahrain, a major naval port for US forces in the Gulf, Human Rights Watch urged the US and UK to use their military and political ties to put pressure on the ruling Al Khalifa family. A report by the US-based buman rights campaign group said wide-scale government and security forces violations of the civil and political rights of Bahrainis were a major factor behind nearly three years of unrest, which has led to bomb blasts and rioting. The Gulf banking centre's Shia majority has been demanding political reforms from the Sunni rulers. Roula Khalaf

SIEMENS

international operations Communications and Capital expenditure Net income after taxes Information drive growth International markets continue to boom

Information for Siemens shareholders During the first nine months of the current fiscal year, the communications segment and Siemens Nixdorf Informations systeme AG (SNI) continued to drive growth at Siemens. The components segment also gathered momentum following a slow start at the beginning of the year. Buoyant business in the Americas and Asia-Pacific more than compensated for a light decline in Germany.

Growth was again generated exclusively by international business, where the double-digit increase was favored nearly four percentage points by positive currency translation effects and around three percentage points by the first-time consolidation of new companies. Business in Germany, in contrast, edged off slightly. International business accounted for 67% of the total orders.

Siemens profited from the continuing strong economies in North and South America, pushing up orders

26% to DM16.5 billion. In the U.S. alone, business rose 20% to DM10.7 billion, compared with DM8.9 billion last year. The Asia-Pacific region continued to show dynamic growth as orders soared 45% to DM11.5 billion. Outside Germany, business in Europe also flourished, with orders climbing 13% to DM22.9 (1996: DM20.2) billion.

The communications, transportation, and information segments again posted double-digit growth as their international business continued to boom. Health care and components returned to higher growth rates; Semiconductors gathered momentum again with double-digit growth. Medical Engineering's international business more than compensated for stagnating domestic demand.

While the company's international workforce increased largely due to the first-time consolidation of new companies, the domestic workforce was reduced through divestitures and spin-offs.

Net income was DM1.705 billion. Lower earnings in Semiconductors, Medical Engineering and Transportation Systems were offset by higher income in most of the other operating groups.

Additional information is available on the Internet: http://siemens.de.

Note: In accordance with German legal requirements, the information contained in this Interim Report has not been audited. Copies of the Interim Report are

available from S.B.C. Warburg, attn Mr C. Ward, 2 Finsbury Avenue, London EC2M 2PP on request.



Cars on mutuals "OVCTNIale

Ministers end free university tuition

By Simon Targett, **Education Correspondent**

The government yesterday took the historic decision to end free tuition in UK universities, prompting signs of the first backbench revolt to the Labour government

Mr David Blunkett, the educa-tion secretary, ordered the end of free higher education for all after accepting recommendations from an advisory committee that charging students £1,000 (\$1,670) per year tuition fees was the only long-term solution to the "crisis" in the university sector.

The proposals are contained in a long-awaited review of higher education led by Sir Ron Dearing.

Sir Ron's report, published yes-terday, calls for the biggest He also side-stepped Sir shake-up in the university system for 35 years. It makes recommendations to charge tuition fees, expand basic "threshold" standards for all

The government, in a quick-fire response, welcomed the report as "coherent and thoughtful". Mr Blunkett promised there would be e white paper in the autumn.

But Mr Blunkett rejected Sir Ron's preferred option for student contributions, choosing a repayment system which, while raising more money for universities, would leave students from poor families with debts of over £10,000 - £2,000

He also side-stepped Sir Ron's plea that the effects of planned

cuts in university funding over the next two years - which Sir Ron student numbers and introduce said would damage the quality and effectiveness of higher education" - should be alleviated by a £370m injection of public funds.

The announcement to charge tuition fees prompted Lord Glenamara, a Labour education secretary under Harold Wilson, a former prime minister, to threaten to In a report presenting a vision of resign the Labour whip. He said be higher education for the next 20 was "ashamed" of the government's proposals.

Mr Ken Livingstone, another leading Labour leftwinger and the Brent East MP, said he would vote

believed 70 per cent of Labour ates could enler higher education backbenchers shared his view, but that the party's tight discipline

would see most toe the party line. Senior sources indicated that the opposition Conservative party would vote against tuition fees, although Mr Stepben Dorrell, the shadow education secretary, is likely to attack the form in which the government proposes them rather then the principle.

years, the Dearing committee said the government should lift the cap on student numbers.

It would like to see 45 per cent participation rates, and anticipates

against the proposals. He said he that an extra 300,000 undergradueach year by 2015.

The committee also said the government should underpin academic standards, which employers think have slipped in recent years, by establishing a national pool of expert external examiners and by laying down basic "threshold" standards for all degrees.

Mr Blunkett said the government had "taken Sir Ron's recommendations and built on them". It acknowledges universities are underfunded, claiming it would cost the taxpayer £6bn by 2015 to increase participation and restore the level of funding students enjoyed in the 1970s.

UK NEWS DIGEST

Hopes rise in airline dispute

Hopes of a settlement in the British Airways dispute rose vesterday after managers and cabin crew representatives engaged in talks, two weeks after a three-day strike severely disrupted services. Representatives of the TGWU transport union met managers for several bours at Heathrow airport with Acas, the conciliation service. Union eaders tabled their written proposals on how BA could trim £42m (\$70m) from its cabin crew costs.

A joint statement said last night: "Talks between British Airways and the TGWU concerning the cabin crew dispute are continuing with the assistance of Acas, and both parties have agreed that no further statements shall be made until these talks are concluded." Both sides seemed confident they could agree on the savings, part of

the airline's Clbn efficiency programme.

Mr Bob Ayling, BA chief executive, said: "We will need time to fully evaluate the proposals and if they meet with the approval of everyone, including the cahin crew themselves, then BA will seek to move matters forward as quickly as possible.

■ STERLING STRENGTH

Steel chief attacks government

Sir Brian Moffat, chairman and chief executive of British Steel, yesterday criticised the government for failing to do enough to stem the rise in sterling. Sir Brian said at the company's annual meeting: "We support the govern-ment's battle to keep inflation at low levels but believe it is unrealistic to put virtually all the pressure for these actions on interest rates when governments of other EU member states are using fiscal policy rather than interest rates as their response to the threat of inflatioo."

Sir Brian warped that sterling's strength was putting pressure on the company's margins and impairing the competitiveness of many of its UK customers, who were exporters. The threat to exports would in turn bring further threats to jobs, be said. British Steel was last year the UK's fourth biggest exporter, with exports of \$2.7bn

■ MONETARY UNION National debate urged

The Trades Union Congress yesterday urged the government to lead a national debate on European monetary union and welcomed the positive shift of emphasis by the Confederation of British Industry, which this week advised the government to make an early pledge to take Britain into Emu, Mr John Monks, general secretary of the TUC, said the argument about Emn shifted in favour of British entry with each neward jolt in the value of the pound. The TUC called on the government to belp bring down the value of sterling to a "realistic and competitive" rate of nearer DM2.50 compared with its present level of DM3. It said the high level of the pound was "already having a damaging effect on the export sector . . . with an overvalued currency threatening major job losses in many of the export industries". Mr Monks said: "We are now attracting bot money because of a combination of bigh interest rates and the fact that we are unlikely to be in the first wave of membership of Emu. if the project

STOCK EXCHANGE

goes ahead on time."

Electronic trading plan approved

One of the last burdles to introducing electronic orderdriven trading of FTSE 100 sbares was cleared yesterday when the plan drawn up by the London Stock Exchange the main regulator in the City of London. But SIB warned that if the exchange's regime for trading blocks of shares away from the order book led to the main market being undermined, it would press the exchange to introduce

Order-driven trading, under which investors and brokers can place bids and offers for shares on an electronic order book that will appear on all traders' screens, is due to be introduced by the exchange on October 20.

 The government's plans to bring the regulation of UK financial services under ooe roof took shape yesterday with confirmation that the planned super-regulator would also take responsibility for insurance and mutually owned savings and loans institutions.

■ DEVOLUTION

Rethink pledged on Scottish MPs

The government will today pledge to look again at Scotland's over-representation of MPs in parliament - 72 out of 659 - as it launches the most significant part of its proposed overhaul of the UK constitution. A policy paper on devolution will set out the transfer of legislative and administrative powers to e new parliament in Edinburgh, which is almost certain to be epproved by voters in Scotland in a referendum on September 11. It will make clear that responsibility for negotiating with the European Union will remain firmly in the hands of ministers based

BEEF CRISIS

Sharp fall in number of BSE cases

A sharp fall in cases of "mad-cow" disease among cattle was reported in the latest progress report on BSE from the agriculture ministry. The report said "a continued improvement is expected for the future". The number of clinically suspect cases at June 30 this year was 56 per cent lower than the same time last year and 70 per cent down on 1995.

Mr Jack Cunningham, the government's chief agriculture minister, said the figures showed "the measures

Cost of college degree could hit \$13,000

By Simon Targett, Education Correspondent

Students face flat-rate tuition fees of around £1,000 (\$1,670) from next year under proposals which, added to loans for maintenance. would push the cost of a three-year degree course to

around £8,000. But Sir Ron Dearing's committee said elite "ivy league" universities should not be allowed to charge higher fees, although it did not rule them out as a long term option.

It also warned the government against raising the tuition fee contribution without parliamentary approval.

The widely leaked recomeducation for all, is seen as the best way of rescuing universities from a dire finan-

According to the committee, the sector requires an additional £350m in 1998-99 and £565m in 1999-2000. This additional annual funding requirement is expected to rise to nearly £2bn in 20

Tuition fee contributions calculated at 25 per cent of

the real tuitioo costs - are expected to produce £350m after the first year, rising to £900m after 18 years.

To boost the university sector's short-term financial needs, the committee is also asking government to reduce planned spending cuts, put at 6.5 per cent over the next

If these go ahead, the sector could be sertously damaged, the committee warns. lt recommends a 2 per cent cut over two years, which would require additional funding of just over £100m in 1998-99 and £270m in 1999-2000.

The committee's decision to recommend tuition fees is justified by evidence showmendation, which would ing lhat graduates receive mean the end of free higher salaries between 11 and 14 per cent higher than nongraduates.

It also says that students will become more demanding of institutions, forcing up standards; that it would belp to level the playing field between full and part-time students; and It would mean there was a clearer expectation that the funding released should be reinvested in higher educa-



The fees plan is justified by evidence that graduates get salaries 11-14% higher than non-graduates

Graduates in work would pay back an income-continthrough the Inland Revenue.

which was selected because it already bas arrangements for assessing income and securing payments from almost all of the working population.

The Revenue would collect the loans on behalf of a new-Agency, which would streamline the number of student support bodies. This currently exceeds 160. This "graduate commit-

ment scheme" would be simllar to the contribution gent government loan schemes in Australia and New Zealand. But unlike the tax collection agency, those, the UK government encourage lbose who can

would not be allowed to increase unilaterally the proportion of tuition costs paid by graduates.

The committee says such e change should not be allowed to take place withont an independent review ly-formed Student Support and the assent of both houses of parliament.

The money accruing from luition fee contributions could be slow in filtering through the system. To remedy this, the committee suggests discounts for up front payment or a modes! real rate of interest on loans to part of loans in the same

tion at the time of study. Proposals to secure private finance for loans - instead of government finance - were rejected because the committee was not satisfied they would deliver value for

afford it to make a contribu-

But in order to remove the loan book from the public spending borrowing requirement, the committee recommends the government follows international accounting practice, which does not treat the repayable

way as grants to students.

NI talks in doubt as

By John Murray Brown in Belfast and John Kampiner

The government's proposals for paramilitary arms decommissioning in Northern Ireland were rejected yesterday by the reginn's tbree main pro-Britisb unionist parties, casting doubt on the prospects for talks in September aimed at hringing them together with Sinn Fein, the political wing of the Irish Republican

With the fringe "loyalists" also abstaining from yesterday's vote at the multi-party talks, the UK and Irish governments said they would be inviting parties to bilateral consultations during the summer to try to ensure the start of substantial negotiations on Northern Ireland's The document the parties

rejected calls for the paramilitaries to "consider" taking their weapons out of commission in parallel with progress in the talks.

lbe negotiations. But the minister, denied the govern-hard-line Democratic Uulon- ment had shifted its position ists and the small UK Unionists said they were quitting. Ms Mo Mowlam, chief

Northern Ireland minister in the UK government, said ber determination to start in September was "beyond doubt". Mr Ray Burke, the Irish Republic's foreign minister, warned that no one would be allowed to block the process. Ms Mowlam, due to meet

Mr Burke in Dublin, the capital of the republic, on Tuesday, said the two govern-ments would take "all the necessary steps" to ensure the talks started on time. Earlier Mr Mitchel McLaughlin, chairman of Sinn Fein, warned that If unionists were allowed to bold back progress it would "spell for all of us a return to the conflict we were happy to leave behind". Mr Gary McMichael, of the Ulster Democratic party,

linked to "loyalist" paramilitaries, accused the DUP of holting for the door with insisted they would stay in Mr Tony Blair, the prime parties.

on decommissioning to

accommodate republicans. Responding to the first public stirrings of concern from the opposition Conservatives, the prime minister said that while welcoming the IRA ceasefire the government was "not the slightest bit dewy-eyed" about it and understood the cynicism felt hy some in Northern

Mr Blair was asked hy Mr William Hague, Conservative leader, to undertake that "there will he no question of substantive negotiations with Sinn Féin proceeding without early parallel decommissioning of illegal terrorist weapons" Mr Blair responded that

his stance had not changed: "It is our desire to see decommissioning during the course of the negotiations." He rejected suggestions that, with the Anglo-Irish paper failing to achieve sufficient consensus at the talks. the government was prepar-The Ulster Unionists, the the first sight of the enemy". ing to impose a solution over In the House of Commons, the heads of the political

MPs question cause arms plan is rejected of helicopter crash

By Liam Halfigan and Jimmy Burns

The official cause of the Chinook helicopter crash, which killed 25 Northern Ireland intelligence experts in June 1994, was yesterday called into question by the new defence committee.

in a private meeting, the House of Commons committee agreed to ask the Ministry of Defence for mora explanation of the Royal Air Force's verdict - that the crash on the Mull of Kintyre in Scotland resulted from gross negligence" hy the two pilots - in the light of strong objections from ex-RAF servicemen and a Scottish sheriff's report that the causes remained "unclear".

In a separate development, the National Andit Office, the public spending watchdog, has received information raising questions about the way an updated version of the Chinook was re-introduced into service prior to the crash. after a refit by Boeing, its US manufacturer. The NAO is considering

of a forthcoming investigatioo into MoD procurement. Mr Michael Tapper, the father of one of the dead pilots, hopes that both the NAO and the committee will examine the fatal accident

inquiry of Sir Stephen Young, a Scottish sheriff. Sir Stephen'a report was "mable to determine a definite cause" of the crash. after hearing former RAF pilots declare that colleagues had refused to fly the Chincok Mark 2 similar to the one that crashed because they had identified technical problems during

Mr Tapper said thet Sir Stephen'a open verdict meant "the RAF has failed to adhere to its own regulations - that only in cases where there is no doubt whatsoever should deceased air crew be found negli-

gent". In a letter to the sheriff, the MoD admitted that trials at a UK air force base had been temporarily suspended examining evidence from the ground.

the period leading up to the of other incidents involving airborne Chinook helicopters, of which "approximately five" were due to

technical malfunction. With the RAF's verdict complicating payments of compensation to the two pilots' families, the MoD is now understood to be putting pressure on them to set-Although the NAO's remit

is essentially financial, e senior official confirmed that a judgment of whether Chinooks were introduced into service in a "sensible and cost-effective way' would have to consider the still disputed circumstances surrounding the helicopter's most controversial episode.

Since the beginning of the year,

the MoD has been under pressure to re-examine allegations that technical failure might have been responsible for the crash after the Chinook had been "rushed into service" after lts refit.

Grumbling designers enlisted to modernise nation's image

esigners and architects often But the community fight for the attention of prospective patrons, but at a has an uneasy reception for the design community this week, Mr Tony Blair, the prime relationship with minister, pointed to Mr Peter Mandelyou've got any ideas for lbe millennium dome, tell him."

The gathering included architects ion and industry including Mr Ron Arad, Mr Tom Dixon, Mr Ozwald Boateng, Mr Nigel Coates, Mr Jasper Conran and Mr Ross Lovegrove.

Mr Blair made it clear he had invited them because be wanted to use their talents. Showcasing their work in the millennium dome - the London exhibition centre to celebrate the year 2000 is one thing bul if the Labour government intends to exploit design's full economic potential, it must also address the complex issue of design's uneasy relationship with the financial

and corporate sectors.

minister, pointed to Mr Peter Mandelson, his special adviser, saying: "If business, Writes Alice Rawsthorn

and designers from the worlds of fash- about being neglected in their own country. There are dozens of examples of highly educated Britons whose talents are exploited abroad: from Mr John Galliano and Mr Alexander years. He sees them as showcases for McQueen, chief designers at Christian Dior and Givenchy, the Paris fashion bouses, to industrial designers such as Mr Jasper Morrison and Mr Lovegrove, most of whose clients are German and Italian companies.

Until now, successive governments have done little more than listen to the complaints. This week's reception initiated by the prime minister's policy unit after discussions with the Design Council, the publicly-funded body

which promotes UK design - was intended to signal Labour's determination to act. Mr Blair, who highlighted tha eco-

nomic importance of the creative industries in an article in the Guardian newspaper on Tuesday, has identified three projects for which be plans to harness the UK's design resources.

One is the millennium dome, and another includes the international events - such as G7 summits - that the UK will bost over the next three contemporary design and other creative sectors, such as film, music and multimedia. The third priority is to improve the design of airports, railway stations and terminals which define foreign visitors' first impressions of the

The three projects will be the subject of brainstorming sessions organised by the Design Council this autumn.



Image makers: Jasper Conran, Oswald Boateng and Ron Arad

als for the prime minister's office. Spotlighting designers at highly publicised international events should provide welcome publicity for them and appear more attractive to foreign comhelp Labour's efforts to modernise panies. There is no guarantee it will

the aim of producing practical propos- pics as did France at the 1989 bicentennial celebrations.

But these initiatives may simply succeed in making British designers Britain's tweedy traditionalist image. become easier for John Galliano to Many of those present at this week's Spain successfully deployed a similar reception will be invited to attend, with strategy at the 1992 Barcelona Olym-

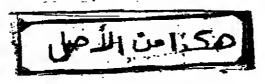
missions from British companies such as the DM500m (\$277.7m) tram system he recently completed in Germany.

To tackle these problems, the government needs to embark on a long-term exercise of encouraging the City of London and industry to adopt a more imaginative approach to design.

There are some encouraging signs, The UK's image is being examined with a view to an overhaul and Demos, the think tank, will publish a study on the subject this antumn. Mr Mark Fisher, the arts minister, is

looking at ways of improving public eector procurement. His department has asked the Design Council for advice on developing a new identity to mark its name change from Heritage to Culture, Media and Sport, boping to set an example for other departments.

This week's reception proved that Mr Blair bas the will to explnit design more efficiently. He must now find the



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Clowns beneath the tears

spell doom, like unfunny jokes which need extra emphasis. One exclamation point was bad in Star! Two were worse, but audience escapes with virtue alry. In Chekhov, comedy Spanish punctuation largely intact since director demanded them, in 'Quei- Joe Mantello keeps the volume low and the pace cunmnda! Now there are three in Love! Valour! Compassion! ningly slow. After a gauche The viewer picks them out prelude cross-cutting converof his body like darts before gent car journeys, complete with obligatory shot of an settling down to watch a filmed play about Aids, old farmer on a tractor shakdeath and bearing up. ing his head as one gay road-Terrence McNally's offster speeds hy, we slip like Broadway ensemble piece akinny-dippers into the cool, doesn't need the strident refreshing one-liners. And title, even if the stridency is there is plenty of that (skin-

ironic. It is two hours of American Chekhov in which ny-dipping): caveat Aunt eight gay friends meet in a McNally, who wrote The Ritz and Frnnkie And lakeside New England dacha over three boliday week-Johnny, has a talent for choreographing busy casts and letting each member have Gregory (Stephen Bogardus), a "brilliant choreograhis atand-out solos. His pher", lives in the rambling comic skills, though, spend manse with his blind boymuch of their time apologisfriend (Justin Kirk). To it ing for his excess pathos. This play is steeped in comcome the supercilious English composer and his munal self-pity, placing gay characters in a ghetto no less oppressive for its voli-Latin hunk of a lover, the long-married gay couple, the

There is wonderful comic Brit's angelic, also-dying twin brother. dialogue - "Is there a British Any more artfully ravishequivalent for machismo?". ing pathos and we could one of twins is asked; "No; expect the next visitor to be oh, maybe Glenda Jackson" he replies - hut it keeps all to music. Instead the hehaving like a rescue cav-

and tragedy are in symbiosis; they do not operate as a Here we know that every time seriousness threatens the blind boy's moment of passion with the hunk, the death of an offscreen loved one - the epigrams will follow close hehind. For all gay people are clowns beneath the tears, at least in pieces like this, forever doomed to ensure that the Show Goes

The title town of the charmingly wheezy comedy Palookaville is on no map of New Jersey. It is the one-wayticket dystopia mentioned in Marlon Brando's "Coulda bin a contender" mumblings in On The Wnterfront. No one comes back from there, least of all Sid (William Forsythe), Russ (Vincent Gallo) and Jerry (Adam Trese). three no-hopers whose flirtation with crime begins with a burgled pastry shop - they hroke in thinking it was a jeweller's - and ends with two fiascos involving a bank

and a security van. A producer called Pasolini (Uberto), three source stories by Italo Calvino and a Fellini-ish score by Britain's 1997 Oacar-winner Rachel Port- exactly it is. Survival? Love?

LOVE! VALOUR! COMPASSION! Joe Mantello

PALOOKAVILLE Alan Taylor

BROKEN ENGLISH Gregor Nicholas

IDIOT BOX David Caesar

PORTRAITS CHINOIS Martine Dugowson

man tell us the tone: sham hling neo-realism. But it is heautifully done. Sid is a love-hruised loner who lives with his dogs. Russ is an Italian firecracker experiencing early hurn-out. And Jerry is a henpecked newlywed who has to apologise to the supermarket manager be punched for harassing (indeed for all but raping) his wife, just so that she can get her awful job back. Everyone is distracted

from the main husiness of

life by not knowing what Like Once Were Warriors,

Money? First-time feature the film suggests that New director Taylor has an eye Zealand is a race war waiting to happen, though for glum colours, poignant more races than we thought cul-de-sac settings and vivid supporting characters: not are lining up for weapons. The funniest scene is a conleast Russ's Medusa-baired test between two loud, adjamother, who looks as if she cent garden parties - one was nnce runner-up in an Anne Bancroft lookalike con-Maori, one Croat - in which test. Wheo ahe breaks off a ethnic tensions splutter as fiercely as the pig spitted by family quarrel at the dinner the ex-Yugoslavians. ("I'll show you what Turks did to table with a primal cry of "I'm gonna miss Wheel of our people," Dad is beard Fortune," it is the most persaying as be shoves the rod fectly witty moment in the film. Life in New Jersey up the porker.) There is never gets any better than a good TV show. If tt did, much deft comedy, laced with a little terror in every people would be up and scene where Rade Serbedzija appears, an actor with a away from New Jersey. Broken English is another frown like Mars, a beard like

tragicomedy about waking pylon in his backyard whose up to find yourself in the wrong postal area of Life. symbolism needs no spelling This time it is Palookaville. New Zealand. The proud Also fierce, funny and Antipodean is Idiot Box, a Croatian father (Rade Sersort of "Beavis and Butt-bead do Australia" in live bedzija) rules with a rod of iron, or rather a free-swung hasehall hat, over his two action. Ben Mendelsohn and Jeremy Sims play the Sydwilful daughters. Both are of marriageable age though ney retards, two ehullient waitress Nina is not of marteenagers who swear, drink riageable disposition. When and talk dirty but can never she flings berself at the quite muster the will or the nous to do anything. Such handsome young Maori chef (Julian Arahanga), a battle as, for example, ask a girl of wills, cultures and conout, buy a television or rob a flicting male proprietorships

lt all ends in tears or worse, and more porten- of those French films in from a had cafeteria.

Zeus and a soaring power



Careless of his death sentence: Jason Alexander as the high-camp jester in 'Love! Valnur! Compassion!

nating the manic with the meditative; the leads are excellent; and Graeme Blun-dell and Deborah Kennedy make a fine pair of maladroit detectives. What does that tell you?" asks 8luudell. stabbing the last coloured pin into a map showing a broad-spread robbery pattern. "They've got a fast

car?" replies Kennedy. The must-miss movie of the week is Martine Dugowson's Portraits Chinois: one

tously than the film which everyone takes turns deserves. Writer-director to love everyone else, across David Caesar excels at alter a large social spectrum of Paris, and the audience needs a pocket calculator to keep track and miraculous intervention to care.

Helena Bonham Certer speaks French as Englishborn design assistant Ada, thus enabling her to exchange sub-Godardian dialogue with the non-dairy cream of modern French acting. Faces from a hundred noted Euro-puddings pass by, but the movie still tastes like something pre-cooked

Theatre/David Benedict

Austere affair

winter? Claude Chabrol's 1968 film Les Biches, an overrated examination of a modern love-triangle made pacing and prowling around up of long, lingering looks, as set there in December. Marguerite Duras's Suzanno Andler, a similarly threesided affair, was written at the same time and has pre-

high-camp jester careless of

his Aids death sentence

(played hy squat, scruncb-

eyed Jason Alexander of

TV's Seinfeld) and finally the

cisely the same location. Suzanna (Julie Christie) is considering renting an eightcosts FFrlm but ber husband Jean is a millionaire, so why is she vacillating? For the first time in her life she has taken a secret lover.

Michel (Aden Gillett) has told her, "This is going to be an unimportant affair, not a grand passion," but seven months later they are still stealing moments together Andler shares that play's and Suzanna finds herself at preoccupation with secrets some kind of crossroads. As the two of them admit (a brilliantly creates a forward shade implausibly) this ia the first time they have ever discussed their past, we realise what Duras is up to. In true existentialist fashion, her characters have lived solely for the present, but now they must face both past and future.

The moment Catherine Milliken's wistful woodwind music threads its way through the silence at the opening of Lindy Davies'a fully presented you never revival, you knnw exactly become engaged. what you are in for. Her sug-As the comedy act Trevor Duras, alas, is not famous worn out completely. for her jokes.

French version of an Anita chester.

bat is it with Brookner novel, but instead of wearing Jean Muir and considering lost love over a Rich Tea biscuit, Julie Christie remains wrapped in a beavy, protective black coat, Johan Engel's stripped-back, darkly elegant set atmospherically lit by Nick Bea-

tional air of privileged trag-

edy than previous ghettoes

have been for being on the

receiving end of bigotry and

persecution.

The undervalued Julie Legrand, looking for all the world like Meryl Streep reprising an Eve Arden role, puts in a sharp appearance bedroomed holiday home on as Jean's sometime lover the coast for a month. It and Gillett does what he can with the cipher-like Michel, but the play stands and falls

> t was Lindy Davles who persuaded Christie to make her British stage debut in ber tremendous revival of Pinter's love triangle, Old Times, Succession and lies, but where Pinter momentum while unravelling a mysterious shared past, Duras merely poses conflicting positions. Old Times capitalised on Christie's screen gift of being tantalisingly remote: but here although her character is described as "unknowable", that is not quite the same thing. Every calibration of feeling has clearly been plotted, but they are all so care-

It looks like a great part gestive chamber score has but in fact it's just a long an austere, desiccated feel. ona. By the interval, your patience with her indecision and Simon would put it, "Mr is wearing thin; by the end, Gloom is in the room". I'm sorry to say, mine had

It is all rather like a At the Minerva Studio, Chi-



Drottningholm Festival/Andrew Clark

The first Euridice

to sources, you can't get much more original L than the first surviving opera. Jacopo Peri's Euridice was performed in Florence in 1600 - seven years before Monteverdi presented his version of the Orpheus myth in Mantua, Euridice has just been revived at the Drottningholm court theatre near Stockholm, in a controversial production which tries to marry musical authenticlty to an arty modern stag-

In recent summers, visitors to Drottningbolm have been treated to the repertoire associated with Its golden era at the end of the 18th century. The programming of operas commissioned or seen by Sweden's King Gustav III bad an authenticity of its own - score could hardly be more matching period instruments affecting: emotional truthfuland original stage machin- ness and lyrical delicacy ry to the works for which little theatre was intended,

This year marks a change. Per-Erik Ohrn, Drottningholm's new artistic director, has gone back to an earlier era, with two works offering contrasting approaches to an identical story. Euridice, the first surviving stage work to employ continuous music. follows the 16th century tradition of pastoral drama the aim of which was to entertain while encouraging a few tears along the way. Next month Drottningholm will stage Luigi Rossi's flamboyant tragi-comedy L'Orfeo (1647), illustrating how far and fast opera developed in

its first 50 years. Peri is Credited with "inventing" opera. Before be came along, court entertaincommedia with spectacular musical interludes. Peri was

dramatic experiments at the wise, the sole prop was a Medicl court, and Euridice stool, from which Orpheus marked its climax. But the work was too intlmate to like moody teenagers. impress an audience eager for spectacle, and Florence reverted to what it knew and liked hest.

To make the Orpheus myth acceptable for a Medici wedding celebration. Peri dropped the tragic ending and substituted a scene of infectious joy in which Orpbeus and Euridice are reunited on earth. Otherwise, the most striking feature for late-20th century ears is Ottavio Rinuccinl's libretto: It is a poetic masterpiece, repaying attention not just for the beauty of its language, but the way it invites music. Within the style of melancholy arioso, Peri's fatal flaw - unvaried pace.

Drottningholm. Peder Freiij's featureless tunics bathed the cast in grey uniformity, broken only by Pluto's outrageous Father Christmas outfit. Karl Duner's staging further diluted individual personality by draping the action with robotic arm gestures in la Bob Wilson, and the "choreography" was incorrigibly precious - exactly wbat the music is not.

There was one inspired coup de théatre: for the central scene in Hades, the pastoral flaps lining the stage

n our age of going back a leading light in a decade of looked sensational. Otherand bis entourage held forth

> And it was Joe, the schizophrenic adolescent from the television soap opera Eost-Enders, who kept coming to mind whenever Fredrik Strid's Orpheus was on stage. Boyish and glum, he was outshone by Jeannette Köhn's statuesque Euridice. about whom my only complaint was that Peri gave her so little to sing. The big setpleces were all written for other voices - notably Christina Falk's eloqueut Dafne and Rodrigo del Pozo's dignified Arcetro. Best of all was Stephen Varcoe's belland-fire Pluto, who sang as if he meant every word, without deviating from impeccable period manners.

Full marks, too, to Jakob Lindberg, pillar of our own move hand in hand. But Royal College of Music and this faithfully preserved until the fifth and final editor of the score, for coaxscene, it suffers from one ing such a colourful plume of sound from his 13-piece orchestra. Leading the way with his own contributions on chitarrone, he underlined the harmonic adventurous ness of Peri's music, as well as its gentle passion.

Despite my reservations about the staging, I felt nothing but pleasure to be back at Drottningholm. The theatre itself is a marvel - not just for what you learn about how a court opera looked 200 years ago, but for the democratic way it works. With fulsome state support and sponsorship from Shell Sweden, Drottningholm Is free of the snobbery that operation in the UK. Prices were withdrawn in favour of are affordable and the perments took the form of a flame-red screens, while formance is of festival star-Venus and Orpheus dard. That's "people's opera" descended on a cloud. It for you,

INTERNATIONAL

AMSTERDAM

EXHIBITIONS Van Gogh Museum Tel: 31-20-570 5200 Second of four summer exhibitions of drawings by Van Gogh. This time it is the turn of the works produced when the artist Ilved in Nuenen, 1883-1885. The exhibition is shown in two parts, with a changeover nn Aug 18: tn Oct 12

DROTTNINGHOLM

Drottninghnims Slottsteater Tel: 46-8-4570600 Orfeo: Swedish premiere of Luigi Rossi's 1647 version of the legend of Orpheus. The producer is Jack Edwards, the musical directors Stephen Stubbs and Paul O'Dette. With the Drottningholm Theatre Ballet and Orchestra; Aug 2, 5

LONDON CONCERTS

BBC Proms, Royal Albert Hall Tel: 44-171-589 8212 BBC National Orchestra of Wales: conducted by Mark Wigglesworth. Programme includes David Sawer's the greatest happiness principle, Bartók's Piano Concerto No. 3 with pianist Stephen Hough, and Sibelius'a Symphony No. 2 in D major, Jul 31

 BBC Symphony Orchestra: and Singers conducted by Leonard Slatkin in works by Mahler, and world premiere of Roger Reynolds' The Red Act Arias; Aug 4 Bournemouth Symphony

Orchestra: conducted by Yakov Kreizberg in works by Mozart, Korngold, Markevitch and Stravinsky. With vinlin soloist Gil Shaham: Aug 5 Jiří Bělohlávek: conducts the **BBC Symphony Orchestra and** Chorus in works by Brahms, Chopin and Schubert; Aug 1 Royal Scottish National Orchestra: performs works by Glinka, Prokofiev, Tchaiknysky,

and the UK premiere nf Giva

Kancheli's Symphony No. 3. With

violinist Tasmin Little and counter-tenor David James. Conducted by Alexander Lazarev; The Mecklenburgh Opera company: performs Mehagonny-Songspiel and The Seven Deadly Sins by Kurt Weill. The programme is completed by

a selection of German cabaret

London Coliseum Tel: 44-171-632 8300

songs; Aug 3

 The Kirov Ballet: Fokina Programme 1 - first of two programmes staged by Isabelle Fokine, the choreographer's granddaughter; Jul 31; Aug 1, 2 Romeo and Juliet pres in the original version by Leonid Lavrovsky, set to Prokofiev's score; Aug 4, 5

■ SALZBURG

Salzburg Festival Tel: 43-652-844501 CONCERTS

 Philharmonia Orchestra: conducted by Kent Nagano in works by Messiaen, Pintscher and Debussy; at the Felsenreitschules;

 Philharmonia Orchestra: conducted by Kent Nagano in works by Messiaen, Pintscher and Debussy; at the Felsenreitschule; Aug 1 Philharmonia Orchestra:

conducted by Bernard Haitink in works by Mahler; at the Grosses Festspielhaus; Aug 3, 4 **OPERA**

Boris Godunov: by

Mossorgski. Conducted by Valerie Gergiev in a staging by Herbert Wernicke, Samuel Ramey sings the title role. Cast also includes Philp Langridge. With the Vienna Philharmonic, the Konzertvereinigung Wiener Staatsopernchor and the Slowakischer Philharmonischer Chor Bratislava; at the Grosses Festspielhaus; Aug 3

Die Zauberflöte: by Mozart. Christoph von Dohnányi conducts a new production by Achim Freyer. With the Vienna

Philharmonic and the Konzertvereinigung Wiener Staatsoperachor; at the Falsenreitscule: Aug 2

THEATRE Der Alpenkönig und der Menschenfeind: by Ferdinand

Raimund. Revival of Peter Stain's production, with sets by Ferdinand Wögerbauer. With music by Wenzel Müller; at the I andestheater. Aug 1, 2, 3 Jedermann: by Hugo von Hofmannsthal, Revival of Gemot Friedel's production, designed by Imre Vincze; at the Domplatz;

 Libussa: by Franz Grillparzer. New production directed by Peter Stein, with sets by Moidele Bickal. Libussa is played by Dörte Lyssewski; at the Pemer-Insel; Aug 1, 2, 3, 5

■ SANTA FE OPERA

Santa Fe Opera Tel: 1-505-986 5900 Arabella: Janice Watson sings tha title role of Strauss's opera, in a new production directed by John Cox. The conductor is John

Crosby; Aug 1 Cosi Fan Tutte: Kannath Montgomery conducts Mozart's opera, sung in English, in a new production directed by Nicolette Moinar and designed by Bruno Schwengl; Aug 2, 5 La Traviata: Linda Brovsky

directs this new production of Verdi's opera, set in the Parisian demimonde. Christopher Larkin conducts; Aug 4 Semele: new production of

Handel'a opera, conducted by John Nelson and directed by John Copley. Elizabeth Futral sings the title role; Jul 31

■ SCHLESWIG-HOLSTEIN

Aug 1

CONCERTS Music Festival Tal: 49-431-567080 Musica ad Rhenum: in works by Bach and Handel; at St. Nicolatkirche, Lüneburg on Jul 31 and at the Dom, Meldorf on

 Philharmonia der Nationen: conducted by Justuz Frantz in works by Rossini, Mendelssohn, Respighi and Verdi; at the Rinderstall, Haseldorf on Aug 5; at the Schloss, Kiel on Aug 6; at the Murik Mendersesball Musik- und Kongresshalle, Lübeck on Aug 7 Tavemer Consort & Players:

conducted by Andrew Parrott In a programme including works by Bach; at St. Marien-Kirche, Lübeck on Aug 4 and at St. Michaelis Kirche, Hamburg on Aug 5; Aug 4, 5

TANGLEWOOD CONCERTS

Tanglewood Festival Tel: 1-617-931 2000 Boston Symphony Orchestra: conducted by Seiji Ozawa in works by Beethoven and Berlioz. With plano soloist Arcadi Volodos and tenor John Aler, the Shed;

 Boston Symphony Orchestra: conducted by Richard Westerfield in works by Lieberson,

Saint-Saëns and Rachmaninoff. With violin soloist Joshua Bell; tha Shed; Aug 2 Boston Symphony Orchestra:

conducted by Seiji Ozawa in works by Barber and Mahler. With soprann Barbara Bonney; the Shed: Aug 3 Bostnn Symphnny Orchestra:

and Tanglewood Music Center Orchestra conducted hy Seiji Ozawa, Leon Fleisher, Keith Lockhart and John Williams in a programme which includes Tchaikovsky's 1812 nverture; the Shed; Aug 5

■ VERONA OPERA

Arena di Verona Tal: 39-45-800 5151 · Aida: by Verdl. Conducted by Nelln Santi in a staging by Gianfranco de Bosio, revived by Susy Attendnli. Casts vary; nn Aug 1, 10 & 15 Maria Guleghina sings the lilla role Madama Butterfly: by Puccini.

New production. Conducted by Angeln Campori, with designs by Beni Montresor, Aug 2

■ WASHINGTON CONCERTS

Wnif Trap Tel: 1-703-218 6500 National Symphony Orchestra: conducted by Zdenek Macal in a programme of works by Tchalkovsky; Aug 1 National Symphony Orchestra:

conducted by Zdenek Macal in Vardi's Requiem, with the Choral Arts Society of Washington;

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10.00 European Money Wheel

Financial Times Business

"Slowly but surely" could be the motto of Mr Costas Simitis, Greece'a socialist prime minister. This applies equally to his modernising of the Greek economy as to his building on the groundbreaking agreement reached with President Suleyman Demirel of Turkey a fortnight ago at the Nato summit in Madrid.

The agreement with Turkey - reached with US encouragement - to eschew the use or threat of force has transformed the atmosphere between two nominal allies, which only last year came to the brink of war

One year after the death of his unpredictable predecesaor, Andreas Papandreou. Mr Simitis looks increasingly salf-confident. His pragmatic style contrasts with that of Papandreou, a leftwing economist and founder of the governing Panhelienic Socialist Movement (Pasok). Papandreou was always quick to exploit Greek insecurity about its larger and historically dominant Turkish neighbour.

"Our economic, social and political structures in recent decades largely reflected defensive attitudes born of an isolationist and protectionist mentality." Mr Simitis says in an interview. obliquely criticising his pre-

To be fair, Papandreou did once try for a rapprochement with Turkey when he established a personal rap-port with the late President Turgut Ozal during the world economic forum at Davos in 1988. But on thet occasion the much-vaunted "Davos spirit" of reconciliation proved short-lived.

Mr Simitis believes that Davos falled because too much was attempted too quickly. Insufficient atten- uninhabited rock in the tion was paid to detail: a south-eastern Aegean. It mistake he is determined not to repeat this time.

"In Greek-Turkish discussion every word is important," he says, intervening in English to correct the Oxford-trained economic adviser summoded to translate. And that, he explains, is why Greece is proceeding "safely not quickly" with the next step in the reconciliation process to be taken under European Union auspices by a bilateral team of experts. "I want a result, not just discussions that will end up, as in the past, in dis-

Thaw pierces the Aegean chill

Greece's premier wants better relations with Turkey, say Edward Mortimer and Kerin Hope



Costas Simitis: 'In Greek-Turkish discussion every word is important'

Greece and Turkey have been at odds for years over sovereignty and economic rights in the Aegean waters surrounding hundreds of Greek ialands, some of which lie only a few miles off the Turkish coast. The most contentious issue concerns the continental shelf, which is believed to contain valuable oil deposits.

On the very day that Mr Simitis took office last year, the two countries came close to fighting over lmia, an took the intervention of Mr Richard Holbrooke, the top US troubleshooter, to avert a military clash.

As a result, Greece is still blocking an Ecu375m (£244m) financial package promised to Turkey under its customs union agreement with the EU. Mr Simitis insists that, before a dialogue, Turkey must eitber agree that it does not dispute Greek territory anywhere in the Aegean, or submit any outstanding claims to the World Court.

He also took a firm line on Cyprus, an issue not men-

tioned in the Madrid declaration although it stirs more feeling in Greece and Turkey than any other bilateral problem. Turkey, which sent troops to the island in 1974 to secure a separate enclave for the Turkish Cypriots, does not recognise the Greek administration in southern Cyprus as a legitimate government. But Greece is energetically sponsoring that government's application for its partners refused to per-

inclusion in the next wave of

EU members.

Separate UN-aponsored negotiations between the offer within the framework island's Greek and Turkish communities took a step for-ward when their leaders met in upstate New York earlier this month. But that process could be "rendered useless" by the EU's intention to week by Mr Rauf Denktash. the Turkisb Cypriot leader. and Mr Bülent Ecevit, Turkey's deputy prime minister.

confront Mr Simitis at home, where he expects the coming winter to bring a renewal of open accession talks with widespread social protests as Cyprus early next year, he pushes ahead with to benefit low-income penaccording to a tough joint attempts to bring Creece's statement issued earlier this economy in line with European competitors.

Mr Simitis has given priority to meeting the Maastricht convergence criteria Mr Simitls insists the for eventual membership of accession procedure will go the proposed single Euroahead "no matter what reac- pean currency. He knows tions there might be from that better relations with

the Turkish side". Efforts to

solve the political problem

will continue in parallel. The

accession procedure will

take years "and we shouldn't

hasten to determine now

what should happen then,"

But he refuses to rule out

the possibility that Greece

would veto other candidates

for membership in an

enlarged EU if, in the end,

mit the entry of a still-

divided Cyprus. "Greece will

use all means that are on

achieve what it considers to

More pressing problems

be right," he says.

Turkey would help, by enabling Greeca to cut its inflated defence budget and encouraging foreign invest

But he fears that any hasty move in that direction could provoke a revival of nationalist passions at a time when he already faces entrenched opposition from powerful interest groups opposed to economic reform Notwithstanding the

prime minister'a efforts, Greece is the only EU member that will be unable to reach any of the Maastricht targets for joining the euro hy the end of this year. It hopes to qualify for a possible second wave of entrants by hitting the targets next

year or in 1999. Inflation has fallen but, at an annual 5.5 per cent, is still more than three times the EU average. While Greece is on track to reduce the budget deficit this year from 7.4 per cent to 4.2 per cent of gross domestic product, the Maastricht 3 per cent target is still some way

Stung by the charge that he has so far failed to slim down the public sector, which is seen as his party's main power base. Mr Simitis claims to have made important strides in liberalising Greece's telecoms and energy markets. But he admits there is much still to he dooe, not least the restructuring of Olympic Airways, the troubled state carrier which has failed to implement reforms agreed more than two years ago with the European Commis-

There is oothing flamboyant or even charismatic about Mr Simitis. Yet he has something in common with Mr Tony Blair, the UK prime minister, in that he has reshaped an nld-fashioned of the European Union to socialist party by pushing through policies that would have been bitterly opposed just a few years ago. But Mr Simitis emphasises that "in other respects we are closer to the French Socialists, for example in taking measures sioners and the unem-

> Either way, it is clear that Mr Simitis wants to leave behind Greece's third world socialist tradition of the past. Instead he wants to be judged by the standards of western European social

ployed".

LETTERS TO THE EDITOR.

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Gold has lost some glister in the modern world of central banks

From Mr Luchoin Fischer. Sir, The FT Guide to Gold (July 21), though informative, does not seem to be in tune with the times. In view of the recent central bank gold disposals alluded to by Robert Chote, his ensuing statement that most central bankers are still reluctant to dispose of an asset considered a hedge against inflation (what inflation?) and not someone else'a liability sounds like playing Glenn Miller to Techno-eager kids. As he correctly points out

by having sold more than

two-thirds of its gold

reserves Australia's Reserve Bank acted like an ordinary investor. And so are the other central banks which are modernising the management of their reserve portfolio, including those of the "really big stockpilers". A prime example is the

recent Swiss National Bank law reform, geared to increase asset revenue by revaluing gold reserves closer to market price, allow ing a higher proportion of foreign exchange reserves the use of derivatives in their management and reducing gold coverage of

circulating money from 45 to 25 per cent (a revision bearing no link to the funding of the Solidarity Foundation). Similarly, Mr Chote omits

mention of the recent controversy in Germany over the proposed sale of part of its gold reserves to meet the Maastricht deficit criterion. Perhaps it won't be too farfetched to expect some mega nails in gold'a coffin in the not-too-distant future.

Ludwin Fischer, 9, place Grenus, CH 1201 Geneva, Switzerland

Threat to gas group's ability to plan

From Mr David Varney. Sir, Mrs Margaret Beckett, the UK secretary of state for trade and industry, has said that the Department of Trade and Industry's forthcoming review of the regulation of the utilities industries will be guided by the principles of transparency consistency and predictabil-ity, with enhanced accountability. Rightly, she observed thet predictability is required for the "smooth operation of the industries themselves and to allow a sound basis for long-term

planning". The consultation process of the price control for Transco, BG's pipeline subsidiary, is a timely reminder of the difficulties which the regulated utilities are

encountering in achieving predictable outcomes from the regulatory process. On June 18, the results of the Monopolies and Mergers Commission's lengthy inquiry into future price regulation of Transco were pub-

The MMC's recommends tions were accepted by BG and Ofgas as the basis for a settlement - the "umpire's decision" - after both sides had fully assimilated the MMC's report. Yet, in the subsequent

consultation paper on the draft licence conditions giving effect to this settlement Ofgas proposes to depart fundamentally from the MMC's recommendation in a way which would transform the incentive-based character of these recommends tions. Significantly, Ofgas itself had previously strongly rejected the modification it now proposes.

The new government inherits regulatory arrange ments for the utility industries in which some regulators are required by statute to implement MMC recommendations in full while others retain discretion. We look forward to this source of inconsistency and unpredictability being addressed in the DTI review.

David Varney. chief executive, 100 Thames Valley Park Reading

Berkshire RG6 1PT, UK

A very unlikely, and unpalatable, meal

Str. In the article by Simon Kuper and Andrew Fisher, "Germany seems unlikely to halt D-Mark's slide" (July 21), they quote a Mr Brian Marber as claiming that, if the German currency's correction was "undoubtedly at

meyer, Bundesbank presi dent, put it, he, Mr Marber. would eat Mr Tietmeyer's lederhosen. May I point out that the Bundesbank chief. being peither Bavarian nor Austrian, is highly unlikely to be wearing lederhosen. It would be more useful if Anglo- Saxon analysts would

delve further into German sartorial habits before making unpalatable proposals.

Peter Seilern, Seilern Investment Broughton House, 6-8 Sackville Street. London WIX 1DD, UK



Barely 1.64 mm thick, a hand-wound movement heats unemingly within a yellow or white gold case's purebred slimness. Les Essentielles, by Vacheron Constantin. Discretion in space and time.



Geneva, since 1755

Called to book

Travel agents face competition from online services and interactive television, says Scheherazade Daneshkhu

In 1841, Thomas Cook, pioneer of the package holi-day, organised an outing by train from Leicester to Loughborough for supporters of temperance in Victorian England. He advertised the trip, despatched invita-tions and sold the tickets. Today Thomas Cook, the German-owned travel agency which bears his name, faces a technological revolution which threatens to sweep it and many other companies away. The growth of online booking services and the develop-ment of interactive television could, at least theoretically, eliminate the role of

the travel agent altogether.
"Users can hypass the travel agent and book direct from suppliers," says Mr Barrie Barnes of Philips Electronics, which last year started manufacturing set-top boxes enabling users to access the internet via their

television. Datamonitor, the management consultancy, forecasts that the value of travel booked online in the UK alone will increase from less than £1m (\$1.67m) in 1997 to more than £1bn within five years. Once new technology is established it could quickly drive a fifth of travel agents out of business, according to the Genevabased International Labour

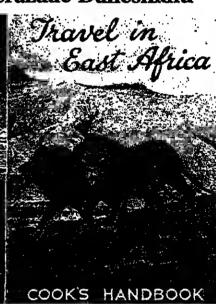
Organisation. Unlike the banking and insurance industries, direct sales in the holiday industry have been slow to take off. But, although few family holidays are booked over the phone or through the internet, agents acknowledge this is likely to change swiftly once interactive television is fully developed.

Customers will then be able to watch videos of destinations, ask questions about the place and make bookings using their remote control: all without having to stir from their armchair.

But agents say they will not become helpless victims of the transformation. The internet will change the way they do business, they admit, but it will not make them redundant.

Online technology, they say, will rarely be used for anything more complicated than booking an airline or





Before the internet: package holiday founder Thomas Cook (left) and an early brochure

train ticket. "The vast majority of customers [only] want to search [on the internet]," says Mr Mark McCafferty, managing director of Thomas Cook travel. "And as soon as you are searching there is potential for the travel agent" to provide added-value services.

Airtours, the largest international package holiday group, agrees. The internet could replace holiday brochures, but customers will still want to talk directly to an agent when it comes to choosing and booking a holiday, it argues.

That does not mean travel agents will not have to adapt. Going Places, the travel agency arm of Airtours, has just doubled its

Travel agents are vulnerable to elimination once contact is established between suppliers

such as airlines and hotels - and the customer

telesales division in preparation for what it believes will be an explosion of direct

Thomas Cook is hedging its bets by selling holidays in its shops and over the telephone. It also plans to seli holidays and foreign exchange on its internet site within the next two months. Providing a variety of distribution channels is expensive in the short term, but travel agents believe they cannot afford to do otherwise.

Like all intermediaries, travel agents are vulnerable to elimination once direct contact is eatabliahed between suppliers - such as airlines and hotels - and the customer. Airlines, in particular, are looking for ways to cut distribution costs. In the US they have moved strongly to reduce the commission they pay to travel agents, a trend that is spreading to Europe. The evidence from the US shows that small agents are partic-

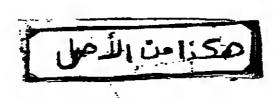
ularly vulnerable.
"Competition from new entrants in the travel industry such as network and software companies, the rise of online systems designed to eliminate the traditional travel agent's booking process make it especially difficult to thrive," says Mr Hal ness travel agent. "However. where others see disaster. we see enormous opportuni-

Businesses travel agents, hit by the rise of online bookings, have shown themselves adept at reinventing themselves as "travel managers". Instead of aelling tickets and making travel arrangements, they are charging consultancy fees for reducing the amount client companies spend on

Carlson-Wagonlit, the joint venture between Carlson Travel in the US and Accor in France, says that it relied entirely on commission for its income 10 years ago; commission now accounts for

less than half. This trend could spread to the leisure market. Mr lan Reynolds, chief executive of the Association of British Travel Agents, believes that new technology gives agents the opportunity to charge for specialised advice and tailor-made holidays. But the overall cost to the holidaymaker would not necessarily be higher, if airlines reduced fares as commissions paid to

agents come down. "The way holidays are sold will change more in the next five years than in the past 15," says Mr Richard Car-Rosenbluth, president of rick, marketing director of Rosenbluth International. Airtours. "The industry is in the Philadelphia-based busi- a state of enormous flux."



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FINANCIAL TIMES

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Thursday July 24 1997

Asean's midlife crisis

Leaders of the Association of South East Asian Nations had planned their Kuala Lumpur summit, which opens today, as a celebration of the organisation's achievements since it was formed 30 years ago. Instead, the event seems set to highlight the growing dilemmas confronting the grouping's future.

These have been given promi-

nence by the last-minute decision to delay Cambodia's membership of Asean, after Its recent coup. As well as being an embarrassing setback for ths grouping's ambitions to act as a unifying force throughout the region, the incident points to important longer-term lessons. The most important is that It bas been too preoccupied with broadening membership, when deepening integration should be

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Even before the conp, the decision to admit Cambodia. along with Burma and Laos, looked poorly thought through. No coherent case was made for why the countries had to join so soon; nor, apparently, was much attention paid to the political and economic difficulties their membership would pose. At the least, embracing some of Asia's poorest and most backward countries risks diverting Asean from its key objective of economic liberalisation. That events took this course

may reflect Asean's mutually deferential approach to decision-making. The system is said to preserve cohesion between region as a whole.

the grouping's members. But in this case, consensus seems to have been achieved at the expense of clarity of purpose and vigorous debate about the issues. That is a weakness which a grouping with such an important role in regional security and stability can ill afford. The Cambodia dehacle may

stimulats fresh thinking. Indeed, the decision to delay the country's membership is a departure from the grouping's long-standing principle of nonintervention in nsighbours' domestic affairs. Some influential voices are now calling for greater action to promote political and institutional reforms in the region. Such an approach would face

many political sensitivities and practical problems - not least, how to square it with Asean's embrace of Burma's repressive regime. Nonetheless, it recognises a broader imperative: if Asean is to continue to develop, Its members need to move beyond loose co-operation and unite behind more sharply-fo cused common goals. Their first priority should be

to define s collective role in regional security and to keep up the pressure for economic liberalisation. That will not be easy But without closer integration Asean's effectiveness and credi bility risk falling prey to grow ing internal strains. That would not be in the interests of its leaders, or of stability in the

Dearing

major piece of work - as large in scope and with implications at least as profound as those of the Robbins report which helped trigger the first great expansion in UK higher education more than 30 years ago.

It contains much to recommend it. Its central recommen--ment-yesterday-did not address dation that students will have some of the key issues Sir Ron's to pay towards their tuition has become an inevitability in a funding system - its overall world of larger student numbers. Its call for the resumption of growth in higher education. but with much of that growth concentrated below degree level, looks to be the right vate finance for them would not course. And its call for stan- provide value for money. dards still to be maintained as numbers rise has got to be cor-

The government has accepted the broad thrust of the report, but it has come up with its own 'issues that the universities face: scheme for how students should pot least the further cuts in unit contribute more to the costs of costs per student which are their education. How far the government's

solution is the right one, however, is at present difficult to judge. Where the Dearing report provides pages of analysis of the various options it canvassed. tha government has provided none, as vet, for its plans,

Universities, students, parents and employers are left reliant universities should see about an extra film a year from the gov- to be made.

Sir Ron Dearing's report on the ernment's proposals, and that future of higher education is a repayment will not start until graduates earn around £10,000 a

This is hardly an exercise in

the open government which ministers claim to wish to espouse. And while providing the bare bones of the scheme it wishes to adopt, the governreport raises about any new impact on the public finances, how the loans are to be treated in terms of government borrowing, and whether Sir Ron is right to judge that securing pri-In addition, while pronounce

ing immediately on one of the longer-term decisions needed, yesterday's statement did noth ing to address the short-term built into the government's spending plans. As things stand, the universities calculate this will leave them with a £3bn deficit by 2000.

Given the timetable it plans to follow - an autumn white paper succeeded by rapid legislation to get a new system in place for September next year the government should provide on background briefings that more details rapidly of what it plans to allow a full assessment

Europe's pyrrhic victory

Small concessions do not detract from Boeing's market domination, argues Michael Skapinker

tant meeting, you find the road blocked by a threatening driver, do you jump out of the car, trade blows and arrive late and bloodied for your appointment? Or do you give way and, pride slightly wounded, reach your destination on time? Boeing of the US yestsrday

decided to give way to Mr Karel Van Miert, the European Union competition commissioner. The US airline made several concesslons, including agreeing to remove the exclusivity provisions from 20-year supply contracts with three US airlines - American, Continental and Delta. Boeing did so because it

wanted to avoid disruption to the most important meeting in its 81year history. Tomorrow, Boeing shareholders meet in Seattle to approve the company's takeover of McDonnall Douglas, which will create the world's biggest aerospace and defence company. Mr Van Miert's victory bas been hailed by fellow European commissioners. The concessions Boeing has made could have some detrimental effects on the future of its business. But these will be small compared with the benefits of the takeover, which

ces and s towering presence in civil aircraft and military markets worldwide. The many European suppliers to Boeing, which include Smiths Industries of the UK, Specma of France and Alenia of Italy, will be relieved that a damaging trade war has been averted.

But Boeing's concessions will

will create a \$48bn (£29bn) turn-

over group, with 200,000 employ-

do little to improve the competitive position of Europe's fragmented defence sector or of Airbus Industrie, the European consortium. Nor will Boeing's concessions limit its freedom of action. Its agreement to maintain McDonnell Douglas's commercial aircraft business as a separate legal entity for 10 years will not hamper Boeing should it decide to stop manufacturing Douglas aircraft, leaving it free to persuade airlines to buy its products Boeing's undertaking to the

Commission not to interfere with a promise of good behaviour. We're saying we won't beat our wives, and, by the way, we haven't beaten our wives and we didn't intend to beat our wives," says Mr Richard Albrecht, Boeing's executive vice-president.

Boeing's agreement to drop the exclusivity clauses from the aircraft snpply deals could have some effect over the next 20 years. Mr Robert Crandall, chairman of American Airlines, is dne to retire by 2001. His successor might decide to buy aircraft from and the EU has won its small of change with Mr Ronald Allen. its chief executive, set to leave at the end of this month.

But while Airbus could win future years, it will be difficult. of Brussels.

f, on the way to an impor- The three carriers decided to buy from Boeing because it offered the widest range of aircraft at ths lowest prices and because purchasing from a single supplier cuts maintenance and training Mr Gregory Brenneman, Conti-

> line had also chosen Boeing because it offered better customer support than Airbus. It is comments such as these which should worry European Commissioners as they celebrate their humbling of Boeing and its supporters in the White House and the US Congress.

nental's president, said his air-

Boeing's takeover of McDonneli Douglas is one of several mergers in recent years which have consolidated the US industry, producing a handful of world-class Boeing's higgest US competitor.

Lockheed Martin, itself the result

of a merger, announced earlier this month that It planned to buy Northrop Grumman for \$8.2bn.

If the deal wins regulatory approval, the US will have three aerospace and defence giants -Boeing, Lockheed Martin and Raytheon - compared with a dozen large manufacturers at the

beginning of the decade.

By contrast, Europe's consolidation of its defence industry has barely started. Mr Manfred Bischoff, chief executive of Daimler-Benz Aerospace (Dasa) of Germany, points ont that the US companies have the advantage of only having to deal with one government. Few EU governments are ready to see their arms industries disappear into a pan-European group.

Mr Bischoff argues that Europe

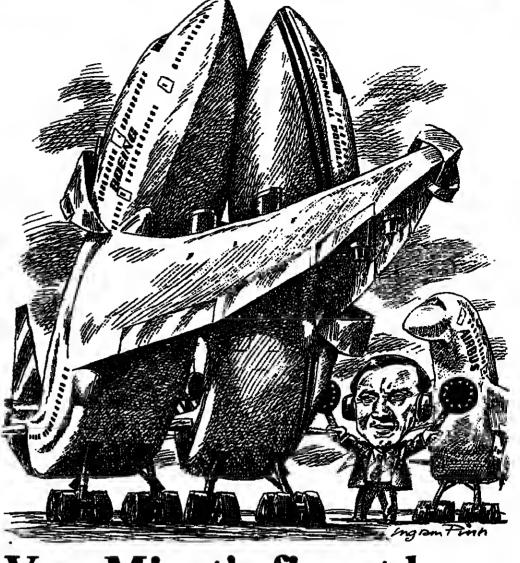
should concentrate on reforming Airhus, which could later form the basis of an aerospace and defence group big enough to compete with the Americans. But the reform of Airbus is not

proceeding smoothly. The four companies which own Airbus -Dasa, Aerospatiale of France, British Aerospace and Casa of Spain - agreed earlier this year to turn the consortium into a profit-making company. At present, it is a confederation of the four partners, who make decisions on the basis of manimity. Dasa and BAe, which have

relations between its suppliers been pressing hardest for change, and other commercial aircraft argue that, as a single company. manufacturers is little more than. Airbus will be able to make decisions more quickly and provide a better level of customer service. Aerospatiale, however, has been dragging its feet, arguing against having to hand its factories over to the Airbus management. Significantly, the French government, led by President Jacques

Chirac, was the most strident opponent of the Boeing-McDonnell Douglas merger and led the calls for Mr Van Miert to stand Now that the skirmish is over,

Airbus. Delta is also in the midst victory, the European industry needs to address itself to larger tasks. Above all it must create companies that can challenge the US in the marketplace - and not orders from the three airlines in just in the negotiating chambers



Van Miert's finest hour

The EU's competition commissioner is being credited with taking on the US, says Emma Tucker

became European competition commissioner in 1993 there were plenty who suspected that his socialist past would ill equip him for the battles that lay ahead. But with all the zeal of a con-

vert he has proved his critics wrong. In a crusade to enforce fair competition in the European Union, be has busted cartels, forced liberalisation upon closed sectors and taken a fairly tough line on government subsidies. Yesterday, came his apogee. The last-minute climbdown by

Boeing over its merger with McDonnell Douglas had Mr Van Miert hailed in Brussels as the little guy wbo took on the US "You have to hand it to him,"

"He took them on and he won. He showed that the European Commission is a force to be reckoned with." Mr Van Miert has been credited with placing the European Com-

mission at the top of US news bulletins for the first time anyone can remember. "The Boeing case shows that we are just as serious as the US competition authorities, and some would say have done a better job," says one official.

But for all the glory of his vic-tory over Boeing, Mr Van Miert's strategy of pushing the champion US aircraft manufacturer to the limit was risky. There were times when it looked as if he had miscalculated. He also faces criticism for hav-

ing tainted the credibility of the EU's Merger Regulation by publicly voicing his concerns about the Boeing deal in what should have been a confidential proce-

OBSERVER.

of the merger on a tour of the US earlier this year, it was not long before politicians on both sides of the Atlantic were rushing forward with their views on the This case has politicised the

Merger Regulation which is the one bit of competition policy that should be kept in an iron cask sealed off from the politicians," says one Commission official. "It has undone a lot of the efforts that have been made over the last few years to give credibility to the Commission's handling of mergers, even if the result is not too bad." This pollticisation could play

an independent competition suthority for Europe, along the lines of Germany's Bundeskartelamt. But Mr Van Miert's supsays one Commission official. porters defend his actions in the "He is a man who believes in

into the bands of supporters of

accountability and some of us do get nervous." says a Commission official. "Bnt be believes in explaining to people what be is doing and why.' Among those listening - and

contributing - to the argument was the French government, chief champlon of Airbus Industrie. Some suspect Mr Van Miert of courting favour with Paris, tles over the restructuring of state-owned bank Credit Lyonnais, the liberalisation of telecoms, energy and transport networks and subsidies to Air

But trying to buy favours from the French is a "waste of time". according to one Commission official. "You can secure any number of victories for the French in competition and trade matters, but they are always

hen Mr Karel dure, After lambasting elements totally, and unrepentantly ungrateful," he says. Whatever Mr Van Miert's moti-

vation, there is no disguising his enthusiasm for a good punch-up. Some fear that, fresh from his Boeing triumph, he will turn his energies to other contentious cases: a prospect which bodes ill for companies such as British Airways, which is still awaiting clearance for its proposed alliance with American Airlines. "I was rather hoping he would

get a bop on the nose over this Boeing case," says one airline industry expert. "Now be will probably charge ahead and make unreasonable demands." It is also unclear how the fal-

lout from the Boeing case will affect relations between the EII and the US when it comes to cooperating on competition affairs. "We were prepared to address the merger on the basis of con-

cerns for customers, which is the traditional US approach to antitrust law," says Mr Richard Albrecht, Boeing's executive vice-president. "The approach by the European Merger Task Force seems to be much more concerned with the effect on compet-Some fear the Commission's

clear defence of Airbus will lead to reprisals. The US authorities also have to clear the BA-AA alliahead of poteotially bruising bat. ance and are examining the planned merger between Guinness and Grand Metropolitan. But the potential damage

sbould not be exaggerated. "This was such a bard case that to draw any general conclusions from it is probably dangerous," says one competition lawyer in Brussels. "I think both parties are mature enough to realise that and to recognise that they have got far more in common than separates them."

Asset prices

Following the biannual span's warnings that stable Humphrey-Hawkins testimony growth and low inflation will Greenspan, chairman of the US Federal Reserve, the Dow Jones Industrial Average again scaled: new heights. Market confidence reflects what Mr Greenspan left out as much as what he said. He did not repeat his reference to "irrational exuberance", although the stock market has risen 25 per cent since he coined the phrase last December. Nor did he indicate that interest rates would rise next The Fed's job is to stabilise

the prices of goods and services in the US economy and minimise the variance in output. It is not Mr Greenspan's job to guide asset prices, particularly since the attempt to do so might destabilise the real economy. For this reason, last March Mr Greenspan ruled out an interest rate rise simply to prick the stock market bubble. Nevertheless, the chairman

will be concerned about the rising stock market. Asset prices can affect real activity, by altering the finances of firms and households and so affecting their investment and consumotion decisions. In the upturn, this can lead to excess demand. In a downturn, it can exacerbate the contraction. Consequently, asset prices are a leading indicator of inflation.

Notwithstanding Mr Green-

before congress by Mr Alan not last indefinitely, leaving interest rates unchanged for now seems right, since consumer price inflation remains subdued at present. There is also no sign that high asset prices are filtering through into excessive inflationary pressure. Nevertheless, it would be a mistake to be too complacent about asset prices. Japanese experience shows that an economy may be destabilised even if consumsr price msasures appear well under control. Similarly, a sharp stock market correction could cause problems for the US economy. Yet Mr Greenspan cannot do

much to deal with these risks, so long as what the Fed targets behaves so well. It forecasts economic growth at between 3 and 3% per cent this year, but expects it to fall to 2-21/4 per cent next year, Given this benign prospect, Mr Greenspan's only option is to continue to warn that the next movement of interest rates is more likely to be up than down.

Should the equity market reverse dramatically, he would have to act vigorously to provide liquidity in the financial markets, as in 1987. At present such an event seems the higgest threat to the enviable record of stable growth that the US economy bas achieved under Mr Greenspan's guidance.

Karel gains altitude After Boeing, it seems the sky's the limit for European Union competition chief Karel

van Miert. The Belgian commissioner's tenacious campaign against the world's number one aerospace manufacturer has won him powerful friends - especially in Paris, where President Chirac saw the Bosing-McDonnell Douglas merger as a frontal sault on Airbus Industrie. Now he's being talked of in Brussels as a plausible successor to Jacques Santer as European Commission president. Jockeying for the top job in

Brussels will begin shortly, even though Santer still has two and a half years to serve - it's likely to be dragged into the horse-trading next year surrounding the appointment of the president of the proposed European central bank. Any shortlist will probably include Pelipe Gonzalez, former

Spanish prime minister, Peter Sutherland, former Irish Commissioner, bead of Gatt and top man at Goldman Sachs in London: Giuliano Amato, former Italian prime minister, and Volker Ruhe, the ambitious German defence minister, assuming be doesn't succeed Chancellor Kohl.

Three years ago, fellow-Belgian Jean-Luc Dehaene, the favoured Franco-German candidate saw his bid to succeed Jacques Delors torpedoed by a premature leak to the press and a British government veto. Van Miert was relieved: a Debaene succession would have pushed him out of his job as Belgium's sole EU commissioner. And he wouldn't have entered Brussels folklore as the man who made Boeing blink.

Screen star

■ IBM-watchers think Big Bine's latest management reshuffle contains a strong hint about who might succeed Louis Gersmer as chairman and chief executive - although a change of boss might be some way off, as Gerstner's just 55. The shake up moves Samuel

Palmisano, head of the PC business, up to senior vice-president in charge of a new division that includes the PC operations, the consumer division, the network computer business and a joint venture with Japan's Toshiba that makes flat-panel liquid crystal displays. At 44, he'll be IBM's youngest top executive.

Palmisano, who joined IBM in 1973, isn't one of the group of executives who've followed Gerstner from American Express ■ Barclays Bank's ill-fated through R.IR-Nabisco to IBM, venture into Greek ship

of IBM's services business is believed to have caught the

Are Benny Gaon's days as chief executive at Israel's sprawling Koor group numbered? This week's move by the Claridge Group to become a 20 per cent shareholder looks ominous for the ebullient Geon, whose surname means genius m Hebrew. It's understood that Claridge – controlled by Canadian Jewish businessman

Charles Bronfman - wants

eventually to gain full control.

Claridge is taking strategic

advice from hot law firm Herzog, Fox. Neaman. In a recent book. Gaon was less than flattering about the firm's sentor partner Jaacov Neeman - recently elevated to be Israel's finance minister. Herzog, Fox, Neeman acted for the consortium of foreign bankers which wrestled with Gaon over the refinancing of Koor when the group was all but bust at the end of the 1980s. Gaon survived that episode. But it seems unlikely he will figure

On the rocks

in Claridge's plans.

the transfer of its shrunken loan portfolio to Midland Bank, a more conservative UK player on the Phraeus waterfront. But Nikos Koros, the shipowner who talked Barclays into backing his Presiding genius

but the spectacular performance financing ended this week with

still in business - just. Koros had the bright idea of ordering eight chemical tankers from the state-owned Tulcea yard on the Black Sea. Barclays handed over \$120m in loans about 20 per cent of its total portfolio – to Blue Flag Navigation, the Koros outfit. But the company couldn't

disastrous shipbuilding venture

in Romania in the early 1990s, is

persuade the Tulcea workers to get on with the job. Four years past the delivery date, just two of the eight tankers seem likely to be completed. Koros's 20-ship fleet has now dwindled to half-a-dozen elderly vessels which are trading under new names and no longer fly the Blue Flag banner.

High value Soaraway Dutch blue-chip

stock prices seem to have inspired pilots of the national flag carrier KLM. They've offered to cut their pay demands in return for shares. That way they could join the Dutch business-class high-flyers who've seen their guilders multiply in Amsterdam's bull market.

Minancial Times 100 years ago

Insurance Notes In big type and in small, heading conspicuous

severtisements and coming quietly in at the tail-end of minor ones, in season and out of season, the Equitable of the United States is constantly sbouting the statement that it is the "Strongest Life Office in the World." We are tired of it. The claim is a piece of pure "bunkum" which would be laughed at if it were made by a small concern; and wa see no reason why the absurdity should be allowed to pass merely because it is uttered by a big one. We have no unfriendly feeling to the Equitable, as our columns have borne witness . . . We hope that this objectionable and grotesque statement will now be withdrawn from use.

50 years ago Shipyards At Busiest

Work in hand at British shipyards is running at the highest level since March, 1922, and actual output - that is, completed vessels – is now expected to reach 1,000,000 tons in 1947. The industry's own "target" was set at 1,500,000 tons but this was based on adequate supplies of steel, timber and other materials. The new output estimate of 1,000,000 tons is based on the assumption that there will be no fuel crisis or other serious development



FINANCIAL TIMES

Thursday July 24 1997



Polly the cloned lamb can deliver human proteins

Commercial application

vision to produce instant The cloning technique

flocks or herd which express involves adding a buman gene

high concentrations of valu- to the nucleus, which contains

Polly is a lamb with an eye for the market. Only two weeks old, she has already gambolled of technique is nearer ahead of Dolly, her ovine predecessor who made cloning a global household word.

Polly is a clone too. But she has an added ingredient: a

That gene will produce a human protein in Polly's milk. The protein can be extracted and given to patients who lack

The company behind Polly, Edinburgh'a PPL Therapeutics, plans to produce a flock of Pollys, making proteins for a range of diseases from haemophilia to osteoporosis. Polly is the first transgenic

sheep created using cloning technology and represents a crucial step in the commercialisation of the technique. This is a realisation of our

for merger

approved

Continued from Page 1

Rexrodt, economics minister,

called for Airbus to be restruc-

Industrie from a loose consor-

tium to a unified corporation,

would lead to similar competi-

tion cases, called for a revival

of talks in the World Trade

Organisation to improve the

co-ordination between the EU

and US on competition issues.

We have suggested within the

WTO creating a separate struc-

ture to deal with competition

Helms-Burton

Jesse Helms, author of the leg-

islation and chairman of the Senate foreign relations com-

mittee, said the deal confirmed

his suspicions that the US

administration was going slow

ment is responsible for applying Title IV. some members of Congress would like to compel it to enforce the provision

So far, only two companies -

company, and Grupo Domos, a

Mexican telecoms firm - have

had executives barred from the

Stet is a partner of Grupo

Domos in a telecoms project in

US under Title IV.

on implementing Title IV. Although the State Depart-

Stet avoids

Continued from Page 1

"The first atep must be a

which the nucleus has been Transgenic sheep have existed for several years; the first was Tracy in 1992. But the embryo is transplanted into an technology behind them meant adult ewe where it grows into that only in December 1996 did a lamb. the protein in Tracy-like sheep Polly earned her nama

able therapeutic proteins very

quickly," said Dr Alan Col-

man, PPL's research director.

ing cystic fibrosis. The cloning method guaran-tees that every lamb will be female and allows for a flock to be created in a single generation. Proteins produced in Polly-like sheep could enter trials as early as 1999.

enter clinical trials, for treat-

human gene. The next step in the research is to refine the addition of the genes so that they are placed more accurately within the nucleus.

This should increase the amount of protein in the milk and help the technique to be applied to cows, which produce much more milk than

It should also allow scien tists to replace rather than just add genes. This is vital to a removed. The resulting plan to farm pigs whose internal organs can be transplanted into people.

Roslin and PPL scientists

need to remove the genes that make proteins that make the organ look pig-like to tha human immune systam. Unless the organ look like a human's, the immune system will reject it and the patient publicly-funded Roelin Insti-tute next door are not yet cer-splantation" is still several tain that they also heve the years away.

Paradigm paradise

THE LEX COLUMN

Have markets misread Mr Alan Greenspan? His Humphrey Hawkins testimony to Congress has been widely interpreted by investors as a reason to pile into shares and bonds. Certainly he was in a more benign mood than last December when he warned about the dangers of "irrational exuberance". This time he said financial markets were merely "buoyant" - despite Wall Street's near 30 per cent rise in the

Yet it was Mr Greenspan's enthusiastic discussion of the "new para-digm" economy - which assumes US productivity growth has shifted on to a higher trend - that really sparked markets. He remained exquisitsly agnostic about the extent to which this has been echieved, but said enough to suggest he thought it credible. The danger, of course, is that Mr Greenspan's frank discussion will be misunderstood. Instead of noting his caveats, investors may conclude that economic nirvana has arrived and take it as a screening buy signal. That would be tronic - arguably the best reason for higher rates is the need to take the steam

out of the markets. On inflation grounds alone, there is little case for a policy tightening at present. But the possibility of an early move should not be wholly discounted. Only yesterday one of Mr Greenspan's colleagues was warning of the need to be pre-emptive. Another hinted heavily that the economy is already in inflation overshoot territory. Mr Greenspan's comments do not constitute a licence for complacency.

German banks ...

Germany's grey-suited banker has become investors' latest pin-up. Since the merger of two Bavarian banks was announced three days ago, German bank shares have umped by 20 per cent, leaving even surging stock market trailing.

This enthusiasm is justified - up to a point. The merger proves radical deals are possible in Germany. And the elegant structure, involving the tax-free use of a cross-shareholding, can probably be applied elsewhere in the sector. Short term, lowever, it is difficult to envisage a merger between any of the three big Frankfurt banks - Deutsche, Dresdner and Commerzbank. Mr Rolf Breuer, Deutsche's chairman, made it clear yesterday that he would rather buy in France than at home. Eurotrack 200 index 2732.2 (+55,5) us markets A 30 yr bond yleid (%)

sector Landeshanken and Sparkes sen - 70 per cent of the market - is

likely to be even slower. Meanwhile, share prices seem have lost touch with fundamentals. Profitability is improving: Deutscha's half-year net income increased 27 per cent. But a third of jump in the shares. its profits now comes from investment banking, buoyed by the bull surprisingly good price. While market Even so, Deutsche and its healthcare profits halved over the peers will struggle to produce a 10 pest five years as the group's first per cent return on equity in 1997, yet they trade at 2.3 times book on capital has now stabilised at a value. In the UK, the average price to book ratio is 3.3 times, but the banks are more than twice as profitable. And in France, where return on equity is 11 per cent, the price to book ratio is only 1.8 times. German banks look overvalued."

Sterling's strength and obstacles to returning large sums of capital to shareholders may be the immediate causes of Reuters' misery. But the 'it should also consider acquisitions. longer-term donbts centre on whether the group can recapture its status as a high-growth stock. In share, BOC has virtually no presparticular, can Reuters turn the threat posed by the internet to its den's Aga would be a good fit, but

company sounded fairly positive on. this score. The use of low-cost intercapacity to break out of the dealing room. In the financial sector, this means distributing variations of its existing data over corporate intra-nets to employees who could not previously justify the cost of a dedicated Reuters terminal. It also means selling beyond the financial sector. In an early sign that this is And consolidation among public working, Reuters' revenue from

cent in the first half - albeit from a

The snag, of course, is that the further Reuters steps beyond its core foreign exchange niche, the less users will be willing to pay and the more competition it will face. This was already visible in its first haif results: revenue per user of its information products fell 7 per cent. Reuters probably has little choice but to sacrifice premium pricing in a drive for volume. And with a good

brand; products and technology, it has some of the ingredients needed to succeed. The doubt, as ever, is whether it is pursuing the opportunity with sufficient vigour.

BOC

Anaesthetic gases have been causing sleepless nights round at BOC over the past few years. So the group's decision to sell its health-care business and focus on the more stable production of industrial gases justifies yesterday's 7 per cent

On top of that, BOC might get a anaesthetic lost its patent, return respectable 16 per cent. And the division is developing new products, including inhaled nitric oxide for treating respiratory failure in infants. That should interest not only Abbott, the main rival, but others with anaesthetic products, including Baxier, Astra and Zeneca. In an auction, the division could fetch twice this year's estimated sales, or £900m-£1bn.

That would help BOC fund capital spending of over 2500m a year. But Although it is world number two in industrial gases with a 16 per cent ence in continental Europe. Swealso a big bite given its 22hn capi-For the first time yesterday, the talisation. Germany's Messer Griesheim might be more manage able: A multiple of 1.5 times last net-type technology gives it the 'year's DM2.40n turnover suggests a price of around £1.2bn. And Hoechst, which owns two-thirds,

wants to sell out. But any deal will have to take account of the tax position of the founding Messer family, which holds the remaining third.

Additional Lex note on Nationwide building society, Page 18

Asean admits Burma and Boeing plan Laos but not Cambodia

By Ted Bardacke in Kuala Lumpur

Rurma and Laos were admitted as members of the Association of South-East reorganisation of Airbus Asian Nations yesterday amid continuing controversy over the group's attempts to broker at best in the form of a public a settlement in strife-torn company." he said.

Mr Van Miert, pointing out
that increased globalisation Cambodia.

As Asean prepared to open its 30th anniversary summit in Kuala Lumpur today, Mr Hun Sen, the Cambodian leader. requested the association play a mediating role in spite of having earlier snubbed a similar offer

Mr Abdullah Ahmad Badawi, the Malaysian foreign minister, said Asean believed the two-party coalition in Cambodia should be restored. The coalition emerged from 1993 UN-sponsored elections and was toppled earlier this month the "second" prime minister. He was supported by Mr Stephen Solarz, the US envoy,

should not be replaced.

the genetic material, of a

sheep cell. This cell is fused with a sheep embryo cell from

because she is of the Poll Dor-

aet breed, although her surro-

gate mother is a Scottish

She already has two sisters,

but scientists at PPL and the

publicly-funded Roslin Insti-

other entrants yesterday, but weighed heavily on their its invitation was frozen after

Mr Badawi said: "This cerefor an unfortunate turn of events - a ceremony to admit three countries instead of two. It is with disappointment and regret that we view the course of events in Cambodia in the last couple of weeks." Mr Badawi was speaking

after the foreign ministers of Indonesia, Philippines and Thailand met Mr Ung Huct. who is expected to be confirmed as Cambodia's first minister, on the margins of Asean's annual ministerial Burma and Laos join in a coup led by Mr Hum Sen. Asean's five founders - Indon-

esta, Malaysia, Philippines, Singapore and Thailand - and who met Mr Badawi earlier in Vietnam, to create a nine- brothers should be accepted in the day and is set to meet Mr country grouping considered the spirit of maintaining tha Hun Sen and Prince Norodom Asia's most important political Ranariddh - who Asean still and economic organisation. recognises as Cambodian's On the 30th birthday of an association that has always "first" prime minister - in the abided by the principle of non-

FT WEATHER GUIDE

Mr Solarz relterated tha US intervention in the internal position that Prince Ranariddh affairs of member states, Asean foreign ministers made Cambodia should have it clear yesterday that it was joined Asean with the two not only Cambodia that

Potential problems in military-ruled Burma were forcing mony would have been - but Asean to examine its entire modus operendi, said Thai foreign minister Mr Prachuah Chaiyasan. "As Asean becomes more

open, as growing interdependence means events in one country can send abook waves throughout the region, we need to rethink some of our most basic assumptions, ranging from the meaning of development and co-operation to the implications of non-intervention," he said.

Other ministers were more moderate in their language. "The principle of non-interference ... should be acrupalously adhered to," said Mr Badawi. "However . . . gentle two later entrants, Brunei and reminders from fellow Asean unity and credibility of Asean," he added.

> Asean Cambodian role, Page 4 Editorial Comment, Page 11

Drinks giants weigh L

Continued from Page 1

next few days.

diversity, "there is no evi-Sherritt, a Canadian mining | dence that there is a conglouerate discount", Mr McGrath sald. But be said Guinness and GrandMet were going to "look very unemotioually, on a factual basis" at an 18-page proposal from Mr Arnault. They believe a combination of

the three companies' spirits merger of Guinness and businesses could anhance shareholder value. And they GrandMet would create significant shareholder value - as the rise in shares of each comare keen to end the uncertainty created after Mr pany after the May 12 Arnault called in arbitrators suncement showed over the future of joint ventures in drinks distribution

Shares in GrandMet closes down 5p at 617p yesterday. between Guinness and Moët. while Gulmness closed off 6%n Mr McGrath said investors at 591%p. LVMH closed up 67 were already convinced the

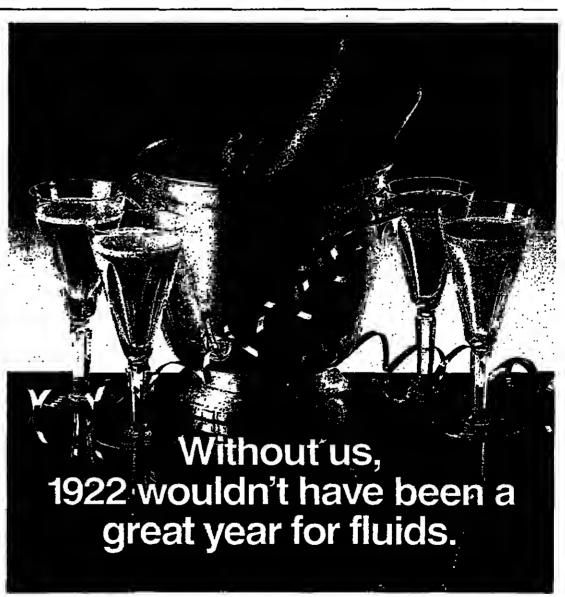
Europe today

The Mediterranean will be fine and hot with nearly unbroken sunshine, although there may be isolated thunderstorms over the hills of northern Greece and more widespread showers in northern Sogin. The central strip of Europe from France to Poland, will be warm and humid with sunny spells and scattered heavy showers or thunderstorms. Much of southern Scandinavia will also be showery but northern Scandinavia and much of Russia should be fine and settled with patchy cloud and sunny

Five-day forecast

Most of the Mediterranean will be hot and sunny but northern Greece and the hills of northern Italy can expect thunderstorms. Central Europe will continue warm but scattered thunderstorms are likely Scandinavia will start warm with sunny spells and occasional showers but will turn cool and unsettled by Monday.





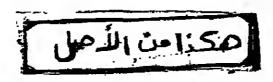
Champagne experts don't celebrate 1922 - but the automotive industry does. In 1922, Harry W Bundy conceived the best high pressure fluid carrying system since the champagne bottle and us wired cork.

He coated a brass strip with solder, wound it around twice and fused it into double walled tubing, cutting tube costs: but not strength. With his first order for the Model T Ford, he started his own tubing company in a small Detroit garage. Today, Bundy is a £718 million business and Harry's idea has evolved into the world's leading technology for brake and fuel lines. Glasses will be raised to him on Bundy's 75th birthday.

Bundy is one of Tl Group's three specialised engineering businesses, the others being Dowty and John Crane. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.



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Deutsche Bank looks to France

was looking to expand in France by acquiring a bank or financial services network to sell investment products. Mr Rolf Breuer, chairman, said further growth in France was a priority. Page 18

Hoechst in talks to sell textile fibres Hoechst, the German chemicals and pharma-ceuticals company, has held talks with several companies as part of negotiations to sell its European textile fibres division. Page 15

DuPont reports record quarterly profit DuPont, the US chemicals group, reported record quarterly earnings of \$1.1hn, up 14 per cent from last year. Page 14

French bottling duo agree merger Sidel, the French manufacturer of machines that make plastic bottles, has announced a merger with Gebo, the specialists in bottling assembly lines. Page 18

Carisberg-Tetley in push to cut costs Carisberg-Tetley, the UK's third-largest brewer, is to announce a cost-cutting drive after its merger with Bass Brewers was blocked by the UK trade secretary. Page 18

S&P puts South Korean banks on notice Five South Korean banks have been put on Creditwatch with negative implications by Standard & Poor's, the US rating agency, Page 15

Rameo in agreed bld for oil explorer Ramco Energy, the UK and US listed oil company, has agreed a £54m (\$90m) all-share deal to take over JKX, the troubled oil explorer with interests in Ukraine and Georgia. Page 18

Claridge pays instalment on Koors Claridge-Israel, an investment arm of the Charles Bronfman family of Canada, paid its first instalment to Shamrock Holdings of the US for a 10 per cent stake in Koor Industries, the Israeli industrial conglomerate. Page 15

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Chief price changes yesterday

Ricos.				Mage			
Aachen Mct.	1979	+	119	Alcetel	779	*	31
Bary Hypo	79.60	+	6.15	CCF	262	+	20.50
Holzmann	478	+	24	LYMPI	1628	+	67
MAN	563	+	34	Paugeot	816	+	27
Verein-West	450	+	44	Remark	179	+	14.20
Falle		-		Polite			-
VEW	570	_	16	Frameguies &	4201	_	49
HEW YORK	(\$)			TOKYO (Yes)			
Filose				Ricos		-	
Bay Network	324	+	31/4	Codel	162	+	48
Centex Const	25%	+	44	Feltin Kaple	1380	+	60
Flowserve		÷		JUNCO	3540		100
Jillin Chem	264	+	374	Zaval	650	+	50
MS GITOUR		+		Falls			
Falls	_			Militano Solg	648	_	21
MC Stobel	398	_	216	Microsi Sangro.	1330	-	90 .
LONDON (P				HOME KONG			
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Secon Grp	43		514	Acresy Proces	215	4	0.10
Colleggues	934	÷	18	Chinese Est H	7.10		0.15
Hawtel Who	115	÷	23	Harbour Centre	12.10		0.10
Palls	110	•	w	Hopernalit	4.87		e10
Concentric	117%		8	Varitrook	12	Ŧ	0.10
		-			1.0	7	wie.
Crackey Grp.	3115	_	714	Falls	40.00		
Pace Micro	9014	_	a	HK & China Gas	18.40	_	0.56

41.75 +

38.00 + 2.45 25.90 + 1.80 8.75 + 0.85 33.00 + 5.00 16.00 + 1.50

Thursday July 24 1997

Vereinsbank-Bayerische Hypotheken deal whets investors' appetite

Tide turns for German banking

IN BRIEF

Banks soar Dentscha Bank, Germany's biggest, signalled it

on German merger

By Andrew Fisher in Frankfurt

produced more fireworks yesterday with bank shares soaring as a result of speculation in the wake of the Bavarian banking merger.

Strong Interim figures from Deutsche Bank, the country's biggest bank, and buoyancy in international stock markets, contributed to the advance.

Bank shares, which bave surged higher this week, continned their advance yesterday. Commerzbank shares rose DM2 to DM65, with the smaller BHF-Bank up DM1.79 to DM55.80. Dentsche gained DM5.50 to DM126.50, with Bayerische Vereinsbank - in which Deutsche owns 5.21 per cent - DM11.50 higher at

stocks has been whetted by the methods used to combine Vereinsbank and Bayerischa Hypotheken und Wechsel-Bank, whose merger was announced on Monday. This will create a strong Munichbased force in German retail banking and European prop-

Investors' appetite for bank

deploy most of its 10 per cent minority bolding in Allianz, someone bas tried to swep

the German insurance group to acquire up to 45 per cent of The German stock market Hypo-Bank, offering shareholders Allianz shares in exchange for Hypo-Bank shares.

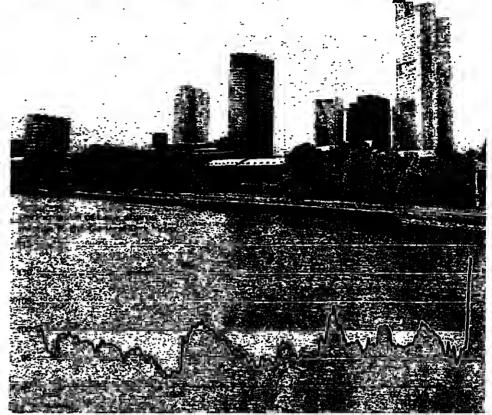
The deal allowed Vereinsbank to unlock substantial capital gains earned on the stake without incurring the tax liabilities that would have been due had the shares been

sold in the market The continued rise of bank shares yesterday was based on the possibility that this model could be applied to other hanks

Commerzbank and BHF-

Bank are seen as possible takeover candidates, although analysts argue that Commerzbank would be expensive at its cur-rent share price. They point to questions about the bank's strategy and credit controls. BHF-Bank, in which Allianz has a stake - as it does in Hypo-Bank, Dresdner Bank and IKB Deutsche Industriehank - has been linked with Swiss and German banks after problems with corporate loans and its industrial interests.

In spite of the market eupboria there are limitations to the way these hidden capital gains Vereinsbank intends to can be used to promote consolidation. "This is the first time



shares," said Mr Rolf Breuer, the Deutsche Bank chairman. "I bope it works."

But this did not mean Deut-sche would be able to exchange its industrial holdings - including a 22 per cent stake in Daimler-Benz - for shares in other banks.

Mr Breuer said the Bavarian tax authorities were more flexible than their counterparts in other German states in their

understanding of bow these shareholdings could be used. Vereinsbank's planned exchange of Allianz for Hypo-Bank shares is based on a decades-old legal opinion allowing two companies to swap assets of similar type and size. "If this is accepted else-

where for tax purposes, then it has a touch of brilliance," be added. "It is a coup that deserves much respect and admiration." Mr Matthew Cze-

pliewicz, banking analyst at Salomoo Brothers, said political pressures bad played a role. "You bave to believe that the political authorities put pressure on the Munich fiscal authorities," be said.

Deutsche has said it wants to reduce its industrial stakes, but is inhibited by high German tax rates.

> Lex, Page 12 Dentsche results, Page 15

to offload

healthcare business

By Roger Taylor in London

BOC, the industrial gases shadowed yesterday by a dip group, said yasterday it in half-year profits prompted footing. planned to sell Ohmeda, its by the strong pound. healthcare business, one of the world's leading suppliers of down 12p to 597%p after the anaesthetic gases thought to company reported a 3 per cent tax penalties.

be worth up to £1bn (\$1.67bn). Mr Danny Rosenkranz, chief executive, said BOC had to choose between making substantial investment in the division or selling it. He had decided to focus on the core industrial gases division and

ticals group.

Analysis welcomed the announcement and the shares closed up 71p at £11.43%. Mr Rosenkranz denied the company had any specific plans which required cash - such as acquisitions. The sale proceeds would initially be used to cut BOC's £1.50n debt, but longer term would be used to fund expansion of the industrial gases business which has been

growing rapidly with capital expenditure of about £500m a Tha move reflects a trend among companies which combine pharmaceuticals and chemicals operations to focus on one area. ICI demerged its pharmaceuticals arm Zeneca in 1993, Swiss pharmaceuticals group Sandoz floated its chemicals business Clariant in 1995

and earlier this year French group Rhône-Poulenc decided

to concentrate on its pharma-

centicals division Rhone-Poul-

enc Rorer and sell part of its chemicals business.

Ohnieda has been in decline since its patent on Forane, the most commonly used anaesthetic gas, expired in 1993 exposing the company to com-petition from US group Abbott Laboratories which drove down prices. Last year, Ohmeda made operating profits of £53.1m on sales of £505.9m compared with

2300.5m on sales of £1.97bn

seven vears ago.

Mr Rosenkranz said the business had now stabilised and profits had levelled in spite of falling sales of Forane. Demand was strong for the company's replacement patented anaesthetic Suprane. Analysts valued the business at between £800m and £1bn, saying that anything at about

£700m would be sarnings enhancing for BOC. Last year, the group made pre-tax profits of £444.9m on sales of £4bn.

BOC plans Reuters aims at \$334m buy-back

Strength of sterling cuts half-year profits to \$556m as sales fall 2%

By Christopher Price

Shares in the group closed fall in pre-tax profits to £333m (\$556m) on sales 2 per cent lower at £1.4bn.

The buy-back move was

By Christopher Price weeks ago to abolish tax credits on dividends paid to UK pension funds. Mr Rob Rowley, Plans by Rentars, the UK finance director, said this credits on shareholders a larger proportion of its film cash pile.

Rentars would like the government to adopt the US rules shareholders on a more equal

Ha added that £200m was near to the maximum possible before the company incurred

The company, which was prevented by a change in Treasury rules from returning £613m through the issue of a partly prompted by the UK special dividend share last tion products division, which government's decision two year, remained keen to return

media and information group, allowed the company, which for share buy-backs. Thesa ings, rose slightly to £409m. to buy back up to £200m has around a third of its invessable companies to acquire The media division achieved (\$334m) of shares were over- tors in the US, to treat its their own shares without hav- flat revenues of £104m. ing to cancel them and reduces tax liabilities.

With some 80 per cent of Reuters' revenues generated outside the UK, the company warned that the continuing strength of sterling would

adversely affect the current year's results as well. Revenues from the informaprovides hardware and serfell 3 per cent to £898m. Transaction products, used in foreign exchange and equity deal-

vices for the financial markets.

speculation that Reuters has been in talks with other information providers, such as Dow Jones or Knight Ridder, over possible joint ventures.

Earnings per share slipped 3 per cent to 14.2p. The interim dividend was raised 13 per cent to 3.1p.

Lex, Page 12 funds.

Spain aims power issue at small investors

By Tom Burns in Madrid

The Spanish government will today announce plans to raise up to Ptas700bn (\$4.6bn) with the sale of shares in Endesa, the main Spanish power group, to small domestic mvestors.

The centre-right government will authorise the flotation on the stock market in October of more than half of the 66 per cent stake it halds in Endesa.

The sale of the 35 per cent stake is expected to raise Ptas1,000bn, nearly double the amount the government received when It sold its remaining 21 per cent stake in Telefónica, the telecoms

group, in February. The government plans to offer up to 70 per cent of the deal to retail investors, taking advantage of recent popular entbusiasm in Madrid for share offers.

Small investor demand for Telefónica stock was 10 times the number of shares offered and the April privatisation of Repsol, the energy group, was 20 times oversubscribed.

Endesa will reduce the nominal value of its shares from Piasoo to Pta200, a four-to-one stock split, making the issue more attractive to the general

public. The size of the disposal will also allow Sepi, the state bolding company which is selling the Endesa shares, to offer discounts to small investors and forgo the higher receipts it

would earn by selling to institutions. In addition, Endesa is studying a range of other incentives for small investors that were part of the Repsol and Telefon-lca issues. These include a guarantee against falls in the stock price and bonus shares for those who maintain their investment over a 12-month

Madrld brokers say the retail investor target is ambitions. However, the sustained bull run on the Madrid Bolsa should ensure demand meets snpply. Endesa's sbare price Mr Rowley denied market has risen from a Pta8,510 low in February to a close yesterday of Pta12,480.

> The amount of sbares on offer to institutions could be reduced to just 30 per cent. Foreign institutions already own 15 per cent of Endesa and the institutional tranche of the offer is expected to be weighted towards non-Spanish

said Ohmeda would fit better with a medical or pharmaceuticals group. chance of speedy drug approval

By Tracy Corrigan in New York

Shares in Eli Lilly, the US pharmaceuticals company, jumped by 2 per cent yesterday despite the announcement of a loss in the second quarter.

Investors welcomed news that reguletors may give a quicker than expected approval for a new drug to treat osteoporosis. In addition. yesterday's results showed that sales of other drugs that were recently launched on the market have grown strongly.

A second-quarter loss of \$1.73bn was the result of a decision to write down the \$2.4bn value of PCS, Ell Lilly's healthcare management business. Earnings were also affected by the sale of Lilly's 40 per cent stake in Dow-Elanco to Dow Chemical.

Excluding these items and costs stemming from a legal settlement, net income amounted to \$417.2m producing earnings per share of 76 cents, up 21 per cent from the same period a year ago and in line with analysts' estimates. Worldwide sales in the second quarter totalled \$1.98bn, a rise of 17 per cent.

Mr Alex Zisson, pharmaceuticals analyst at Hambrecht & Quist, seid the numbers showed "high-quality earnings, with sales up and research and development expenses up". Eli Lilly's share price was

boosted \$21/4 to \$1161/4 by the strong performance of Zyprexa, its anti-psychotic drug launched at the end of 1996. analysts said. Sales of Zypreva were \$156m in the second quar- have bought at an inflated Lex, Page 12 | ter, nearly 50 per cent higher price, was welcomed.

than in the first quarter. In the US, Zyprexa's share of all new anti-psychotic prescriptions rose from 6.7 per cent to 12.9 per cent.

"What was great about the quarter was the strength of new product sales," including Zypreza, said Mr Ken Kulju pharmacenticals analyst at UBS Securities. Sales in Zyprexa, currently

marketed in 20 countries with approval for launch in a further 22, could reach \$500m this year, believes Mr Kulju, with annual sales eventually reaching \$1bn. Analysts said they were revising upwards sales estimates for Zyprexa following yesterday's numbers. Another recent introduction,

Gemzar, bas also performed well, according to analysts. The anti-cancer drug produced sales of \$41m, up 24 per cent from the previous quarter. Lilly also announced yesterday that the US Food and Drug Administration bas given

priority review status to its raloxifene drug, a treatment for osteoporosis that will be marketed under the name Evista. This means that the final stage of regulatory review prior to approval will be reduced from 12 to 6 months,

which means the drug could

be launched in early 1998. The

drug is also in trials for possi-

ble treatment of cancer. Analysts said the steady performance of Prozac, Lilly's anti-depressive, was reassuring, while the write-down of the value of of PCS, which Eli Lilly was widely considered to

BZW - Corporate UK



INVESTMENT BANKING, FROM A TO



AlliedSignal on target for income growth

Second-quarter figures from AlliedSignal, the diversified US manufacturer, reflect the extraordiwith strong growth in volume and productivity, and no price infla-

Net income in the three months als and automotive business. rose 16 per cent to \$305m, or \$1.08 a share. Mr Lawrence Bossidy, chairman and chief executive, said the group was on course to achieve its

growth of 12 per cent a year, of which a third would come from acquisitions, he added. Although the group was involved in a numnary strength of the US economy, ber of mature product areas, strong internal growth could be expected from areas such as aerospace, and from niche products in the materi-

Productivity in the quarter rose 6.9 per cent, ahead of the long-term target of 6 per cent a year. Mr Bossidy said the next two years goal of earnings growth of 13-17 per would bring further big gains from

gramme, aimed at eliminating defects in production and services. Six years ago, when he joined the \$13bn from a workforce of 102,000. Sales this year would be around \$14bn, and the workforce stood at margin spare parts.

Although volume was np strongly in areas such as aerospace and automotive turbochargers, the group had experienced a small decline in selling prices across its product range as a whole in the quarter. "I see no inflation," Mr

Steepest growth in earnings push into higher margin and came from the aerospace husiness, where net income rose 28 per cent groop, annual sales were about to \$115m thanks to the expansion of commercial aerospace production and improved sales of higher

> rose 16 per cent to \$137m, but net income on the automotive side was marginally down at \$48m, tha effect in part of strikes at General Motors and Chrysler in the US, two key customers for the group's safety restraint systems.

growth businesses, with acquisttions completed or announced in the quarter that will add annualised sales of \$550m. Mr Bossidy said AlliedSignal

aimed to achieve half its revenues The engineered materials eids from the aftermarket, as opposed to original equipment, and half from outside the US. It was well on its way to schisving both these objectives, he said.

The group also announced a twofor-one stock split. Since the last stock split in March 1994, the share AlliedSignal is also continuing to price has more than doubled.

Steel group prepares to show its mettle

steel industry created as stock market as now surrounds the flotation in New York and Amsterdam of Ispat International, the fastgrowing. London-based group with a \$3bn price

Mr Lakshmi Mittal, the company's founder and chairman, is offering a 16 per cent stake worth about 460m in a share sale set to take place early next month. Ispat, which has most of its operations in the Ameri-

cas, is coming to market with an extraordinary growth record that has seen net profits soar from negligible levels at its foundation in 1989 to \$630m last year. In 1996, the net return on sales, which totalled \$1.8bn, was 34 per cent. The profit figure includes gains from revaluing assets, but even withont this contribution, net profits were \$262m - or 14.7 per cent of sales.

The figures invite three main questions from potential investors: how has Mr Mittal achieved this growth; can he maintain the momentum; and how can outside investors be sure of a fair share of the returns, when the founding shareholder will retain 97 per cent of the

voting rights? Mr Mittal, who is 47, was born into an Indian steelmaking family. He struck out on his own in the 1970s in Indonesia, successfully turning an initial \$1.5m investment in rolling mills into an international steel-

been driven mainly by the much excitement in the acquisition of underperforming steel mills at low prices. often in privatisations. Ispat hes revitalised these operations - in Mexico. Trinidad & Tobago, Canada, Germany and Ireland - by putting in new managers, cutting costs, investing in

plant and expanding output. It has concentrated on producing steel in electric are mini-mills, which can make steel effectively in flexible small units in contrast to traditional blast furnaces. Most mini-mills operate by

converting ecrap steel into marketable products, which is highly profitable when scrap is cheap. But the success of mini-mills has driven up scrap prices over the past 20 years and squeezed margins. So, ateel companies bave developed direct reduced iron (DRI) - a method of processing iron

ore into mini-mill feedstock. first to grasp the full com-mercial opportunities of DRI and has made Ispat the world's largest producer of DRI, with an output last year of 5m tonnes. The jewel in Ispat's crown

is Mexico, where the company has increased output (\$63m) per employee fivefold since acquisition. Mexico last year accounted for 37 per cent of group sales and 63 per cent of operating profits. Its operating margin was 18.8 per cent. By comparison, Caribbean Ispat managed an 11 while Ispat Hamburger



Mr Mittal was among the Stahlwerke in Germany made a small loss. Ispat is trying to raise standards by further investment and encouraging plants to share information. It is also planning to improve its position in Germany through the DM150m announced last month, of two mills from Thyssen Stahl, with a combined turn-

The company is spending \$600m on expanding the plants in Mexico and Trini-dad, which would take the per cent margin and Sidbec- group's annual steel capacity Ispat in Quebec 8.6 per cent, to 8m tonnes.

over of DML2bn.

Siderurgica del Orinoco (Sidor), the state-owned Venequelan steel company, if the government goes ahead with privatisation. With an annual output of 2.9m tonnes, this would bring the prospectus says, US Ispat's capacity to nearly rules would not have lim tonnes and take the allowed the gains to be acquieition, group into the world's top 10

> nalysts forecast the group could see sales and net earnings growth of 20 per cent a year over the next few years and become the world's biggest

steelmaker by 2010. It also intends to bid for consider soms potential B shares which Mr Mittal

problems. First, the headline net profit figure includes profits from a revaluation of assets, which is now virtually complete and will not hring big gains in future. As included in net profits. USstyle figures are given sepa-

Ispat is also being lumstructure, so Mr Mittal can raise capital without relinquishing almost complete control. The A shares on offer will have only one However, investors need to tenth of the voting rights of

will retain. Ha will keep 97.5 per cent of the voting rights, or 97.1 per cent if extra shares are put into the sale under a "greenshoe option". Moreover, Mr Mittal is keeping an important chunk of his business out of the flotation. Neither the Indonesian mills nor the giant Karmet eteelworks in Kazakhstan are included. These are in the prospectus under the

heading "potential conflicts of interest." Finally, there is the allimportant question of price. The company says it plans to retain earnings for future growth and pay only "nomi-nal" dividends - so the main return to shareholders will be through share price

At the indicated price of \$22-\$26 a chare, the historic price/earnings multiple is about 21, based on earnings of \$1.12 a share for the year to March 1997, excluding the revaluation gains. For the year to December 1998, analysts expect strong growth to take earnings to perhaps \$1.80 a chare, giving a prospective multiple of about

This is a modest discount to Nucor, the fast-growing US mini-mill group to which Ispat is often compared, and which trades on a prospective multiple of about 14.5. It is a high price for lapat, bered with a two-tier share given that its main operations are located in s risk-prone developing country. The entrepreneurial Mr Mittal must work hard to justify the premium rating.

Stefan Wagstyl

DuPont advances 14% in

quarter

By Tracy Corrigan

DuPont, the US chemicals company which bought a large part of ICI's industrial chemicals business earlier thie month, yesterday reported record quarterly earnings of \$1.1bn, up 14 per

cent from last year.
The group said the increase was driven by 10 per cent volume growth in chemicals and speciality husinesses and continued strength in its oll division.

We continue to make progress in growing bustnesses where we have both a low-cost and technological advantage," said Mr John Krol, president and chief

Earnings per share of \$1.01. no from 89 cents a year ago, were in line with analysts' expectations.

Sales for the quarter totalled \$11.4bn, up 2 per cent on the previous year. Chemicals and speciality chemical sales rose 6 per cent, to \$6.5bn, on a volume increase of 10 per cent that was offset by a 4 per cent fall in average salling

Earnings from Conoco, DuPout's oil business, were up 13 per cent at \$246m, despite a 2 per cent decline in sales to \$4.9bn.

However, the effects of lower crude oil prices and bigher exploration costs were limited by a 105 per cent climb in downstream earnings to \$88m, as a result of higher product margins, the company said.

DuPont shares rose \$12 to \$87% in early trading, although analysts said the results contained few positive or negative surprises. "We are in a market where no bad news is good news, said Mr Paul Leming, chemi-

cals analyst at DMG. Mr Leming said the recent purchase of ICT's titanium dioxide, or white pigments, business was a good fit with DuPont's operationa, although the logic of its purchase of the UK company's polyester arm was as yet AMERICAS NEWS DIGEST

United Tech powers ahead

Growing demand for commercial aircraft engines helped power United Technologies' profits to a better than expected \$1.17 a share in the second quarter, up from 98 cents last time and 3 cents better than Wall Street predictions. As in the first quarter of this year, foreign currency fluctuations had a negative impact, lopping \$149m off revenues and an estimated 4 cents from earnings per share.

Operating profits at its Pratt & Whitney engines division rose 31 per cent in the quarter to \$210m from \$160m as revenues surged 27 per cent to \$1.94hn compared with \$1.53bn in the same part of last year.

Flight systems operating income rose 11 per cent and the Otis elevator division reported a 3 per cent improvement. Group revenues were 7 per cent higher at \$6.5bn. Christopher Parkes, Los Angeles

■ COMPUTER NETWORKS

IBM and 3Com expand alliance

IBM and 3Com, the networking equipment group, have strengthened and expanded their networking alliance to cover office workgroup and building to building "back-bone" data networks. The companies said they had agree to further technology exchanges and a re-marketing agreement as part of their extended alliance.

They said their agreement, which highlights the integration of the data processing and networking sectors, would make it easier for customers to install and use quickly software applications that require high-capacity data networking links. These include video-conferencing, on-line financial trading, distance learning, medical imag-ing and electronic banking and shopping.

As part of the agreement, IBM said it planned to offer its own versions of 3Com's Superstack family of switches aimed at corporate departments, and to provide high-speed ATM (asynchronous transfer mode) connections to some of its future products. Observer, Page 11

US AIRLINES TWA and US Airways slip

Trans World Airlines and US Airways both reported a fall in profits for the second quarter yesterday. Shares in US Airways slipped \$1% to \$97% in early trading after it announced earnings per share of \$2.46 for the quarter, down from \$2.71 in the second quarter of 1996. Net profits were \$206.5m for the quarter a 2.4 per cent

increase over the second quarter of 1996. TWA shares suffered less, slipping \$4 to \$64 on the back of a net loss of \$14.4m, and operating profits of \$5.9m, for the second quarter, both down significantly on the same period in 1996 when operating profits were \$62m

and net profits \$25.3m. Mr Gerald Gitner, TWA chairman, blamed the "disappointing" results on revenue per traveller mile covered, which slipped from 11.93 cents to 11.60 cents. He said: The reason for this yield problem is clear. TWA has not yet reclaimed its share of the premium fare business travel market." John Authers, New York

■ TRANSPORT Canadian Pacific advances

Buoyant rail and shipping business belped propel Canadian Pacific to a 34 per cent advance in second-quarter earnings. The transport and resources group's net income climbed to C\$241m (US\$174m), or 70 cents a share, in the three months to June 30, from C\$179.6m, or 53 cents. a year earlier. Revenues rose to C\$2.34bn from C\$2.05bn.

CP Rail, one of Canada's two national railways, contributed C\$78.8m, up from C\$44.2m. The increase was spurred

CP Ships posted record earnings, with operating income up 59 per cent. Pressure on rates was offset by higher container volumes. CP Ships is in the throes of acquiring Lykes Lines, a well-known US carrier.

Bernard Simon Toronto

■ ENTERTAINMENT

Time Warner settles with News

Time Warner will put News Corp's Fox News channel on Time's New York cable-TV system in a deal to settle a dispute between them, the two companies said. All outstanding litigation between Time and News Corp will be discontinued, as will all litigation between Time Warner and

New York City.
The terms of the settlement were not disclosed, but it ends a dispute that started after News Corp was unable to get space for Fox News on the Time Warner system in New York.

A bitter squabble broke out between executives from the two companies, and News Corp filed a lawsuit. The battle eventually involved New York mayor Mr Rudolph Giuliani, who had offered one of the city channels, but Time Warner legally blocked that move.

■ MEXICAN MEDIA

Televisa chief quits

Mr Guillermo Cañedo White has resigned as chief corporate officer of Televisa, the giant Mexican media group, in the wake of a prolonged battle within the company. The company was unable to confirm reports that Mr Cafiedo and his brother José Antonio had sold their joint 10 per cent stake to Mr Emilio Azcarraga Jean, Televisa chief executive, for \$200m. The company's market capitalisa tion is \$4.5bn.

Mr Cañedo had been widely respected as the public face of the company during difficult times, but his resignation had been expected for some time. After the death earlier this year of Mr Emilio Azcarraga Milmo, the current chief executive's predecessor and father, it was Mr Cafiedo who soothed investors with a cost-cutting plan that aimed to save \$270m over three years.

But he fell victim to a move against him by Mr Alejandro Burillo, a cousin of the Azcarragas and a large share-holder. The company now lacks a chief financial officer, another of Mr Cafiedo's former jobs.

Daniel Dombey, Mexico City

CANADIAN ENERGY

Imperial Oil ahead 59%

Imperial Oil, Canada's largest integrated oil company, posted a C\$183m (US\$132m) profit in the second quarter, s 59 ner cent increase over the same period last year. The company's output of crude ofl and liquids increased to 282,000 b/d from 247,000 b/d in the second quarter last year. Revenue was up slightly to C\$2.51bn from C\$2.60bn. Imperial, in which Exxon, of the US, holds a 69.9 per cent stake, said its earnings were bolstered by increased heavy oil production at its recently expanded plant in northern Alberta, and improved performance at its chain of Esso gasoline stations. Natural gas sales during the quarter rose more than 22 per cent over last year.

Imperial's first half profit was C\$374m on revenues of

C\$5.29bn, compared with earnings of C\$489m on revenues of C\$4.99bn last year, results which reflected a C\$250m gain from tax refunds. Scott Morrison, Vancouver

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Oil companies produce mixed results

in Los Angeles

The flow of mixed secondquarter results from US oil majors continued yesterday as lower crude oil prices helped sharpen the performance of downstream operations and ate into earnings from exploration and

Mobil, reporting earnings

\$1.06, credited strong operating results at its US refineries and efforts to step up volume sales in all divisions.

Net income, excluding a \$20m charge for its refinery and marketing alliance with British Petroleum, rose 8.5 per cent from \$783m to \$850m. Income from chemicals rose \$26m to \$91m.

Chevron's earnings per

RHEINMETALL

Badenwerk

have acquired

STN ATLAS HOLDINGS GAIBH

from the Trustee in bankruptcy

of Bremer Vulkan, Dr Jobst Wellensiek

Rothschild GmbH

Frankfurt am Main

acted as financial advisor to the Seller

BRITISH AEROSPACE

\$1.26, reflecting a charge for a stock option scheme. Discounting one-off charges, net income rose 20 per cent from \$700m to \$837m

Upstream divisions overrode the effects of reduced cruds rates due to higher production and reduced taxes on some overseas operations. Chemicals profits improved as a result of lower

sales increases. Unocal, which recently sold its Californian oil refin-

ing and gas assets, reported earnings per share down at 48 cents from 92 cents, and said its results had been affected mainly by lower prices for crude and natural gas and increased international exploration costs. Shell Oil, the US subsid-

leum, said losses on chemicals in the second quarter of last year had been turned into profite of \$155m this Net income was up 15 per

cent at \$531m, due in part to a tax adjustment gain of \$55m. Exploration and production income was down \$45m from a year ago at

Liberalisation hits profits at Telmex

By Daniel Dombey in Mexico City

The rigours of life in a liberalised market pushed down second-quarter sales and profits at Teléfonos de México (Telmex), the country's former telecommunica-

revenues were sharply down. local revannes increased Midway through New York trading yesterday, the

per cent to \$50%. The most important factor in Telmex's first half performance has been the opening of the Mexican market to competition," said Mr Adolfo

The company has retained a 75 per cent share of subecrihers in the 60 cities where long distance competition has been introduced, and Mr Cerezo said that the company's revenue per line was broadly the same as that

Telmex's second-quarter net profit was 2.6bn pesos (\$330.78m), a drop of 34.8 per cent on the same period in 1996. The company blamed the fall on the effect of interest and exchange rates on the value of its holdings, as well as the impact of its perating results.

7.5 per cent to 4.6bn pesos as

costs increased and prices

fight against competition.

of its competitors. their clients.

billed for international long-distance calls rose by only 1.4 per cent compared with the second quarter of Meanwhile, local service revenues jumped to 6.6bn pesos, up 30 per cent on tha second quarter 1996, largely

hecause of a continuing

However, Telmex received less revenue than expected from connecting other operators to its network. Interconnection fees totalled only 125m pesos, which may indicate that the group's rivals are bypassing Telmex and

planned capital expenditure

Total sales for the quarter were 13.5bn pesos, 0.7 per cent below the same period a year before. But the incremental change masked significant shifts in the compo

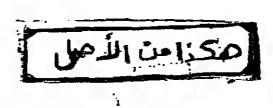
sition of Telmex's revenues. International long-distance revences fell 36 per cent to 2.5bn pesos, while national long-distance sales declined But although long distance 11.1 per cent to 3.8bn pesos.

Despite lower prices, the total number of minutes company's American Depositary Receipts had edged up

Cerezo, chief financial offidrive to increase local rates. Up to now, the wafer-thin margins of the local business have rendered it a virtual monopoly.

> installing private lines for Mr Cerezo added Telmex

of between \$1.1bn and \$1.3bn this year, largely on improving local infrastructure, and that it would continue with Operating profits dropped its share buy-back programme. Telmex also announced yesterday that it fell as part of the company's was planning to issue 9bn pesos of commercial paper.



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COMPANIES AND FINANCE: ASIA-PACIFIC

H-shares take turn in the limelight

HK-traded stock of state-owned China enterprises has recently found renewed investor interest

R ed chips, the Hong Kong-listed main-land backed companies which inspired a buying year. frenzy in the territory's last

atate-owned enterprises, prior to listing - and to marked China's first big develop acquisitions. experiment with overseas capital markets but have in ings has caught investors' recent years fallen out of imagination and resulted in favour with investors.

enjoyed buge success: the pioneering Hong Kong issue ing H-shares rose 15 per in July 1993 of Tsingtao cent, while daily turnover Brewery was 111 times subscribed and the share price rocketed in the first few

But H-share euphoria soon evaporated especially once results started coming in Profit growth seldom met expectations and losses were increasingly recorded.

The first listing came at the peak of China's eco-nomic cycle," says Ms Pitzi Lau, analyst at Salomon Brothers in Hong Kong. "Then cama the credit squeeze [in China] for three years or more. And in an economic slowdown, how can you have basic industries outperforming?"

Now, however, it is again the turn of the H-shares to shine - albeit, some analysts believe, only briefly and with scant justification. Tsingtao's shares roused from a long slumber to double in price last week, while Shanghai Haixin Shipping saw its shares jump fivefold. The sector was sparked into life by a restructuring at the parent of Shanghai

ed chips, the Hong Haixin – a shipping com-Kong-listed main- pany listed in 1994 and lossmaking from the following

Next came Tsingtao, Earmonths of colonial rule, have lier this month it announced been toppled from their the formation of a holding perch by their ugly sister - company, both to receive mprofitable "businesses" -H-shares, the name given including the kindergartens to the Hong Kong-traded and hospitals which subsestock of former mainland quent H-shares hived off

Talk of further restructura swing from red chips to In their early days they H-shares. In the first half of this month the index trackmore than doubled to

Restructuring brings some

of the red chip gloss to H shares, raising the possibility of future asset injections - at attractive rates from the new parent, and also of greater diversification. While many red chips are mini-conglomeratea with interests epanning property, retail and infrastructure, H-shares are single industry enterprises :-

and usually highly cyclical.

Mr Lawrence Ang, head of
China research at Deutsche Morgan Grenfell, adds that a holding company capable of draining off unprofitable operations - and hence improving an H-share'e earnings - would also improve the listed vehicle's ability to raise capital.

Red chips have tapped the markets vigorously, using share placements to fund acquisitions, H-shares, by contrast, have seldom returned after their initial public offerings. In addition to their dull

China Everbright, the acquisitive business arm of China's State Council, bas taken a 7.5 per cent stake in Angang New Steel, which today becomes Hong Kong's 33rd listed China state owned enterprise, or H-share, writes Louise

Lucas in Hong Kong. China Everbright Holdings, which has three Hong Kong-listed arms, did not disclose the price it had paid for the stake. However, based on the issue price of HK\$1.53, the purchase would have cost HK\$270.58m (US\$35m). The company said it bought 166m shares, representing about 18.7 per cent of the total H-shares to be listed.

While the sale of advance stakes to well-known compa-

nies has boded well for previous H-share listings, analysts are more cautious in the case of Angang Steel, which is the first such offering since 1995 that has not been fully taken up. Pricing was scaled back, and with it Angang's ambitions to raise up to HK\$1.75bn, but the 89m shares offered were still only 99.7 per cent subscribed.

Shares were priced at the lower end of the HK\$1.61 to HK\$1.97 range, and Angang raised just HK\$1.45bn from its sale of 890m shares. Despite being the first H-share listing since Hong Kong reverted to China, analysts expect it to make a weak debut on the stock exchange today.

earnings outlooks. H-shares epeculation - what fundarules imposed from Beijing which make share offerings a combersome undertaking. Both regulatory and shareholder approval is required, and the process can last more than six months.

B ut Mr Ang sees this changing, as part of a drive by the Chinese government to galvanise its listed corporate sector. "This sort of reform is going to be a key focus of China's upcoming party congress," be says. "They've done very well on the macro adjustment; now the major task is on the micro, or corporate,

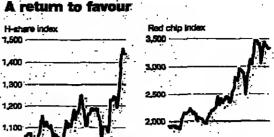
However, for many analysts the closest similarity between the re-rating taking place among H-shares and the red chips in whose path they follow is unjustifiably high price tags.

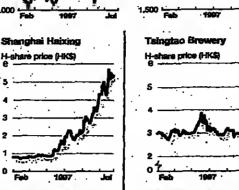
have been hampered by mentals can change in the space of a week?" says Ms Lau, pointing to Tsingtao's price/earnings multiple of 70 times 1997 earnings. Hong Kong's henchmark Hang Seng Index is trading on a comparable multiple of

Mr John Pinkel, head of China research at Merrill Lynch, says the red chip formula cannot simply be because, for example, of differences in the status of the parent companies. Red chips are generally backed by aseet-rich provinces and cities, rather than the standalone enterprises that spawned many H-shares.

Moreover, H-share companies may find it harder to find the high-quality assets which helped make the red chips.

Citic Pacific, Beijing's main investment vehicle and "It is purely driven by arguably the first red chip,





Current parent: China Shipping Co (CSC) - one of the shipp companies under the supervision of the Ministry of Communications, CSC has

Parent's stake 56,45%

won investors' dollars on a will to push the sector fordiet of stakes in significant Hong Kong companies such as the airline Cathay Pacific, the territory's de facto flag

the efficiencies and earnings growth he believes will arise "almost immediately" after the parental restructurings, says any re-rating of H-sbares is justified.

He also believes the Chi-

Current perent: Telegiaco Brewery Group - a amited company under the supervi of the Oingdoo Municipal

povernment. This company is

"This is not just a story

made up by speculators," he

listed vehicles are transpar-

ent and have to perform well

money . . . especially after

the red chip euphoria, they

know how much can be

passed on to customers on

the food side. Clearly, on the

beer side, the lion's share of

the group's business, they

have no choice because they have only just cut prices and

so margins will be

Paribas Asia Equity is

downgrading its 1998 earn-

ings forecast by 8 per cent to

take into account the price

One indication of fraying

cut and a weaker peso.

see the opportunities."

they are to raise

Louise Lucas

But Mr Ang, pointing to saye. "China realises its

if

■ MITSUBISHI MOTORS ward, creating the strong possibility that change will

> Mitsubishi Motors, the Japanese carmaker, has injected an extra \$350m into its two main US units and eliminated their accumulated losses that had totalled \$1.7bn. The company said the latest measure marked its final step in restructuring the struggling US operation, which has been burt by singgish sales and a sexual harassment case involving a number of employees at its plant.

The injection will enable the two companies to turn rofits in the second half of this year, although the US business will still remain in the red for the entire year.

INDIAN TELECOMS

Falling peso hits San Miguel S&P warns on Korean banks "For every one peso forex aluminium and soyabean analyst. "But we don't yet decline, there's a little over meal for the food business -

By John Burton in Secut

Five South Korean and Sammi steel groups. The commercial banks were yes leading banks have since tents, not on Creditwatch agreed to rescue other trouwith negative implications bled conglomerates, including Standard & Poor's, the US ing Kia and the Jiaro liquor rating agency, in response to and Dainong retail groups. the near-bankruptcy of the Kia group, Korea's third- the spillover of defaults to

biggest carmaker.

The banks - Korea First, Korea Exchange, Hanil, Shinhan and Korea Long-Term Credit - have a total exposure to Kiz of \$1.9bn. according to S&P.

The action reflects the deteriorating asset quality and heightening industrial risks faced by Rorean banks. as defaults . continue to emerge among Korea's highly leveraged industrial conglomerates, it said. Several Korean banks had

their credit ratings down-graded by other agencies banks," S&P said.

earlier this year, following the collapse of the Hanbo

S&P was "concerned about other sectors of the economy group's share price - San and, ultimately, to the banking sector. . It said it expected the five

banks would have to provide added financial support, while losing interest income, as Kia tries to restructure. : Even if Kia and other groups are saved because of anti-bankruptcy pacts with the banks, their financial performance will stay weak.

"This could result in higher non-performing loans and further weakening of credit. San Mignel, the Philippine food and beverage group, is one of the

ciation of the peso, adding to investors' negative sentiment on the group. "The 14 per cent price cut bled conglomerates, include on its top-selling beering Kla and the Jinro liquor announced late last month, together with the de facto devaluation of the peso two weeks ago, has hit the

most prominent blue-chip

losers from the recent depre-

cent down from a month The group argues that the limited depreciation of the peso - it closed at 28.5 to the dollar yesterday, down 7 per cent from its level before the central bank surrendered to speculators - will contain

the impact on profits. At PLDT, the former telecoms monopoly, by contrast, a one peso depreciation translates to an additional net income of 500m pesos (\$17.54m).

100m pesos erosion at the are crucial to the group's bottom line," says Mr Albert beer division, which

de Larrazabal, senior accounts for about 50 per vice-president of treasury at cent of group sales. San Miguel. "That reflects Mr de Larrazabal says that higher raw materials cost on the imports side and to some about \$250m, 90 per cent is extent also our international long term and has not been

'For every one peso decline, there's a little over 100m pesos erosion at the bottom line'

operations. As they are at the loss-making stage, those losses will be correspondingly higher."

Faced with flagging domestic beer sales, the group has thrown itself into an international expansion programme. Setting up in China was proceeding according to plan, said Mr de Larrazabal, but problems had been experienced in Indonesia, related to political unrest earlier in the year.

Imports - of malt, paper,

affected by punitively high interest rates, which were brought on by the central bank raising its key overnight borrowing rate to as high as 32 per cent in order to defend the peso against speculators. Some gains will exports of coconut oil and enhanced margins overseas,

be adds. "Of the blue chips, San Miguel is definitely one of the worst affected by the

slide in the peso," says one

squeezed."

tempers caused by a tough domestic beer market came over the weekend, with the raid by Asia Brewery and police of a San Miguel beer plant to recover crates and bottles. It claimed they were being held by San Miguel to stifle competition.

Asia Brewery launched a \$4m suit against the group. Not to be outdone, San Miguel said that it would file a countersuit.

Justin Marozzi

ASIA-PACIFIC NEWS DIGEST

Warner-Lambert in S Korean deal

LG Chemical, of South Korea, yesterday signed a deal with Warner-Lambert, the US pharmaceutical company.
to develop and commercialise an oral thrombin inhibitor. The US company will pay an initial \$40m to LG for the right to market the drug, called LB30057. LG expects total royalties from Warner-Lambert to exceed \$1bn by 2015.

LG Chemical will have the exclusive marketing rights in selected Asian countries for the drug, which it has developed since 1993 at a cost of Won5bn (\$5.5m). The drug, which is in the final stages of clinical testing, will be used to treat deep vein thrombosis and pulmonary

It is the second big partnership for LG with a foreign pbarmaceutical company this year. In May, it agreed to provide SmithKline Beecham, of the UK, with a new antibiotic for respiratory and urinary infections at an initial price of \$38m, with royalties expected to reach \$870m over the next 20 years.

■ PHOTOCOPIERS

Konica signs up Eastman Kodak

Konica, the Japanese photographic and business equipment maker, has signed an agreement with Eastman Kodak under which it will supply the US group with own-brand plain paper photocopiers. The deal could be worth more than Y10bn (\$8.6m) in the first year, if sales of

related supplies are taken into account.

Over the next year, Konica will supply Kodak with about 10,000 units of the Konica7050, a digital copier with a capacity of 50 sheets a minute, on an original equipment manufacturer basis. They will be distributed under the Kodak brand name through Danka Business Systems, which has worldwide distribution rights for Kodak photocopiers. Konica has been selling the same machine under ts own name since 1995, and will continue to do so. Bethan Hutton, Tokyo

Injection for US units

The latest step does not affect Mitsubishi's group earnings outlook for the current year, because it had already been taken into account. It follows similar steps in the previous

VSNL plans offering

Videsh Sanchar Nigam (VSNL), the Indian international telecoms monopoly, will make a domestic public offering of 690,000 shares in September to follow its issue of Global

Depositary Receipts in March, which raised \$527m. The issue, which is VSNL's first public offer to Ladian investors, will be priced at a 10 per cent discount to the GDRs. It is expected to raise Rs621m (\$17.39m) for the government. AP-DJ. Bombay

HONG KONG

Cathay Pacific to shed jobs

Cathay Pacific, Hong Kong'e de facto flag carrier, is cutting 350 jobs as a result of its move to the new airport at Chek Lap Kok, which is due to come into operation next April. The existing smaller facility at Kai Tak will then

The company said the job losses, which represent about 3 per cent of its Hong Kong workforce, resulted from a change in the operating functions at the new airport. Duties previously managed by Cathay Pacific, including ramp handling and vehicle maintenance, will now be con-

Cathay said it had appointed a placement agency to help find new jobs for the displaced staff, and was also talking to the airport franchise holders to see if they Louise Lucas, Hong Kong could hire the workers.

NOTICE

DECLARATION OF DIVIDEND No. 41

The Trustees of the Worldinvest income Fund are pleased to announce an interim distribution of US\$7.00 per share to Shareholders in respect of the half-year period from 1 January For holders of bearer units with accompanying coupons.

Coupon Number 41, and any previously unpresented coupons, may be presented for payment on or after 1 August 1997 to: BankAmerica Trust Company (Jersey) Limited, PO Box 120, Union House, Union Street, St. Heller,

Jersey, JE4 8OE, Channel islands For holders of registered units, the dividend will be distributed in accordance with individual mandating trismictions in place.

Payments will be made subject to any applicable fiscal or other regulations within fourteen days of such presentation.

and the Worldinvest Excelle Fund will be available at the offices of the Manager from 18 August 1997. WorldInvest (Managers) Jersey Limited

MGI Secured Obligations Ltd.

MGI Secured Obligations II, Ltd.

announced on July 15, 1997.

Notice to the Holders of common stock of

TASAKI SHINJU CO., LTD.

issued in conjunction with U.S. \$100,000,000 1½ per cent. Guaranteed Bonds Due 1997

occordance with the resolu

1997, the Company issued Japanese yen 12,000,000,000 Convertible Bonds due 31st October, 2006, at an initial convension price of 4750 per share, on 23rd July, 1997. The said convension price Is less than the

Subscription Price of the continued Warrants has been changed from ¥1,168.5 to ¥1,152.7, effective on 24th July, 1997, Japon time.

TASAKI SHINJU CO., LID. os Principal Paying Agent

e & Leister Bulling Stelety

This announcement appears as a matter of record only.

£800,000,000

CHARTERHOUSE CAPITAL PARTNERS VI

The Fund has been formed by Charterhnuse Development Capital Limited to invest in unquoted equity investments in the United Kingdom and elsewhere in Western Europe.

The undersigned acted as financial adviser and arranged for the private placement of the limited partnership interests.

Donaldson, Lufkin & Jenrette Securities Corporation

May 1997

MGI ECU Bonds due 1998 MGI (Series II) ECU Bonds due 1998

Copies of the Offer document have been mailed to registered bandholders and are available at the Fiscal Agent, Kredierbank S.A. Luxembourgeoise

eutsche Bank signals French purchase

in Frankfurt

Deutsche Bank, Germany's biggest, yesterday signalled It was looking to expand in to DM1.49bn (\$822m), with France by acquiring a bank or financial services network DM2.30 to DM2.90. This was

Mr Rolf Breuer, chairman, said France was the biggest potential member of the single European currency after growth there had a high priority. "This is one of the biggest things we are looking a strong contribution. The at." be said.

asset management business in France, he added.

ulation about financial ser-Monday's announcement of the merger between Bayerische Versinsbank and Bayerische Hypotheken-und Wechsel-Bank.

tude of the new leftwing gov-

foreign bank sctivity and 7 per cent to DM5.7bn, with privatisations would deternet commission income ine strategy.

He also announced s 27.5 per cent rise in net income earnings per share up from to sell retail investment slightly above analysts' expectations.

We are confident that, if the markets remain favourable, we shall be able to achieve a higher profit for Germany, and further the whole of 1997 than last year," he said. Investment banking made

group's Dentsche Morgan The group needed Grenfell unit earned as director, said the bank increased distribution for its much profit in the first half as in all of 1996. It contributed DM835m to group oper-His comments fuelled spec- ating profits of DM2.86bn, save DM1bn on budgeted which were 11.4 per cent up vices restructuring after on the first half of last year. . Financial trading profits,

strongly infinenced by investment banking, rose 48 per cent to DM2.04bn, though Mr Breuer said this However, Mr Breuer gave pace would not necessarily no details and said the atti-

jumping 26 per cent to DM4.15bn. The bank cut its risk provisions 35 per cent to DM529m, saying the quality of the loan portfolio had improved. Pre-tax profits increased 24

per cent to DM2.8bn. Costs rose 27 per ceot to DM8.9bn, reflecting continued foreign expansion in investment banking. Mr Breuer said cost management would slow the growth

in expenses in the second

Mr Jürgen Krumnow, a would adopt a tough policy towards costs, especially outside Germany. It planned to annual costs by the end of

For example, the bank plans to concentrate trading activities, currently carried out in 35 centres, into five centres: Frankfurt, London, New York, Tokyo and Singa-



Net interest income rose Lex, Page 12 Rolf Breuer: further growth in France is 'one of the biggest things we are looking at'

'It's a wonderful day for European banks'

By David Owen in Paris

Yesterday's comments by Deutsche Bank belped produce a stampede for French bank shares in beavy trading on the buoyant Paris stock CAC-40 index.

Shares of two banks - Rangne Nationale de Paris and Crédit 7.8 per cent, respectively. Commercial de France - were briefly suspended for a cooling-off

of between 5 per cent and 10 per cent, compared with just under FFr376.50. 3 per cent for the benchmark

BNP and CCF were at the top of the pile, rising 10.1 per cent and climbing FFr28.30, or 7 per cent, to np by this week's big German FFr430.70; Société Générale rose bank merger.

By the end of the day, leading FFr45, or 6.1 per cent, to FFr783 bank shares had registered gains and Crédit Nationat was np FFr18.60, or 5.2 per cent, to

Analysis attributed the surge to expectations of European bank restructuring. Although these were reinforced

by the Deutsche Bank comments, Partbas was not far behind, they had already been ratcheted

Some also suggested that French bank stocks had underperformed many of their European counternarts for a considerable period and that their time was ripe to make up some of this leeway. Yesterday's developments cams

European banks," said Mr John new Socialist-led government Leonard, European banking ana- cleared the way for the break-up lyst with Salomon Brothers in and sale of GAN, the statecontrolled insurance group. GAN controls CIC, the regional

banking network. Severe opposition forced France's previous centre-right administration last year to scrap plans to sell s majority stake in

Hoechst in spin-off talks |EdP in phone bid group

By Graham Bowley in Frankfurt

Hoechst, the German bas shifted from Europe chemicals and pharmaceuti- towards Asia, where tocal cals company, has been in producers have preferred to talks with several companies as part of negotiations to spin off its European textile

fibres division. also considering floating venture.

Messer, its industrial gases It con and welding unit. But it said any move would not happen an Indonesian company,

before next year. Messer, which is twothirds owned by Hoechst, chairman, said at the structure before it was

listed. Hoechst said. The decision to spin off the European textiles fibres division, part of Hoechst's itself into a bolding com-

textiles industry. The divi- legally independent compasion has struggled as the focus of the textiles industry use local suppliers.

ering a number of solutions for its textiles fibres unit, It said yesterday it was which could include a joint It confirmed that it had

Hoechst said it was consid-

been in talks with Polysindo. among others. Mr Jürgen Dormann,

would have to be trans- group's annual shareholders formed from a limited liabil- meeting earlier this year ity concern into a company that he was considering "furwith s full shareholding ther development options", including partnerships, for Trevira. Hoechst has redically

restructured, transforming Trevira group, comes amid a pany in which its individual slump in the European divisions bave become

NOTICE OF EARLY REPAYMENT

ECU 3,000,000,000

Euro Medium Term Note

Euro Depositary Receipt Programme

Lavoro Bank Overseas N.V.

Banca Nazionale del Lavoro S.p.A.

Series Nº 5

Banca Nazionale del Lavoro S.p.A.

US\$ 200,000,000 Floating Rate Depositary

Receipts due 1999

In accordance with Condition 4(e) Redemption at the option

of the Company of the Terms and Conditions of the Recepts and Article 15 of the Pricing Supplement constituting the Re-

cerpts, notice is hereby given that the Bank will exercise its

option to redeem the Receipts on the next Interest Payment

Payments of Principal and Interest in respect of the Receipts

will be made against presentation and surrender of the rele-

vant Receipts or Coupons as the case may be at the specified office of the Issuing and Paying Agent listed below.

Interest will cease to accrue on the Receipts as from Au-

Receipts and Coupons will become void unless presented

for payment within ten years (in the case of Recepts) and five years (in the case of Coupons) from the Relevant Date as defined in Condition 6 of the Terms and Conditions of the

Issuing and Paying Paying Agent Kredietbank S.A. Luxembourgeoise

43, boulevard Royal

L-2955 Luxembourg

- London Branch

nies which operate under the strategic management of **Hoechst**

• SGL Carbon, one of Germany's most successful companies over the past two years, bas stepped up its push into world markets with the purchase of three US and UK carbon fibrerelated companies.

SGL Carbon, whose shares, until recently, have been a top performer since January, will hold a majorits demerger from Hoechst, said its US division bad bought Hitco Technologies, a is being sought and analysts specialist in carbon fibre said Cable and Wireless, the components in the US.

Said Cable and Wireless, the UK-based telecommunica-

Lawton, the UK carbon fibre processor, through its Scottish subsidiary and a 60 per cent stake in David Hart, a sbop in Alcester, UK. The gas distributor - as well as company gave no details of Maxitel, a telecoms com-

July 21, 1997

By Peter Wise in Lisbon

Mr Belmiro de Azevedo. Portugal's leading entrepreneur, and the state-cootrolled Electricidade de Portugal, have joined forces to bid for the country's third mobile telephone licence.

In an unprecedented alliance between the public and private sectors, Imparsa, spun off from Mr de Azevedo's Sonae conglomerate in ity stake in the consortium. A strategic foreign partner

It has also sequired PG tions group, is a frontrunner. The consortium already includes two other publicsector companies - Trans- per cent of Imparsa, gas, the natural gas operaspeciality graphite machine tor, and Gas de Portugal, a pany.

NOTICE TO BONDHOLDERS OF

Formosa Chemical & Fibre Corporation

("FCFC")

(incorporated in Talwan, Republic of China)

US\$250,000,000

1 3/4 per cent. Convertible Bonds due 2001

NOTICE IS HEREBY GIVEN that the Company has determined to fix August 5th as the Record Date and the Consolidation Date for this year. Pursuant to the laws of R.O.C. and the terms and conditions in the Oliering Circular and indenture, the Company will close its stock transfer book and will suspend the Bondholders' Conversion Rights from August 1st to August 5th. Thus, Bondholders have to submit their Conversion Notices to the Company's Principal Conversion August Citibank N.Y., by July 30 in order to be included in the year's consolidation. After the Consolidation Date, the Company will proceed with the necessary filing and registration for capital increase in order to issue new Shares in exchange for the Emitternent Certificates issued and outstanding on or before such Consolidation Date.

The Company will deliver 3.5% stock dividend per share to its Shareholders, in accordance with the Ollering Circular and Indenture, the applicable Conversion Price will be adjusted from N7335 to N7334 per share effective August 5th. The excess number of Emittlement Certificates derived upon the adjustment of the Conversion Price will be exchanged into Shares together with the Entitlement Certificates derived upon the Entitlement Certificates also upon distancing on or before the Consolidation Date and then will be exchanged into Shares together with the Entitlement Certificates also consult terms and conditions in the Ollering Circular and Indenture for more details of the conversion.

ate approximately in September.

outd also consult terms and conditions in the Offering enture for more details of the conversion.

BY: Citibank N.A. as Principal Conversion Agent

THE ESTABLISHMENT TRUST, SICAV

Registered Office: Luxembourg 13, rue Goethe R.C. Luxenbourg B21.743

DIVIDEND NOTICE

At the meeting of shareholders held on 17 July 1997 it was resolved to

pay a dividend of US\$0.10 per share to sharebolders on record on

17 July 1997 and to holders of bearer shares upon presentation of

coupon No. 12 payable on or after 24 July 1997 with shares being

FORMOSA CHEMICAL & FIBRE CORPORATION

It is difficult to imagine a consortium more likely to win the licence or a group that poses a more powerful threat to customer franchise of the two existing mobile

phone operators," said a Lis-

bon analyst. The government is due to award the third licence by the end of the year.

Sonae, Portugal's biggest private-sector group with sales of Es451bn (\$2.46bn) in 1996, lost a 1991 bid for the second mobile phone licence. Analysts said one of the biggest threats to the existsppermarket chains and EdP's huge customer base.

Mr de Azevedo owns 52.1 demerged to handle the industrial holdings of his distribution-led Sonae group. and other diverse interests.

cel, now controlled by Air-Touch of the US. The first-established operator was Telecomunicações Môveis Nacionais, of the state-controlled Portugal Telecom

Telecel yesterday reported

a 137 per cent increase in first-half net profit from Es2,58bn last year to Es5.85bn It added 122,197 subscribers, reaching a total of 455,585, up 99 per cent from the end of June 1996. The government has reserved 40 communications said Cable and Wireless, the ing operators was the mar channels for the new opera-UK-based telecommunical keting potential of Sonae's tor, ensuring it will be able to compete on equal terms

with existing licence holders using the digital Global System for Mobile communications standard.

The Imparsa-led consortium is believed to be committed to s start-up invest-Portugal's second mobile ment of sbout Es40bn.

French bottling duo agree merger

the French Sidel. manufacturer of machines that make plastic bottles. yesterday announced a merger with Gebo, special-

companies in 1996. Sidel expects the merger to give it a headstart in beer bottling, a market in which Gebo achieved 58 per cent of

its sales last year. Mr Francis Olivier, Sidel

packaging.

at an annual growth rate of about 14 per cent until the

year 2000. Mr Pierre Schoen, Gebo chairman, said the merger would have a positive effect on earnings per share from

next year. He added that Gebo would continue to diversify into sectors in which production speed was becoming a prior-ity, such as cosmetics, pharmaceuticals and detergents.

Last year, Sidel's sales fell 15.8 per cent to FFr3.1bn and profits declined 80 per cent to FFr263m.

Gebo had sales of FFr495.3m, up 30.8 per cent from 1995, and net profits of FFr58.3m, up 49.5 per cent. A public offering of shares on the Paris bourse in June 1996 was 36 times subscribed.

eutsche Bank GAN suitors Eureko joins

services group, yesterday added its name to the list of potential bidders for GAN, the French state-controlled insurance company which the government confirmed last week it would privatise.

"We are confident that an integration with Eureko represents the best option," said Mr Jeff Medlock, chief executive of Eureko. We will ensure that GAN retains its assential French identity while benefiting from [Eureko's] European network."

Eureko, Europe's seventh-largest insurance group with 33,000 employees and more than Fl 200bn (\$33bn) in assets said the acquisition of GAN would put it in third place. The group, which owns stakes in insurance companies in six countries - Germany, Sweden, Denmark, Portugal, the Netherlands and the UK - said it would float its shares in two or three years, in London, Paris and Amsterdam.

Several French and foreign insurance groups have also shown interest in GAN since France's new socialist government confirmed it would proceed with the company's privatisation as planned by the previous administration. French insurers MAAF and AGF are among the candi-dates, as well as the Zurich group of Switzerland and Allianz, the German insurer. .

■ DEGUSSA

Precious metals arm to be split off

Degussa, the German metals and chemicals group, yesterday raised the prospect of fresh restructuring when it revealed that it may split off its struggling precious metals division into a separate company in a renewed bid to make it more competitive.

However, the company stressed that the restructuring which could come as soon as October - would not involve the sale of the division, which has annual sales of more than DM6bn (\$3.3bn) and about 3,000 employees. Analysts had anticipated s fresh move to boost shareholder value at Degussa after the purchase in May of a 36.4 per cent stake in the group by Veba, the German power and indus-trial group, for DM2.9bn. The group said in January that the performance of its precious metals division was unsa tisfactory. It blamed s strong downturn in the electronics area, especially in the US. Graham Bowley, Frankfurt

PORTUGAL

BCP ahead 21% in first half

Banco Comercial Português, Portugal's biggest commercial banking group, lifted first-half net consolidated profit 21.3 per cent from Es10.8bn in the same period last year to Es13.1bn (\$74.5bn). Earnings per share rose from Es91.6 to Es93.2, indicating that net income growth had offset the dilution of earnings caused by two capital increases in

Income before taxes and minority interests climbed 31.1 per cent, from Es24.2bn to Es31.8bn. Mr Jorge Jardim Gonçalves, BCP president, said the group was ready to resume s strategy aimed at increasing market share after completing a restructuring process that followed the Es308bn acquisition of Banco Portugues do Atlaantico two Peter Wise, Lisbon

BANKING ... New chief for Moscow Narodny

Russia's central bank yesterday moved to shake up the London-based Moscow Narodny Bank, in which it is a controlling shareholder, in an attempt to raise the comnerciai bank's dro le in the UK. It appointment of Mr igor Suvorov as MNB's chief executive with a brief to introduce tighter financial controls and develop the banks's trade financing activities more

Trade links between Russia and Britain are not as strong as they could be. Moscow Narodny Bank must find more clients in London," Mr Sergei Aleksashenko, s deputy chairman of the central bank, said yesterday. Mr Suvorov previously ran MNB's Singapore branch. The management shake-up follows the discovery earlier this year of a £6m potential fraud against the bank involving s US customer with Ukrainian connections, Moscow Narodny has begun legal action to recover the money. John Thornhill, Moscoul

■ PHARMACEUTICALS

Elan jumps to \$40.1m

Elan, the fast-growing Irish pharmaceuticals company, lifted net profits in its second quarter to \$40.1m from \$28m in the same period a year ago. However, an issue of new hares in the takeover last year of Athena Neurosciences, the California biotechnology company, held earnings per

share st 38 cents, compared with 34 cents a year ago. Elan, whose shares are listed on the New York Stock Exchange, reported revenues for the second quarter up from \$67.6m to \$85.8m. Some \$45.6m of this came from product sales with most of the rest from royalties and fees. For the first six months, net income and earnings per share were \$77.3m and 73 cents respectively, com-

pared with \$56.6m and 69 cents. Elan shares were up \$% at \$47% in early New York trad-

■ LUXURY GOODS

LVMH in FFr1.6bn acquisition

LVMH, the French luxury goods group, yesterday announced the FFr1.6bn (\$262m) acquisition of Sephora, France's teading perfume and beauty products retailer. LVMH is buying the company, – which generated 1996 sales of FFr1.37bn from its 54 retail stores employing nearly 1,500 people – from the founders who established it in 1973. It said the deal was being financed by debt.

David Owen, Paris

Luxembourg, July 24, 1997

The Hokkaido Takushoku Bank, Limited

U.S. \$100,000,000 1%% Convertible Bonds due 2002

Each of the feaser and The resonance removable services have been advised and included of the above Sonds that, with effect from August 5, 1992. The Holicatio Tabushoke Bank, Limited, London Branch will be replaced in its capacity as principal paying agent, convention agent and replacement agent in respect of the Sonds.

OCHASE



quoted ex-dividend as from 18 July 1997.

Paying Agent: Bank of Bermada (Luxembourg) S.A.

13, tue Goethe L-1637 Luxembourg

Les Echos

For the Establishment Trust, SICAV

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Toby Finden-Crofts on +44 171 573 4027

By Samer Islandar plastic bottling will continue

n Paris

tsts in bottling assembly

The combined group is expected to have annual sales of between FFr4bn and FFr4.5bn (\$655m-\$737m), up from FFr3.6bn for the two

chairman, said he was "convinced that beer will shift to plastic [bottling] on s large scale". Beer has a very short shelf life in existing plastic

The merger will take the form of a share exchange, at Sidel is also optimistic a rate of 21 Sidel shares for that the globalisation of 10 Gebo shares.

Koor marks shift for Claridge

Ciaridge-Israel. investment arm of the Charles Bronfman family of have taken a minority stake Canada, yesterday paid its in a company and behaved first instalment of \$37m to like sophisticated financial Sbamrock Holdings of the US for a 10 per cent stake in Roor Industries, Israel's biggest industrial conglomerate. are [considering] taking a \$187m payment for the stake be much more active in the in 90 days and decide company. It's a different whether to exercise an responsibility." option to bny Shamrock's remaining 10 per cent of founded Claridge-Israel in

the concern. The drive to control Koor marks a strategic shift for Claridge from a leading private investor in Israeli com- small Israeli companies bank owns a 23 per cent panles to an active player in which later because bench- stake in Koor.

By Avi Machilis in Jerusalem a holding company that conmarks, including Teva, the But Claridge's involve-trols about 7 per cent of pharmaceuticals company, ment in the government's Israel's industrial output.

"Up until now we would investors," said Mr Danny Biran, Ctsrldge senior vice-president. "This time we Claridge will complete the majority stake and we will

The billionaire family Koor and de facto control of 1990 to invest in Israeli com-Jonathan Kolber.

panies. It is headed by Mr Claridge has made several

foods company.

In 1991 Claridge bought 33 per cent of Osem for \$27m. It took the company public in 1992 and last year sold its stake to Nestlé, the Swiss foods group, for a profit of \$110m

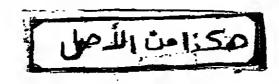
Mr Biran said Claridge has generated profits of between \$500m and \$600m in such deals.

After announcing the deal with Shamrock, Claridge pulled out of a consortium bidding for Bank Haposlim, Israet's biggest bank, which the government is in the proprofitable investments in cess of privatising - the

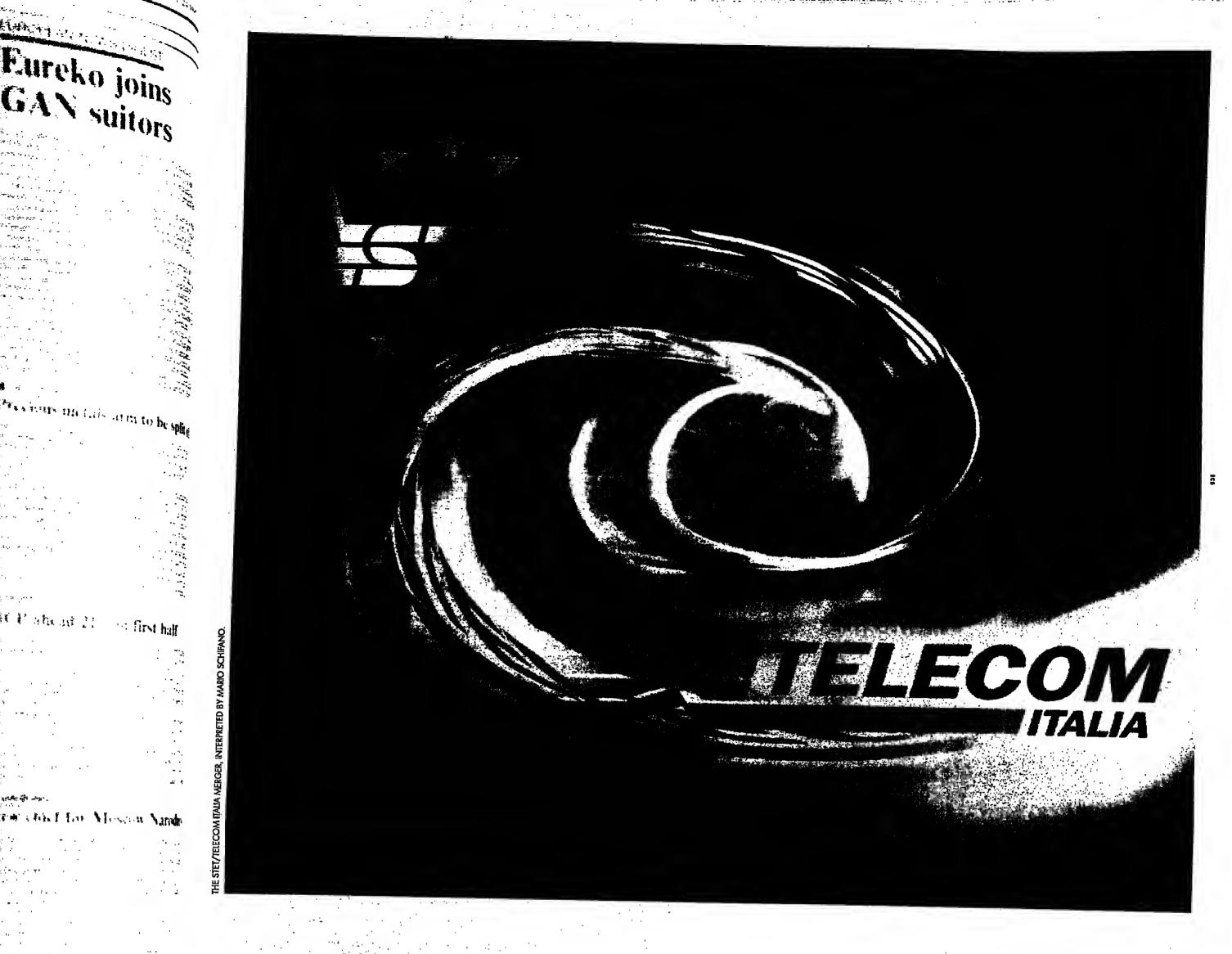
ECI Telecom and Osem, the privatisation programme may not be over. Mr Keith Philips, Israel analyst at Société Générale, speculates Claridge may use Koor to acquire government companies slated for privatisation. Claridge has not yet

announced its strategy for Koor, but analysts believe it is not entering Koor to make a quick profit. They are experts in find-

ing undervalued companies and not being too aggressive in active management," said one analyst. "Buying a hotding company doesn't seem to fit in with that strategy, but Claridge probably has some very impressive plans for



Eureko joins GAN suitors



July 1997. Now Italy's global telecommunications business has one name: Telecom Italia.

On July 18th 1997, the merger of STET and Telecom Italia was completed. From now on, Italy's global telecommunications business is represented by a single company. Telecom Italia, which combines the resources and operations of the holding company with those of its main operating company.

The Telecom Italia Group hits the ground running: it's the world's sixth telecoms company by revenues and, through its subsidiary TIM, is also Europe's

leading mobile telephony business.

Telecom Italia is looking to the future. With an eye to the ever increasing challenges of the global marketplace and the ever more advanced services which consumers demand. Telecom Italia is dedicated to becoming yet more competitive, without ever losing touch with the needs of its customers.

> Its aim: simply to communicate better, both at home in Italy and around the world.

Telecommunications in Italy and worldwide.

LEX COMMENT

Nationwide

Carlsberg-Tetley ready to cut breweries

third-largest brewer, is set to said it would take urgent announce a drastic cost-cutting drive next month after ny's viability. its merger with Bass Brewers was blocked by Mrs Margaret Beckett, the trade sec-

Analysts expect the comin Scotland and possibly Wrexham in Wales in a move to cnt production costs. Some of the 20 distribution depots and other sites may also close, they say.

end up owning 85.1 per cent Carlsberg Tetley, the UK's of Carlsberg Tetley (CT), steps to enhance the compa-

In evidence to a Monopolies and Mergers Commission inquiry, Carlsberg had warned that "there was a real risk that CT would pany to end brewing at Alloa enter a downward spiral" if the merger was blocked.

It warned that it would not be prepared to put further resources into the business. and operations would be scaled-down to concentrate The plan is being drawn on the Carlsberg lager and up after Carlsberg, the Dan- Tetley bitter brands.

been consummatad, CT would have emerged as part of Britain's biggest brewer. Now it must choose a new strategy as a distant third, with 14 per cent of the market, against the 28 per cent of Scottish Courage and 23 per cent held by Bass.

Unlike its rivals, CT has no pubs of its own. It depends heavily for its profitability on an agreement to supply 1.35m barrels of beer a year at above-market Allied Domecq contract prices to pubs owned by Allied Domecq.

That agreement expires in December. Under a new 10-

the collapse of the merger, Allied expects to save £42m (\$70m) a year, and take substantially lower beer volumes. Last year, on sales of £1.04bn, CT made pre-tax profits of £57m. Details of the restructur-

ing will be presented to the 3,900-strong workforce by the chief executive, Mr Ebbe Dinesen, within weeks. In a letter to workers he warned that while the end of the would "seriously affect our profitability" sales of the key Tetley and Carlsberg brands were up strongly this year.

CT said its Alloa and Wrexham breweries were "not of optimal size" and the Alloa site was "significantly dependent" on the Allied Domecq pub estate in Scotland. "If the merger did not proceed CT would have to make significant reductions

in capacity," it predicted. Analysts say CT's Burtonon-Trent brewery is highly efficient, while its other two brewerles, at Leeds and Northampton, are essential to its brand strategy.

Some brokers believe CT may sell some of its lesser brands to rivals or regional

In evidence to the MMG, brewers as part of that restructuring

The first 260m of proceeds from any divestment will be paid to Bass to cover its losses. The MMC inquiry was launched after Bass agreed last August to buy out Carlsberg's 50 per cent partner in CT, Allied Domecq, for £200m, and merge CT with its own brewing operation.

Bass is now expected to exercise its rights to sell the shares back to Carlsberg for £110m, claim a £30m refund from Allied Domeco, and pass on 14.9 per cent of CT shares to Allied as well.

value of the more generous mortgage/savings

rates Nationwide promised as a continuing mutual society must be lower than the £2,000 members could have received from its conversion into a listed bank. And the maverick directors were unequivocally eems that the mutual

The resounding vote by

Nationwida members

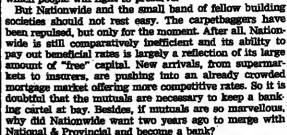
against a collection of col-

ourful would-be directors

was a heartening vote

against greed. The present

society has joined warm eer and cricket as a symbol of a traditional Britan which people will fight to preserve.



So the war looks set to continue. A more credible raft of pro-conversion directors could easily be assembled. Furthermore, the government looks unlikely to hamstring carpetbaggers and the allure of potential takeover premiums will ensure they do not go away.

GrandMet faces elephant

Ross Tieman on the boardroom battle over the proposed merger

n the parlance of Grand Metropolitan's hoardroom, an "elephant" is a problem too big to be mentioned. The director who spots its presence is obliged to bring it to the attention of his colleagues, who must then confront the issue.

For the past several months, the elephant in the boardroom of the UK drinks group, and its would-he merger partner Guinness, has been Mr Bernard Arnault.

Directors hoped the chairman of French luxury goods group LVMH, then a Guinness non-executive, would ruminate quietly in the corner until their £24hn (\$40hn) merger to create the world's company, GMG Brands, was completed at the year-end.

But with a string of highly publicised moves, the Breton entrepreneur has gradually elbowed the merger partners brandy and champagne subsidiary, in their tie-up.

Mr John McGrath, the chief executive of GrandMet and chief executive designate of GMC, said once the merger was consummated, there were plans for a follow-through deal with Moët Hennessy, which distributes in 10 countries through joint ventures with Guinness.

to the back foot by identifying mooth-watering savings way combination of Moet Hennessy with GrandMet's Vintners and Cuinness's United Distillers.

In an 18-page proposal last week, he detailed savings of up to £50m a year from combining their international drinks marketing and distri-

But the opportunity was tied up with claims that could not recommend demer-GMG could release further value for sharebolders by simultaneously demerging its food, fast-food and brewing businesses. Specifically, Mr Arnault argued, the



leading wines and spirits John McGrath: fiercely resists Mr Bernard Arnault's proposals

group would suffer from a dle". "conglomerate discount" worth some £1.6hn if the parts remained together. Mr McGratb yesterday

into talks aimed at including flatly rebutted the sugges-Moët Hennessy, LVMH's tion. Exhaustive analysis sbowed, be said, that the parts of the business were not worth more than the wbole. If they were, Grand-Met would bave demerged them already. Since he took charge at

GrandMet at the start of last year, be says, the company has reviewed each of its businesses, and set itself a target of doubling sbare-But, Mr. Arnault pushed holder returns from each of Guinness and GrandMet on them. "We are pretty open-minded about getting into and out of businesses," from an immediate three- he said, "In the last three years we have sold £1.5bn of businesses." The future of International Distillers and Burger King, the fast-food chain, has been reviewed every six months by advis-ers, including SBG Warburg. But Mr McGrath said that until the opportunities that will arise from Burger King's international expansion are properly valued in the GrandMet share price, be

> ger to the board. Guinness says it has regularly reviewed the arguments for demerging its brewing business, and "the game's oot worth the can-

But while Mr Arnault's ideas for demerger are fiercely resisted, the benefits possible from deeper collaboration between the threa drinks husinesses are not

disputed by GMG, Mr McCrath said recent talks between GMG and Mr Arnault had been designed in part to see "if we could find an arrangement by which we could achieve these additional benefits".

The battle of wills is about bow the spoils will be divided. Mr Arnault has proposed swapping his stakes in Guinness and GrandMet, together with his 66 per cent share of Moet Hennessy, for 35 par cent of a merged drinks business worth about £18.6bn quoted in London and Paris.

grounds, Mr McGrath said. First, "assuming you could bring together the three spirits companies on a nopremium basis, it is too complex a management task to do simultaneously with a

But the savings could possibly be achieved by a merger within the GMG structure, be believes. Even so, he said, it would be unfair to allow Mr Arnault to exchange shares

in Guinness and GrandMet for shares in the drinks business where the benefits of the merger will be concen-

Since Mr Arnault is now set to bold about 12 per cent of shares in GMG, be should have a proportional share of the merger benefits, Mr McGrath suggested.

trated.

Equally critical, "we need to have a shareholding structure which is not disadvantageous to Guinness and CrandMet shareholders or to the management of the com-

To date, most shareholders have remained supportive of the GMG merger proposal. But after a series of stock market raids, Mr Arnault now commands a stake of 11.05 per cent of GrandMet and 12.46 per cent of Guin-This has been opposed by ness. That gives him the CMG directors on several right to call an extraordinary meeting of either company to put his proposals directly to share-

> bolders Mindful of this leverage, directors of Guinness and GrandMet are now searching for a formula that will allow their Investors to reap some of the henefits available from a consolidation of Moët Hennessy within their combined International Distillers company, without conceding too much to Mr Arnault.

'No decision' on Formula One float date

By Clay Harris

The date of the proposed flotation of Formula Ona Holdings became more uncertain yesterday when its owner said: "No decision has ever been made with respect to timing.

The statement signals an effort to quell speculation over the planned issue and to dispel concerns about relations between Mr Bernie Ecclestona, FOH's creator and chief executive, and his financial adviser, the US investment bank Salomon Brothers. It was issued on behalf of the Ecclestone family trust which owns FOH.

It means that whila the issue is still not expected to be launched before late November, the date most recently mooted by Salomon. even that estimate no longer has any force. From now on, target dates will simply not be discussed until a firm announcement can be mada "in due course".

An adviser to the company, which markets broadcasting rights for Grand Prix motor racing, said yesterday; "The date has to be driven by the deal, not the other

way around." The statement said a public offer remained the "preferred course" but did not exclude other options.

The flotation plan has been bedevilled by a series of perceived delays. When the proposal was leaked in said to be by the time of the British Grand Prix in early July. In June, with holidays

RESULTS

date. That was later massaged back to November.

The regularly receding target, plus a series of embarrassing disclosures about extracurricular financial advice being given by investment banks due to take part m the share issue combined to give the impression of a

project in disarray. Salomon's investment banking rivals and other parties with possible designs on FOH did nothing to dis courage that view.

Salomon was also surprised to discover twice within a week that Mr Ecclestone, FOH's chief executive, had been engaged in secret talks on potential rival or fall-back plans. Yesterday's statement was

issued by the lawyer advising a family trust of Mr Ecclestone's wife, Slavica. It said the company's owner had considered a number of "strategic alternatives" in consultation with Salomon. It continued: "An initial

public offering is my client's preferred course of action and progress is being made in preparing the company for flotation. "My client has asked me to

make clear that Salomon Brothers are the shareholders' exclusive financial adviser and any proposals put forward will be evaluated by Salomon Brothers." Although the statement

interests, it is believed to reflect a shared desire with Salomon to demonstrate looming and several questions unresolved, September over the float's publicity.

Ramco in agreed bid for JKX

By Robert Corzine

Ramco Energy, the Aim and American Stock Exchangelisted oil company, has agreed a £54m (\$90m) allshare deal to take over JKX, the troubled explorer with Interests in Ukraine and

The offer will be made on the basis of one new share for every 25 JKX shares. That values JKX at 46.3p a share, against a closing price of 47%p on Tuesday.

JKX has proven and probable reserves of 89m barrels of oil equivalent, which includes natural gas. Sir Robert Horton, JKX's non-executive chairman, said the company would bring "operating experience

in Ukraine and Georgia" to the enlarged group. But Mr Steve Remp, Ramwas issued on the initiative | co's chairman and chief March, the target date was of the Ecclestone family executive, made it clear that there was scope for substantial restructuring at JKX. "The history of JKX has been one of high spending,"

JKX was one of the first of the new generation of independent oil explorers and developers focused on tha formar Soviet Union. Although Mr David Robson, tha company's founder, secured access to good production and exploration assets in Ukraine, the company never lived up to early expectations. Its attempts to break into the Ukrainian natural gas market were dogged by political complications. Mr Robson left the

company earlier this year. Ramco wants to bring in a big oil company to operate the Ukrainian assets and to develop the operation in a higger way than JKX envis-

Mr Remp acknowledged that the political situation in Ukraine was still complicated. But he said recent interest in the country from Royal Dutch/Shell and British Petroleum was a positive

He said preliminary con-tacts with possibla partners had already taken place.

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11 June 1997

board wins vote for mutuality

By Christopher Brown-Humes and mes Blitz

Nationwide, the UK's higgest bullding society, yesterday won decisive backing for its plans to remain mutual after defeating rebel board candidates

bers gained about 70 per cent of the vote after a postal ballot in which 1.3m of Nationwide's 3.5m memhers took part. They defeated five dissidents wbose pro-conversion campaign simed to deliver windfalls worth up to £2,000

The victory margin stunned ohservers who believed the rebels would backdrop of massive speculation about conversion

relief, saying the vote was a clear endorsement of mntuality and a rejection of short-term greed. Many executives had feared the 220-year old movament could have disappeared if Nationwide had lost.

the result was a "clear turning point" for mutuals and a victory for competition on the high street.

members turned their backs

on a windfall, while the reb-

els each gained about

Mr Brian Davis, Nation-

(\$3,340) to every member.

fare much better against a Other societies expressed

wide chief executive, said About 950,000 Nationwide

Nationwide

by a large margin.

Five existing board mem-

Shares in Pace Micro Tech-

tive chairman, said the company – which produces receivers and decoders for satellite and cable television - was facing continuing uncertainty In its main markets because of ongoing

> The shares lost 9%p to tion which valued the company at £386m (\$645m).

(2.75) (4.23) (0.261.4) (2.88) (1.16) (17.24) (18.2) (342) (1.8) (0.502) 8 mths to June 27 23.6 (20.7) 133.6 4.04 58.9 3.56 1.08 40.6 18.4 333 1.77 0.625 3.08 _ Yr to Mar 31 (55.6) 5.75 (450.8) (450.8) (195.6) (1,438) (25.1) (4.04) (7.17) Yr to Apr 30 Yr to May 31 S miles to June 30 Yr to Apr 30 S miles to June 30 S miles to June 30 Yr to May 31 4 1,409 23.9 4.23 Southern Vectis nd Yr Io May 31 * 60.2 Yr Io May 31 * 80.66 coa S mitte to June 30 523.5 Yr Io May 31 * 48.9 rglog Yr Io May 31 * 101.33 0,832 0,579 1,13 0,019 0,099 (53.74) (0.666 (0.701 1.24 7.8 8.25 2.8 Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period, 🐠 After exceptional charge. 🛡 After exceptional cradit. †On increased capital

Pace shares dip 15%

nology, the fallen star of last year's new issues market, lost a further 15 per cent yesterday after the company reported annual results showing a weak second half and warned that the outlook for this year remained uncertain.

Mr Pster Morgan, execuchanges in the broadcast sec-

531/ap, less than a third of their price in last June's heavily oversubscribed flota-

The shares, floated at 172p fell sharply after two profit warnings in quick succes sion this year. They have also been hit by the departure of one of the joint chief executives and the resignation of the finance direc-

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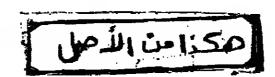


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blow for lateral thinking among inventors ofindustrial machinery has been struck by a two-man team which has designed a radically new process for use in cotton production: Keith Thompson and Trevor Payne, a pair of freelance engineers who previously worked onprojects as diverse as construction equipment and lift design; turned their hand to cotton production after a chance encounter with cotton farmers in Tanzania last year.

faster than conventional gins. An early ver Tonic for gins

Peter Marsh on a new process that promises to improve cotton production around the world

Thompson and Payne say their be switched easily between them. Their design is based on a rotating horizontal disc which gathers cotton wool bundles with a enthusiastically by representapasses the hundles passed a ning industry, which is to try out blade. This separates the thread bundles from the seeds which are channelled away for collection by .

an air stream. Thompson says the pair used conceived notions and came up

of the material. Saw gins are basic engineering skills to "iden-widely used in the developing tify and then rationalise or world but are often highly meffi- design out" problems with tha existing mechanisms to come up with a new solution. The rotor system can be used for both high was devised with the help of metand low grades of cotton and can allurgists from the aerospace. industry, while the main parts in the machine are simple to make.

Their ideas have been greeted series of leather pouches and tives of the large US cotton ginan early version of the system over the next few months.

"The designers went to the drawing board without any pre-

with something totally unrelated to what's been tried before," says Scott Shepard, export sales manager at Consolidated Cotton Gin Company, a Texas-based company which is one of the US'a big three cotton gin suppliers.

Praise has also come from Bill Anthony, an investment execu-tive at 3i, which decided to back the invention just a few months after hearing about it. "We get presented with a lot of crackpot ideas where the inventors won't let the commercial benefits come through," says Anthony. "These people were different; they really want their device to be successpaid £350,000 for a 30 per cent staka in Templeton Process Development, a Croydon-based company set up by Thompson and Payne to commercialise their ideas. Both men also have 30 per cent stakes, while Thompson is managing director and Payne is technical director. An early version of the system

ful and put into operation.

The UK investment group has

is being built in a factory in Nottingham. It is due to be shipped to the US next week for testing in a US government agriculture station in New Mexico.

Assuming the trials are suc-cessful, the machine will undergo further tests in a gin station in Arizona run by Anderson Clayton, a big US cotton services com-

pany.
Tim Keilty, technical vice-president at the Phoenix-based company, says the design is "very innovative and has strong potential for the higher value end of the market," although it may still need some adaptation before it is ready for full exploitation.

There are thought to be more

than 35,000 cotton gins around the world, mainly in countries outside the main developed blocs. The US and Australia also have large cotton production indus-

Over the next year. Templeton plans to license manufacturing to probably five companies around the world. Of these one each would be in India, China and Turkey and another in the UK, while Shepard at Consolidated is talking to Templeton about a US

manufacturing licence. Thompson and Payne developed their cotton system on a shoe string. Leaving aside the cash injection from 31, design costs so far have been only about £70,000 - including £25,000 from a Department of Trade and Industry grant to belp small business

thickness of weld, says Dave Gibson, a welding expert from the National Hyperbaric Centre

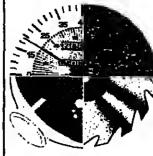
in Aberdeen.

The laser they are currently using is about the size of a small car and can weld 6mm steel. But offshore structures are typically 25mm thick, which would require a laser the size of a large lorry. However, it's not out of the question, because the dry habitats which the lasers may replace are already very large

new uses for lasers appeared on April 24, May 8 and July 8.

Previous articles in this series on

Worth Watching · Vanessa Houlder



Light shines on plastic LEDs

Researchers believe they have made a breakthrough in the light-emitting diodes (LEDs), which might lead to plastic-based computer monitors or television screens.

Researchers at the University of Rochester and **Hewlett-Packard's Solid State** Technology Laboratory managed to make plastic LEDs emit distinct patterns of light using lithographic techniques developed for silicon chips.

LEDs, optoelectronic devices able to convert electricity into light, are already widely used in simple electronic displays. Their range of applications would be greatly extended if it proves possible to produce a sharp and precisely controlled display.

University of Rochester: US, tel 7162734726:

http://www.rochester.edu/

Synthetic

antibiotics

As increasing numbers of bacteria develop resistance to conventional antibiotics, the search is oo to find viable replacements. But many antibiotics have a complex structure that makes them

extremely difficult to

synthesise. Biochemists at Stanford University may have found a way round this with the development of a technique that hijacks the antibioticproducing chemical pathways of bacteria, so that they produce a variety of new

The work, which is reported in the journal Science, uses genetically engineered enzymes to produce new types of polyketides, a family of molecules found in a number of autibiotic, immunosuppressant and anti-cancer drugs. The technique could be used to create a library of thousands of synthetic molecules that could be evaluated for their medical properties.

Stanford University: US, tel http://www.stanford.cdu/news/

GPS dishes the dirt on pollution

The need to monitor and clean up contaminated land is intensifying, as governments try to encourage developers to find alternatives to developing greenfield sites. Scientists at AEA Technology in Oxfordshire bave used Global Positioning Satellites to develop a system to improve the accuracy of contaminated land surveys.

The Groundhog system. which fits in a backpack or oo vehicle, receives information about its exact location from a GPS, while its radiation detectors take contamination readings. The data is integrated and downloaded into a Geographical Information System, producing detailed radiological contamination

AEA Technology: UK, tel (0)1235 434434; fax 01235 436656.

Tiny pump that regulates the dose

US scientists have developed a

miniature drug pump that might eventually simplify the life of diabetics by monitoring their glucose levels and pumping the right amount of insulin into their bloodstream. Researchers at the Case Western Reserve University have built a prototype of a pump that monitors its own flow rate and adjusts its pumping rate to ensure a steady stream of medicine. Although miniature pumps and sensors are already available. the researchers believe their pump will be one of the first 'closed-loop" systems that can regulate themselves without external intervention. The device, has been tested in

the laboratory and is being scaled down so it can be mass-produced like a compoter

Case Western Reserve University: US, tel 3013686519; http://www.curry.edu/

amco in agreed id for JKX

Lasers in deep water

University's engineering department. "The laser beats the water to tremendous temperatures, 4,000°C, instantaneously vaporising it and

superheated steam. ... "Once this millimetre thick dry arc welding can take place. But, corridor is formed, the light beam does not have to pass through the water and can weld steel."

creating a penetrating tunnel of

.. The tests were done in a . be simulated. Deans believes the clean structures. But they cannot

been reported before and the basic physics remains to be understood.

Currently, deep-sea repairs require "dry habitats" water-tight sheds pumped full of oxygen and helium gas so that these are demanding conditions for divers to work in and their prolonged decompression times make it very expensive.

Robots are deployed on mini-submarines to inspect and . . . dry tunnet phenomenon has not : perform arc welding, mainly . **** *** *** ** *** ***

FT WORLD

POLICY GUIDE

FT World Policy Guide is the only

international source of information on new

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commercial insurance market.

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class of insurance in each issue, comparing policy wordings and types of cover in the

UK and worldwide. The two-year subject

programme builds into a complete library of

insurance policies, instantly available for

easy reference.

FT World Policy Guide analyses and comments on:

because the very strong electromagnetic forces make the electrode difficult to control.

"With a light-based system, there's no force generated," says Deans, "A robot wouldn't have any difficulty guiding it round a welding job." The feasibility study was

funded by the European Commission. Deans and his colleague John Watson are considering development collaborations with a number of sub-sea contractors. One unresolved aspect is the

Damian Carrington

CONTRACTS & TENDERS



THE REPUBLIC OF UGANDA

MINISTRY OF FINANCE

THE DIVESTITURE AND REFORM IMPLEMENTATION COMMITTEE DIVESTITURE OF APOLO HOTEL CORPORATION.

INVITATION OF BIDS FOR THE PRE-QUALIFICATION FOR THE INTERNATIONAL TENDER FOR PURCHASE OF GOVERNMENT SHAREHOLDING IN APOLO HOTEL CORPORATION

The Government of the Republic of Uganda (the Government) through the Divestiture and Reform Implementation Committee, facilitated by the Privatisation Unit, (PU), of the Ministry of Finance, hereby invites interested parties to participate in the pre-qualification of bidders, leading to the sale of Government's shareholding in Apolo Hotel Corporation

AHC is fully owned by the Government. AHC owns and operates a five star hotel in the City of Kampala, currently managed by the Sheraton Overseas Management Corporation (SOMC) and known as Sheraton Kampala Hotel (the Hotel) and an apartment building.

Legal Requirements

A bidder may consist of the following:

a sole entity or company, provided that such entity is a hotel operator.

a conscribum, including a hotel operator.

identification of all the shareholders, and beneficial shareholders, that control more than 5% of its capital; statement that, since the date of the bidder's last audited reports and financial statements, there have not

been any material adverse changes thereto; and other statements as included in the Terms of Reference for Pre-qualification.

Technical and Quality of Service Requirements

The bidder, or in the case of a consortium, the proposed hotal operator, must provide:

A general description of the services offered and these shall include:

a proven record of operating tourism facilities; a proven record of financially successful management of a five star hotel, including

occupancy rates, and after tax revenue per room; certification of access to an international reservations system.

Details of the proposed management in the event of winning the tender.

Economic and Financial Requirements

The bidder must submit the following economic and financial documentation:

the two most recent audited financial statements:

the two most recent annual reports; certification of most recent credit reting, or related documentation demonstrating ability to fulfill financial

commitments relating to the purchase of shares and investment in the hotel.

Submission Procedures

The pre-qualification bids shall be submitted to the Director, Privatisation Unit, Ministry of Finance, P.o. Box 10944. Kampaia, Uganda, before 3.00 p.m. on September 01, 1997, accompanied by a non refundable Submission Fee of five hundred dollars (US \$500), payable by bank draft to the Enterprise Development Project. A list of pre qualified bidders will be arricumced by September 15, 1997. Interested bidders are requested to register their interest and obtain a copy of the Terms of reference for Pre-qualification by contacting the Director, Privatisation Unit, at the address below:

14 Parliament Avenue 6th Floor, IPS Building P.O. Box 10944, Kampala, Uganda Tel: 258-41-250108/258467 Fax: 256-41-259997 E-meil:pmu@imul.com

involve a shearing mechanism, they chop up the cotton threads into short lengths and are therefore not suitable for high grades

"dry-tunnel" pbenomenon will allow laser welders to make light work of deep-water engineering. Oil and gas finds are occurring in

From this followed a new.

design for cotton gins - machines used for the past 200 years to

separate the textile and seed

parts of a cotton plant after har-

vesting and to put cotton threads.

in the appropriate form for spin-

ning.
The machines promise to work

without sacrificing the quality of

the cotton, and could play a big part in increasing efficiency, par-

ticularly in tha developing world

Thompson predicts sales of the

new gins, costing \$180,000 (£77,800) each, could be running.

at more than 1,000 a year by-1999,

with most of the manufacturing

done under licence by specialised.

companies close to cotton farms,

Most gine use one of two basic ideas, separating the seed from the cotton threads either through

a complicated system of rollers or

shearing mechanisms. But while

roller gins can work on high

grades of cotton with a long "sta-

ple" or thread, they operate fairly

slowly, at perhaps half the speed

of the one tonne of cotton an

hour that the new process can

In contrast, saw gins work

much faster but because they

where cotton is a key industry.

ever-deeper waters. But until now welding pipelines below the 200m limit for divers has been impossible. Engineers appear to have solved the problem by attempting laser welding through

an inch of sea water. "We were surprised to find that beam," says. William Deans, a

the carbon dioxide laser forms a . . . hyperbaric chamber, where a . . . very narrow column ahead of the :: pressure of 500m of sea water can

> Societé d'Investissement à Capital Fixe ("in liquidation") European Bank & Business Center, 6, voute de Trêves R.C. Luxenbourg B 31629

THE JAPANESE WARRANT FUND

Pursuant to a decision of the Extraordinary General Meeting of shareholders held on 11 July 1997 the Equidation of The Japanese Warrant Fund ("the Company") has been closed: Liquidation proceeds which have not been claimed by the shareholders at the close of the liquidation shall be deposited with the "Caisee des Consignations" to be held for the benefit of the

The records of the Company will be kept at the offices of Fleming Fund Management (Luxembourg) S.A. for a period of

FLEMINGS

July 1997, A.H. Doggart for Fleming Fund Management (Luxembourg) S.A., Liquidator of The Japanese Warrant Fund

Barclays Unicorn Special Situations Trust Barclays Unicorn Leisure Trust

Barclays Unicom Limited amounces that a Unitholders' Meeting was held on Barclays Unicom Limited amounces that a Unificators' Meeting was held on 23rd July 1997 in each Trust proposing a Scheme of Amalgamation of Barclays Unicom Leisure Trust and/or Barclays Unicom Recovery Trust and/or Barclays Unicom Special Situations Trust with the latter Trust to be the engoing Trust. Additionally, for the Barclays Unicom Special Situations Trust, that the investment objective be changed.

restford, London E15 4BJ Bercleys Unicorn Limi

Barclays Unicora Recovery Trust

The resolutions were approved by the unicholders and will become effective on

Barclays Unicom Limited Gredley House 11 Broadway For further information please call:

PRIME PROPERTY FUNDING INC. Called Amount US \$84,825,000 ... Collecteralized Fixed Rate Term Notes due July 23, 2003 Key market players and how they have performed Significant policy trends . Special risk factors

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Europe draws strength from US surge Life group in

By Vincent Boland and Greta Steyn in London and John

Labate in New York

European hond markets moved smartly ahead in D-Mark was "a very powerearly trading yesterday, ful argument for high-yield after an overnight surge in US bond prices as investors concentrated on the positive aspects of the US economic summary presented by Mr Alan Greenspan, chairman of the Federal Reserve.

compounded by more Emuconvergence optimism, with considerable upside for highyielding bond markets.

Stearns in London, said the combination of benign US inflation data, a rally in US Treasuries and bunds, a strong dollar and a falling convergence gains to extend even further from here."

ITALIAN BTPs were certainly of that view, and the spread over German bunds continued to drop, reaching 80 basis points yesterday for The markets closed off the a seven-point fall on the day. day's highs on profit-taking The strength of the lira but the cheerful tone was against the eliding D-Mark was one of several factors, and analysts said this raised analysts saying there was the prospect that the Bank of Italy might intervene or cut money market rates.

well off the day's high of 138.44.

SPANISH RONOS also hardened, with the spread over bunds narrowing to 63 basis points. The September futures contract settled at ton, international bond economist at HSBC, noted that in trading. the current favourable environment for bond investors, markets like Italy and Spain ontperform"

FRENCH BONDS also ended off the day's highs, taking their cue from more unsettled bunds and the weaker D.Mark. The Septem-

Bur David Brown, chief The Saptember bond ber notional futures contract analysts said was reason. Among shorter-term secu-European economist at Bear futures contract settled in settled in Paris at 131.02, up able. The September future rities, the two-year note was London at 138.04, up 0.49 but 0.32, having touched 131.24. settled at 115%, up from a UK GILTS shrugged off previous 114%.

strong retail sales data which suggested the Bank of lowed US Treasuries higher. England would have to raise with the September future interest rates again to stave reaching a new contract off inflation. The market high of 103.58 before settling moved briefly weaker on the at 103.22. There was some 118.23, up 0.25. Ms Ros Lif- figures before climbing to a nervousness, however, ahead contract high in choppy

in motion by Mr Greenspan policy will ramain belied the auction of £2bn of unchanged. that "piggy-back on the 8 per cent gilts due 2021, benchmark markets tend to which passed smoothly. slightly higher in morning There was a small "tail" the difference between the average bid and the lowest span's testimony. accepted in the auction -

New international bond issues

GERMAN BUNDS also folof today's meeting of the Bundesbank council. Expec-The bullish bandwagon set tations are that monetary

> US TREASURIES moved trading, awaiting the second instalment of Mr Green-

The benchmark 30-year which pleased traders. The bond rose % to 102%, yield-cover was 2.32 times, which ing 6.400 per cent.

unchanged at 100%, yielding 5.841 per cent, while the 10-year bond rose & to 108#. yielding 6.114 per cent.

On Tuesday, financial markets rallied as investors found few clues in the Federal Reserve chairman's Humphrey Hawkins testimony that the Fed would raise interest rates in the near future.

Tuesday's gains were also sparked by a US Treasury Department report that the June budget surplus had reached \$51.5bn, which was well ahead of analysts'

Recent rising prices have kept the long bond yield at its lowest in seven months.

portfolio shift

By John Gapper, **Banking Editor**

Scottish Widows, the life fund manager, has switched £250m ont of continental European equities and into shifted into cash and bonds. cash and bonds, because of fears about the potential over-valuation of shares.

Mr Robin Garrow, head of global strategy at Scottish Widows Investment Management, said the group, which manages a total of £24bn, believed markets in the US, the UK and Europe were now over-valued.

The move is further evilence of the fears of many UK fund managers that they could be caught in an equity market downturn. In spite of this, markets have continued to be driven upwards.

invested £1.5bn in continental European equities, believing there was greater potential for shares to outperform there than in the US and the UK, but it has now reversed.

UK fund managers have gradually shifted portfolios out of US equities in the past year, although this has led assurance company and to them missing the most recent rise in the US market. The money has partly been

The most sceptical stance towards equities has been taken by PDFM, the fund Bank of Switzerland, which shifted out of equities in March 1995 and has since

been underperforming. Mr Garrow said Scottish Widows had believed European shares offered better relative value than the US, but it was now hard to identify value in the level of indices or individual shares. "We have not liked the US or UK for some time, hut we did to be driven upwards. Ike Europe. It's getting Scottish Widows had harder to find a market where we are comfortable with values," he said. Scottish Wldows has

reduced its continental Euro-pean holdings by 15-20 per cent, leading to a £250m

Step-down bond by Pemex raises L750bn

INTERNATIONAL BONDS By Edward Luce and Greta Steyn

Pemex, Mexico's leading oil company, upheld its reputation for innovation yesterday with the country's first step-down bond. The L750bn offering, its first 10-year in lira, pays a coupon of 10% per cent until August 1999

and 7% per cent thereafter. "We proposed this structure to Pemex on Monday and it executed the deal on Wednesday," said an official at DMG, book-runner with UBS and BCL "There aren't that many borrowers who

Syndicate officials said the step-down structure had two main benefits. First, the high initial coupon would attract retail investors. Second, Italy's improving Emn pros-

would benefit from higher priced as if it were Jordan's bond prices as Italy converged towards bunds ahead of 1999. About 80 per cent of yesterday's issue went to institutional investors.

the deal, which was priced to vield 150 basis points over BTPs, allowed Pemex to borrow at a lower spread than on its US dollar deht. Pemex's 10-year US dollar benchmark is currently trading at a spread of 240 basis points over Treasuries. "Only the lira market can provide this sort of arbi-

trage," said one banker. Jordan's first "pure" eurobond was issued by JORDAN PHOSPHATE MINES, its largest foreign exchange earner, Jordan Telecom dipped its toe in the water in 1995 with a \$50m World Bank-guaranteed deal.

Yesterday's \$100m five-

debut sovereign bond, said an official at HSBC Markets. sole book-runner. "Jordan Phosphate is comfortably the largest company in Jor-Officials pointed out that dan so this is a quasi-

sovereign issue," he said. The hond, which was priced to yield 150 basis points over Libor, was evenly distributed to investors in the middle east, the UK and continental Europe. Proceeds will go towards the expansion of Eshidiya, the company's flagship mine. Jordan, which has a sover-eign debt ceiling of Ba3/BB-, is expected to tap the euro-

bond market within a year. The AFRICAN DEVELOP-MENT Bank issued a Y30bn eurobond - its first subordinated debt issue in yen since subordinated structure to placed five South Korean 1993. The five-year issue. points over Japanese govern-

US DOLLARS Tennesses Valley Autrig) American Express Credit Cp Jordan Phosphute Mines(b); Bistenco(c) Benco Cidade(d) (a1)R Nov 2025 + 27(61)ANov29 Lehman Brothers Intl 98.95R Aug 2002 0.50R +36(WI 5/r) Goldman Sechts Intl 100.00R Aug 2002 0.75R HSBC Merkets 99.75R Jul 2005 1.00R +390(64)4-00) ANZ Investment Benk 93.95R Jul 2005 0.50R +250(69)4-00) Crackt Agricole Indoes E YES 99.896R Aug 2002 Morgan Queranty Trust Co 100 7.25 99.8768 Aug 2000 0.18758 +14(814)Dec00) JP Morgan Securities Crédit Local de France III ITALIAN LIRE 0.60R +150(presps) Deutsche Morgen Grenfell 0.15R Sen Peolo/JP Morgen Pernex World Bankin

Mr Thierry de Longuemar, the bank's treasurer, said Longuemar said. the bank had opted for a Standard & Poor's has

keep its subordinated debt at priced to yield 22 basis 40 per cent of its total debt. European and Asian fund

investors. Book-runner Gold- bonds, and private clients man Sachs said the spread are also interested. The lack was unchanged after launch. of high coupon paper in yen has helped the issue," Mr De

FTSE Actuaries Govt. Securities

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negative implications. agency expressed concern about the "deteriorating han Bank (A).

1 Up to 5 years (20) 2 5-15 years (20) 3 Over 15 years (5) 4 Irradeemables (5)

banks on CreditWatch with

asset quality" and "heightening industry risks" of the Korean banking system. The banks affected by the

S&P review comprise Hanil Bank, whose current rating is A-, Korea Exchange Bank (rated A2 on short-term debt), Korea First Bank The US credit rating (BBB-), Korea Long-Term Credit Bank (A-) and Shin-

ytd

8.01 S yrs 7.01 15 yrs 5.02 20 yrs 8.36 Ined.† **

Swiss Re issues earthquake bonds

- Low coupon yield - Medium coupon yield - High coupon yield - Jul 23 Jul 22 Yr. ago Jul 23 Jul 22 Yr. ago Jul 23 Jul 22 Yr. ago

7.27 7.09 7.54 7.91 7.16 7.22 8.09 8.94 7.02 6.11 7.05 7.12 6.18 6.88 6.97 6.19 7.02 7.10

Swiss Re, the world's second biggest reinsurer, has issued the first investment grade earthquake honds. It has purchased \$112.2m of California earthquake reinsurance coverage by placing \$137m of two-year notes.

The private placement was offered in several tranches with interest rates ranging from 200 to 600 basis points over comparable US Treasuries, depending on the level of risk.

7.10 6.99 6.98

8.00 6.18 8.23

7.04 8.90 6.90

quake exceed \$18.5bn, investors lose one-third of their principal. If losses exceed \$21bn, they lose two-thirds and if losses are more than \$24bn, they lose everything. However, only holders of the

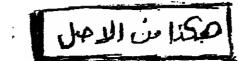
losing all their investment. These notes have been rated Bal by Moody's, the US rating agency, and the less risky Class A notes, where only 80 per cent of the principal is at risk, have been rated Baa3.

UK Indices

\$60m of Class B notes risk

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FINANCIAL TIMES THURSDAY JULY 24 1997

CURRENCIES AND MONEY

The D-Mark plumbs new depths

MARKETS REPORT By Simon Kuper

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lows against several curren-

Greenspan, chairman of the Federal Reserve, said the US economy was growing faster and inflation was lower than the Fed had previously expected. That prompted enthusiastic buying of US

The US currency had European monetary union will start on schedule. The market believes that Emu will produce a soft euro, because many of the qualifying countries could have weak fiscal positions. France

entry criterion for Emu, and various Bundesbankers The D-Mark rose on late quickly indicated that they profit taking prompted The D-Mark hit multi-year various Bundesbankers cies yesterday, although it would find this acceptable. recovered modestly after the

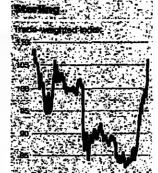
The D-Mark yesterday hit London close as traders took its lowest level against the dollar since August 1991 at 1989 at DM8.0678, its worst against the Swedish krona since October 1992, and its lowest against the Swiss franc since last August. Mr Avinash Persaud, head of forex research at J.P. Morgan in Europe, said the dol-

stocks and bonds, boosting lar and pound buying was the dollar. US and UK stocks and already had a strong week bonds, and to hedging by thanks to growing belief that companies against possible ---Letest---1.6620

admitted on Monday that its further rises in these curren-budget deficit for this year cies, rather than to a convic-would probably exceed the tion that they would go on

partly by Ms Alice Rivlin, vice chair of the Federal Reserve, who said the dollar might not rise much more. The German currency DMLS325, its lowest against Late yesterday the D-Mark went into free-fall on Tues- the pound since September was at DMLS290 to the dollar and DM3.0660 to the pound. That was respectively 1.6 pfennigs and 2.7 pfennigs below Tuesday's London close. But most of the D-Mark's slide had come late on Tuesday directly after Mr Greenspan's Humphrey-Hawkins testimony in the House of Representatives.

> The Swiss franc, Norwegian krone and Swedish krona were the other main beneficiaries of the D-Mark's decline. Mr Persaud said this was because these currencles were seen as safe havens from the feered weak euro. Also, forex strategists



vian economies were gaining NKr4.1010 to the D-Mark. up from NKr4.125 on Tuesday. The Swedish krona was at SKr4.2745 against the D-Mark from SKr4.301 on Tuesday, and the Swiss franc was 0.35 centimes stronger at SFr0.8135 to the German currency.

economist at Deutsche Morgan Grenfell in London, Thai-based corporatio warned that Switzerland, the UK and Italy had little desire to see their currencies soar against the D-Mark. But the market was testing the central banks' tolerance limits.

■ The Thai baht plunged again yesterday, taking other south east Asian currencies down with it. The region's central banks hope to calm the market when they meet in Shanghai

The baht closed yesterday at Bt32.35 against the dollar, down from Bt30.95 on Tuesrency's Bt26 peg before the

Casch Rp 57.6596 - 57.7747 94.3070 - 34.3570 Hungary 327.821 - 328.083 195.050 - 195.090 Iran 5044.90 - 5042.10 3000.00 - 3000.00 Runal 0.5103 - 0.5107 0.3036 - 0.3037 Poland 57.732 - 5.7847 3.4550 - 3.400 Runal 97.23.57 - 87.31 5.578.00 - 5701.00 U.A.E. 6,1690 - 6.1774 3.6705 - 3.5735

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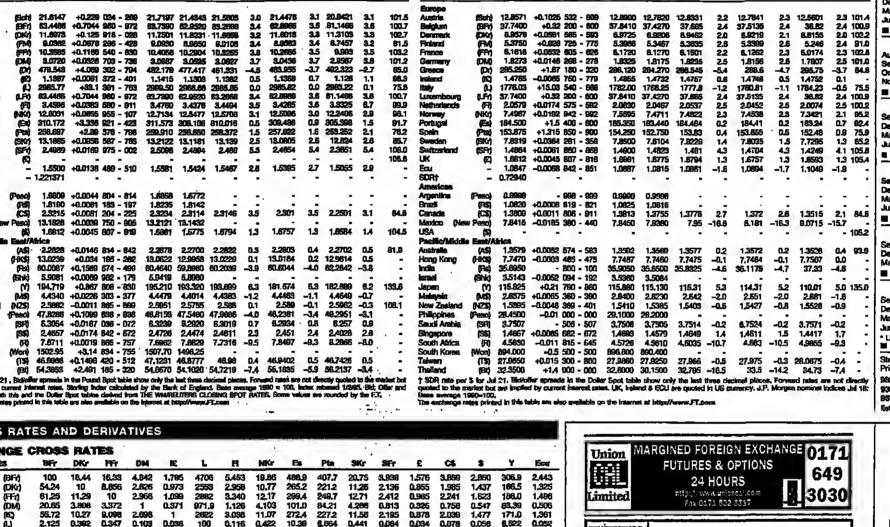
Most selling was by loca estimated to have a total US\$60bn in unhedged fore debt, bought dollars to p tect themselves against i ther declines in the ba The Malaysian ringgit, Si apore dollar and Indones

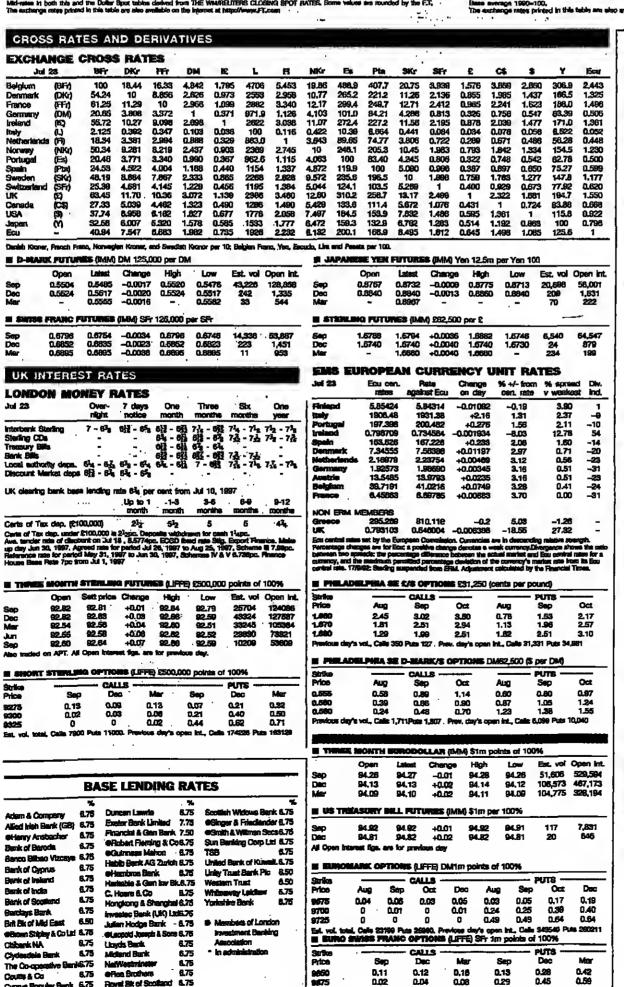
rupiah also fell. Many of the region's c thought to have enou forex reserves to supp their currencies. Ba Negara admitted on Tueso that it had spent 12.5 cent of its reserves defe ing the ringgit in the fi

half of July. warned that the Shangi meeting would probably short of a commitment tion. They said the mari should expect only a stron ly-worded communiqué the need to restore stabili

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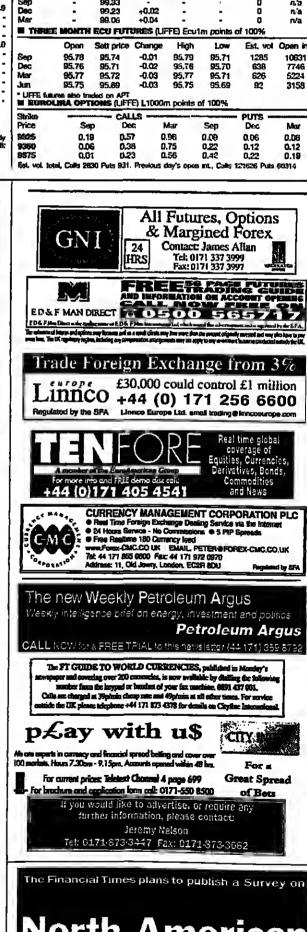
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RBS in talks to acquire Midshires

By Christopher Brown-Humes

Royal Bank of Scotland is in detailed talks to acquire Birmingham Midshires, the UK's fifth largest building society. A price tag of about £650m is being discussed.

A deal would provide Midan average windfall of more than £500 – much lower than recent pay-outs from con-Halifax and Woolwich.

mntuality, it would be a gers" in the last year. Earlier per cent on 1995. blow to the sector just as it this week, the society prospects after Nationwide against conversion to a bank. But it would give RBS interest rates, but they will presence south of the border shires' 1.2m members with it has long coveted. Finalisation of the deal is believed to be some weeks away.

If Midshires abandoned of some 300,000 "carpetbag- made profits of £70.7m, up 13 openings. On Monday, it will accounts, with identical rights necessary for a

Midshires has 115 branches in the Midlands, Intense apeculation has the south-west and surrounded Midshires for 18 north-west. It has assets of prefer to be acquired by a months, leading to an influx about \$7.7bn and last year listed company. varting societies such as surrounded Midshires for 18 north-west. It has assets of

Mr Mike Jackson, Midwas celebrating brighter suspended naw account shires chief executive, said

earlier this week it was "not members decisively voted launch a naw set of for sale and no decision had been taken on a change in corporate form". But the might entail. Such an some of the enhanced retail not carry the membership society has also said its arrangement would be simi- to achieve a nationwide presadviser, JP Morgan, was exploring options, including possible flotation or sale. Many analysts believe it is too small to float and would

it greater independence, permitting brand retention and avoiding the heavy branch closures that an agreement with an English competitor lar to Bank of Ireland's ence £500m purchase of Bristol & West.

RBS has made no secret of of distribution channels,

Midshires would hope that including Direct Line and its a deal with RBS would give personal finance link with

> The bulk of its branch network and customer base is north of the border. It might see the purchase as a platform for further acquisitions

Midshires would only confirm that it talked to the bank about the launch of a its ambitions to gain more joint credit card later this customers through a variety year. The bank would not

Guinness and **GrandMet** defend plan

By David Blackwell

Gninness and Grand Metropolitan yestarday If he were to go to 25 per launched a robust defence of their original May 12 plan to create a £24bn food and drink conglomerate.

Mr Bernard Arnault, the French businessman trying order to create GMG brands. to derail the plan, had made all the running with a series of highly publicised moves. including resignation from the Guinness board on Monday. But analysts yesterday thought the two UK groups were firmly back on the front foot, the day after Mr Arnault arrived in the City to start a charm offensiva on institutional investors.

They seem to have turned the public relations battle in their favour," said one analyst. "They have shot down a lot of the claims made by LVMH about added value." They have come in hard and said the arithmetic does not work," said another. "The story was clear - they were not going to talk about demergers and were not prepared to pay a premium for Moet Hennessy

ness to 12.5 per cent, he has built up his GrandMet holdand is the biggest single

GrandMet stake further is subject to much speculation. cent he would be able single handedly to stop the scheme of arrangement under which Guinness and GrandMat shares will be swapped in "If we find that there are rocks in the road, we will drive round them," said Mr Philip Yea, finance director designate of GMG. This implied that the two groups would change the scheme of arrangement if necessary.

Any change would subject the new group to stamp duty of about £55m. That would probably be considered immeterial in the context of the overall benefits to be had - although other problems

are likely to surface over a 25 per cent minority holding. Institutional investors do not want to see the aituation get too confrontational. The more conservative are particularly keen not to lose the gains in both shares since the merger was announced although LVMH itself would

be the biggest loser. However, Mr Arnault is Mr Arnault, chairman of However, Mr Arnault is LVMH, the French luxury not without support. One goods group, is campaigning institutional investor yesterfor a three-way drinks day said GMG would end up merger that includes with "a rag-bag collection of LVMH's Moet Hennessy. By consumer interests" that reducing his stake in Guin-would dilute the value of the Guinness brands. "I would be prepared to tolerate that ing to more than 11 per cent, only if Moet Hennessy was brought into the picture. shareholder in both groups. said the investor.

Railtrack and Jarvis settle pricing dispute

Railtrack and Jarvis, the

Railtrack said Jarvis had

22 1.34

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2**‡** 1.1

argued its prices were up to six times higher than those of other contractors for simi-

forward to "continuing their ance work after Railtrack constructive relationship".

7.6 5.6 5.3

7.2 3.65

Pendragon pays Lex £44m for 17 franchises

By Christopher Price

The consolidation of UK car dealerships moved up a gear yesterday when Pendragon agreed to buy 17 franchises from Lex Service for £44m (\$73.5m).

The deal will make Pendragon the largest car dealer in the UK and marks a significant move by the com-pany into the "volume", maas-market, car

Pendragon will fund the deal through a £56m 4for-7 rights issue at 265p. Shares in the group fell 35p yesterday to 3131/p.

The company also announced expansion agreements with Ford and Vauxhall, which between them own 14 of the franchises. This would require £52m of investment over the next

Mr Trevor Finn, chief executive, said the creation of "major market areas" echoed the development of car retailing in the US.

"Competition between the same brands in the same areas destroys profits. The manufacturers are at last realising that," Mr Finn

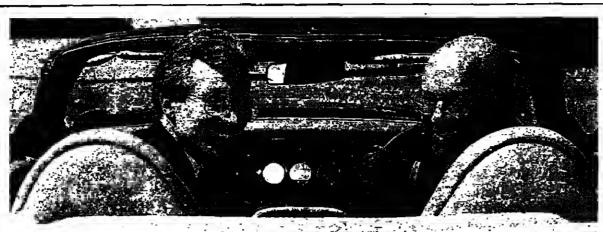
The National Franchised Dealers Association said intense competition had led to the number of franchis falling by about 10 per cent

to 6,000 in the past year. The 17 franchises made profits of £3.4m, down 35 per cent, on sales of £349m in 1996. Mr Finn said Pendragon'a similar set-np with Volvo had led to improved margins through economies of scale.

Mr Andrew Harrison, chief executive of Lex, said the company was leaving volume car sales because of poor returns.

He believed tha market, where new car salea rose just 2 per cent last year, would continue to struggle against the luxury, or specialist, market, Lex would now concentrate on its specialist dealerships and leasing, and diversify into other areas such as servicing. Shares in Lex rose 24p yesterday to 403p.

The rights issue is being underwritten by Merrill Lynch, which was yesterday appointed atockbroker to Pendragon after BZW was replaced.



Sitting comfortably: Andrew Harrison (left) with Sir Trevor Chinn, Lex Service chairman

olume switch for car dealers

Both Pendragon and Lex Servica produced firm increases in profits yester-day as the motor dealership groups announced their divergent strategies.

Pendragon, which is adding Lex's volume business to its luxury car dealerships, increased half-year pre-tax profits by 14 per cent to 26.66m. Sales rose 29 per cent to

£369m.

Lex increased pre-tax profits by 10 per cent to £30.5m on turnover slightly down at £777.3m (£812m). In the reverse to Pen-

dragon, the group is concen-

trating on distribution of

higher-margin specialist The fall in sales reflected ex's disposal of some other

of Mr Andrew Rarrison as • COMMENT chief executive.

Operating profits from the retail business fell 20 per cent to £8.9m. In contrast, profits from vehicle leasing rose 17 per cent to £10.5m. There was also a 14 per cent increase,

truck division. The group's Hyundai dealership almost trebled profits to £3.6m. Earnings per share rose 12

to £6.6m, from the forklift

per cent to 19.1p. The interim dividend is increased 6 per cent to 6.8p. Pendragon's figures were lifted by strong perfor-

mances from its Jaguar and Volvo franchises. In addition, sales of Fiat cars, where the group has the greater London franchise, were also

volume franchises, a strategy embarked upon a year increased 16 per cent to

shares on a prospective p/e Pendragon's reputation for sure-footedness looked a little shakey after yester-day's deal. True, the development of large market areas has worked well for dealers in the US and for its UK rival Reg Vardy. Pendragon has taken the canny step of agreeing large area monopolies with the manufacturers supplying its naw franchises. But this cannot disguise the fact that sales in the volume car market are soggy and industry forecasts hardly encouraging. Pendragon will rightly argue that it should be able to extract higher margins from the Lex pur-chase through its monopoly position, tighter controls and economies of scale. But until While the challenge for Lex the volume car market itself shows signs of recovery, the is to put together a conbenefits of the deal are likely sistent run of results, the to be overshadowed. Pre-tax rating looks somewhat

of some 13 times. This is a 15 per cent discount to the market and looks about right. The deal holds ont brighter prospects for Lex. It is left to concentrate on higher margin businesses, whila the development of newer businesses, such as repairs and servicing, looks promising. Proceeds from the deal, together with the sale of part of its stake in a Taiwanese venture, will wipe out debts over the next year. With the remainder of the Taiwanese investment valued at £120m, speculation about a share buy-back or special dividend appears justified. Pre-tax profit forecasts of £58m put the shares on a forward p/e of about 10.

1.54L 30.5 6.66

2.87

1.53

0.875 3.89 0.02

11.3

(22)

(1.44) (1.05) (4.19) (0.167) (10.3) (5.8)

25.5L 19.1

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0.74† 4.3 0.09

7.1

paratives restated. * Excludes special 1.2p. - Annount payable to both ordinary and income shareholders under new capital structure. \$ Third interior, makes 5.6p to

Earnings shown besic. Dividents shown net. Figures in brackets are for corresponding period. After exceptional charge. Wafter exceptional credit, †On Increased capital.

(34.1L) (17) (10.2)

(4.29

(1.84) (4.63) (0.72) (6.5) (1.44)

(4.34) (812.1) (286.5)

profit forecasts of about harsh.

RESULTS

Investment Trusts

construction group which has taken on extensive track maintainance functions, said they had resolved their dif- other building projects ferences over pricing with within hours of their row becoming public.

agreed to revise its estimates for certain track maintain-

lar work. Railtrack had threatened to suspend Jarvis from bidding from work on unless it cut its prices. The companies said yesterday that "a process for resolution of this issue has been agreed" and that they looked

in £93.6m deal ago with the appointment 11.8p. price. There is a loan note

BI buys Cortworth

INVESTORS IN PROPERTY AND SECURITIES

Extracts from the results and from the

■ Revenue profit before tax rose from

£15.5 million to £16.0 million.

£22.4 million to £23.2 million.

New property investments acquired.

Development programme continuing.

Group property investments up from

All interest written off against revenue.

Net asset value rose to £1.82 per share.

Results for the year ended 31 March 1997

£000's

1996

24,983

22,399

15,475

210,131

6.**0**p

1997

25,353

23,230

16,618

217,565

6.5p

■ Total dividend increased from 6.0p

Copies of the full statement may be obtained from G. H. Caines,

Managing Director, PSIT plc, Fetcham Park House, Lower Read,

Investment property rents

Revenue profit before tax

Ordinary dividend per share

Net property income

Shareholders' funds

Fatcham, Surrey, KT22 9HD.

£310 million to £337 million.

■ Net property income up from

statement by the Chairman, Mr. A. R. Perry.

INCREASED DIVIDEND

By Robert Anderson

engineering company bought by its management from Williams in 1993 for £40.3m (\$67.3m), is to be sold to BI Group for £93.6m.

Cortworth's management, led by Mr Bill McMurray, chief executive and Mr Graham Wagster, finance director, owns just over 20 per cent of the equity, and will receive about £19m. BI, a specialised engineer-

ing subsidiary of the Knwaiti-liated National Industries Corporation, is offering 196p a share in cash, a 25.6 per cent pre-mhum to Thursday's closing NIC for £96.3m last year.

PROFIT UP

above Cortworth's £71.6m value when floated in 1995, but about its market peak in April 1996.

Analysts said tha price bad weakened partly because investors had been disappointed that acquisttions had not been mada. The group bas underperformed the engineering sec-

tor over the past year. In 1996 Cortworth made pre-tax profits of £10.1m on turnover of £67.2m. Its year-

end net assets were £25.5m. The acquistion is BI's first since it was taken over by

NEWS DIGEST

R Dutch/Shell in electricity deal

Royal Dutch/Shell has signed an agreement with Bechtel, the US engineering concern, to negotiate the purchase of a 50 per cent stake in International Generating Company, Bechtel'a power generation subsidiary.

The move is part of Shell's plan to expand its interests in electricity over the next five years. Its Shell International Gas offshoot is aiming to complete negotiations by the end of September. Shell declined to comment on the possible price of the acquisition.

The company already has power projects in Peru. Namibia and the Philippines.

International Generating is a leading global developer of power projects. It has four plants under construction in the UK, Mexico, Colombia and the Philippines, with a proposed combined output of 2,145MW.

in addition, the company has seven contracts or man-dates for developing an extra 4.275MW of capacity and is also pursuing a further 20 schemes with a total capacity Stefan Wagstyl

Britannia bids for BB&EA

As foreshadowed this week, Britannia Group yesterday launched an agreed offer for British Building & Engineering Appliances, its rival construction services company. The bid of 75p cash a share values Essex-based BB&RA at about £8.4m. Britannia aiready bolds or has acceptances representing 55.25 per cent of its target's

Britannia, cash-rich following the £10m sale of its househulding division in July last year, has been seeking a purchase to complement existing activities. Mr Christoher Powell, chairman, said that as part of a larger group, BB&EA would be in a better position to maximise the value of its businesses, which would be reviewed at an early stage to assess their potential. BB&EA has swung in and out of profit since being

emerged in 1992 from BM Group, the engineer now known as Brunel Holdings. It reported a modest pre-tax profit of £24,000 on sales of £18.2m for the six months to

BB&EA shares firmed 2p to 72%p, while Britannia hardened 2%p to 32%p. Henry Ansbacher is acting for Britannia; BB&EA is advised by Albert E Sharp.

 Brunel yesterday announced the sala of its Titman Tip Tools subsidiary and its German offshoot to Howle Holdings for £2.15m cash, including repayment of inter-company debt. Brunel said the deal completed its disposal programme, begun some 18 months ago. Howle is funding its move through a placing and open offer of 8.29m shares on a 3-for-7 basis at 260. Graham Deller

Avocet placing to raise £5.4m Avocet Mining has conditionally allotted 3.25m ordinary shares by way of a private placing at 155p to raise about

The proceeds of the placing, which involves shares representing less than 10 per cent of the existing capital, will be used to repay certain outstanding loans and provide working capital.

The directors said the group's working capital forecasts assumed a rise in tungsten prices and a "successful rescheduling" of a number of loan repayments. Falling either of these, a further fundraising exercise or "alternative sources" of working capital might be required. Avocet's shares fell 8p to 158%p yesterday.

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FINANCIAL TIMES THURSDAY JULY 24 1997

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LONDON SHARE SERVICE OIL EXPLORATION & PRODUCTION 20年2年2月2日 1982年 1982年 1982年 1982年 1982年 1983年 1983年 1982年 100 Miles | Mi The case to watch.

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LONDON STOCK EXCHANGE

Footsie's rise checked by retail sales surge

MARKET REPORT By Peter John

There was only one direction for said "producer prices have fallen London equitles after dealers in each of the past six months" came in to work to face a new hut "economic activity is on the record high on Wall Street.

The Footsie kicked in yesterday morning with an opening the nation". rise of 55.4 points and moved forward smartly to show a gain of almost 85 points by mid-morning. The Dow Jones Industrial Average had jumped 154.9 points

on Tuesday wheo Mr Alan Greenspan, the US Federal Reserve chairman, gave a speech reinforc- for almost five years. ing the view of a "goldilocks economy".

inflation and why the situation 1989. might continue for some time. He rise ... in virtually every geographic region and community of

Initially, therefore, there was scant reaction to the latest survey from the British Chambers of Commerce (BCC), which pointed out that exports for manufacturing and service sector companies had fallen to their lowest levels

The report coincided with

And there was a concrete example of the sterling effect. Reuters, the news and financial information group, announced figures that showed interim prof-Its down 3 per cent before the currency hit was stripped out but up 12 per cent afterwards.

In contrast, retail sales figures - driven by building society windfalls - came in well above the market's consensus and highlighted the growing chasm between the corporate winners and losers.

Mr Michael Saunders, UK econincreased strength in the pound, omist for Salomon Brothers, said Dow shot up 73 points in the first

He underlined why the US was which was standing at its highest the Chambers of Commerce fig. 15 minutes of trading to send it 2250 seeing robust growth with low level against the D-Mark since wres probably would not stop comfortably through 8,100, probase rates rising again given the viding some brief upward

annual meeting.

evolution".

"add" to "hold".

market as a whole,

solidation.

past few days as dealers took

the view that a sector which

had strongly outperformed

the overall market for most

of this year was ripe for con-

on the back burner yesterday as bid talk returned,

ignited by news of the

merger between Bayerische

Vereinsbank and Bayerische

The hest performers included Bank of Scotland,

FTSE Actuaries Share Indices

But such views were put

rose 10 to 7111 p as it recov-

strength of consumer demand. He suggested, however, that a weak picture painted by today's CBl industrial trends survey might at least damp some of the worst inflationary terrors.

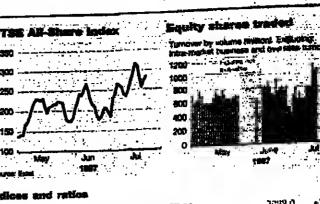
Long-dated government bonds ignored the data, reacting instead to Mr Greenspan's comments and rising more than a point. looked at these figures and Derivatives traders did their worked out that interest rates are

best to cool the Pootsie's rise by restraining the Footsie future contract to a small premium to the underlying cash market. At the New York opening, the

momentum for London.

By the afternoon, the impact of the day's economic data began to make itself felt. Footsie's rally ran out of steam and the rise was cut to a net gain of 27.8 at 4.874.5. Mr Philip Wolstencroft, UK economist with Merrill Lynch. commented: "The market has

The FTSE 250 closed 20 up at 4.481.8 and the SmallCap ended the day 1.6 better at 2,190.6. Overall market voluma was 867.5m



indices and ratios			e15.
FTSE 250 4 FTSE 350 2	1874.5 +27.8 1481.6 +20.0 1338.2 +12.8 182.67 +11.76 3.40 3.41	FT 30 32/19.0 FTSE Non-Fins It e 19.44 FTSE 130 Fut Soo 44/15.0 10 vr G.t yeard 7.00 Long gat/equity yid ratio 7.00	19.1 +17. 7.0 2.0
Best performing s Insurance	+1.4 +1.4	Worst performing sector Gas Distribution Alceholie Severages Building & Construction Extractive tada Tobacco	-0. -0.

Ofgas concerns hit BG

By Martin Brice and Joel Kibazo

BG was the most heavily traded stock in London with 41m shares changing hands as it fell 614 to 2411/p on fears of a deterioration in with Ofgas, the industry reg-

Ofgas departed from the recommendations of the Monopolies and Mergers lisbed its detailed price con-Transco pipeline business. However, the dispute is not £700m. seen by analysts as on the same scale as previous spats.

Mr Steve Turner at HSBC James Capel said: "A cloud has emerged in what was expected to be a blue sky." However, he remains a firm 2911/2p after It told the huyer of the stock, seeing it annual meeting that the as a genuinely cheap utility.

Mr Andrew Wright, at Merrill Lynch, said while there was no problem in purely financial terms, the proposals "raised the issue of regulatory uncertainty wben it looked as if it hao gone away".

The volume was the heaviest in BG since November 138p to 169p after Ofgas and BG agreed proposals for con-

trolling domestic gas prices. The strength of the pound among stocks exposed to overseas earnings. Reuters was down 11 at 5981/4p after the media group highlighted the issue in its interim profit

statement. The company said profit was down 3 per cent but up 12 per cent before the effect of currency. First-half profits came in at £333m, down from £342m and just under most forecasts.

Analysts took some small comfort in news of the £200m share huy-back. But the sum is substantially less the company's relationship than the original plan to return capital to sharehold-

NatWest Securities told clients before the results that a £700m buy-back would Commission when it pub- be needed to enhance earnings. Analysts were said to be trol proposals for BG's downgrading full-year forecasts slightly, to just under

> Elsewhere in currencyaffected stocks, BICC was down 5 to 162%p, and Glywed International was off 7 to 202p.

Courtaulds shed 6% to

translation of overseas earnings into the strong pound in the first quarter had "left profit before tax a little below" the same period last year. And British Steel eased a penny to 155%p after the company cited the damaging effect of currency in a cautious AGM statement.

The hulls gained the upper when the shares rose from hand in British Airways although UBS, the house broker, downgraded currentyear profit expectations following a similar move hy was again taking its toll Merrill Lynch on Monday.

profits forecast by a hefty £160m to a pre-disposals level of £580m and the following year's figure by £60m to a pre-disposals level of £790m. The broker cited strike costs, currency and

disposals for the move. Initially, news of the downgrade sent the shares south before the market appreciated that the forecast reduction came with a

strong buy recommendation. Also, there was bargainhunting following Tuesday's sharp decline. BA closed 7 up 635p after trade of 14m.

United News and Media advanced 16 to 696p on a report that ITV companies might have to pay less for their licences if the Independent Television Commission cuts the sum of the fixed "cash bid" the broadcasters pay to the government. United is seen as the com-

UBS cut its current-year pany most likely to benefit, as its Meridian, Anglia and HTV stations bid high for their licences. Mr Neil Blackley at Merrill

Lynch reckons the company will be about £40m better off in 1999, a boost of about 12 per cent to profits.

Carlton, which has high bidders in WestCountry and Carlton and a low bidder in Central, rose 81/2 to 4821/2p. Granada firmed 41/2 to 767p and Yorksbire TV 121/2 to £11.05. BOC topped the list of ris-

ers in the Footsle as it ued to benefit from recent advanced 69 to £11.41% in brisk trade. The gain was driven by its plan to sell the Ohmeda health care husiness - which analysts said could raise up to 11bn - and focus on its gas divisions.

Analysts said the disposal would enhance earnings, as Ohmeda had been a thorn in

	Jul 23	JUI 22	JUI 21	JUL 16	JUL 17	Yr ago	-J-WgH	LOW
FT 30	3088.0	3072.5	3061.5	3105.7	3128.1	2692.8	3128.1	2668.8
Ord, div. yield	3.55	3.58	3.60	3.54	3.51	4.21	4.22	3.50
P/E ratio net	18.22	16.08	17,96	18.75	18.93	15.92	18.98	15.80
P/E rado nil	18.03	17,90	17.78	18.56	18.74	15,76	18.78	15.71
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Rises and falls'		52 Week highs	and lows	LIFFE Equity opt	ons
Total Fises	889	Total Highs	149	Total contracts	51,974
Total Felis	632	Total Lows	103	Calls	22,005
Same	1,556		1	Puts	29,969

Mr Lucas Herrmann at which gained 11 to 440%p. NatWest Securities said: HSBC, in which the ordi-"BOC has recognised it naries appreciated 40 to £21.04%, and Standard Charwould be better off without that division, and the mar-ket has applauded that. The tered 22 ahead at £10.01. Royal Bank of Scotland put fundamentals of the gas on 51 at 651p and Barclays business demand a re-rating 21/4 at £12.78/1.

of the stock." join the party. National Westminster trailed 3 to Smiths Industries rose 18 to 756%p on news that the European Commission had 862p, while Lloyds TSB closed 51/2 off at 667p. cleared the Boeing-McDonnell Douglas merger. Bargain-hunting helped

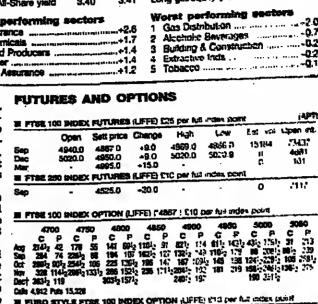
Smiths is a supplier to Boeing.
Some utility stocks continfavourable brokers' notes. the close. with Severn Trent up 231/2 to 902%p and Scottish Power up 41/2 to 4481/2p, also helped

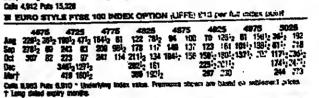
hy a positive statement at its Elsewhere, United Utilities

However, some refused to

BT recover from the slide that followed concerns about its merger with US group MCL The shares gained 7 to 430p having traded 20m by

The group is set to announce first-quarter figures at the end of this





TRADING VOLUME

Chin pero charge

是这种是一种,我们也是一个人的,我们也是一个人的,我们也是这个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的, 一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也是一个人的,我们也

《1000年》,1900年,190

ered from the pounding on Monday when it said Mr LONDON RECENT ISSUES: EQUITIES Brian Staples, the chief exec-ntive, was to leave. NatWest Net Div. Grs PIE div. cav. yld net Securities told clients the announcement represented W50 18 46 152 44 128 21 39 118 "a watershed in the group's Mr Robert Miller-Bakewell at the broker sald the announcement contained "a thinly veiled profits warning" on current trading. He has moved his stance from Buyers returned to the retail banking sector sending individual shares soaring and helping to boost the -2 47.9 21 34 172 Banking Issues had retreated sharply over the

Gold Mines Index (31) 1379.46 -0.2 1392.57 1963.44 2.32 1440.88 -1.7 1466.53 2763.47 5.45 1479.74 -2.0 1510.59 2261.97 3.56 1360.39 +0.5 1362.05 1741.21 1.03 23.44 2775.96 1324.06 17.10 2455.10 1336.10 89.07 1861.48 1244.23 Mont: America (11)

The UK Series

CRIMINAL	FOREIGN TRASH	PIG
FREELOADER	VERMIN	SACKER
REFUGEE	You	
	PREELOADER	FREELOADER VERMIN

DIFFERENCE?

Nasty names. Shocking even, in print. But all too common if you're unlucky enough to be a refugee.

Wait. Why are "you" and "me" among them? And why is every figure identical. They're all the same! Exactly!

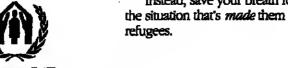
You see, refugees are like you and me. So what's the difference? Really only one: fear.

7.2

While our homes are safe and our rights protected, their homes have been destroyed, and any rights they once enjoyed have been swept away by violence and harred-and they've been living in constant fear for their very lives.

That's why they are refugees. Of course they wish they were back home-wouldn't you? But it's still too dangerous, and for now we must continue to offer them our protection.

So please, don't get mad at refugees. Instead, save your breath for



United Nations High Commissioner for Refugees

		Cay's				Yes	Dav.	Not	D/E	Xd are	Total
	Je 23	Code a	Jul 22	Jul 21	Jul 16		yiekt%		ratio	yts!	Return
TSE 100	4874.5	-0.5	4846.7	4805.7	4877.2	3666.8	3.34	2.02	18.50	80.17	2081.21
TSE 250	4481 6	+0.4			4484,1			1.61			1875.7
TSE 250 ex IT	4478.D	+0.4			-1481.6			1.65	TE.72	97.54	1879.6
TSE 350	2338.2				2339.5	1838.0		1.94			2039.7
TSE 350 ex IT	2338.9	-0.5			2340.3	-	3.43	1.85			1048.4
TSE 350 Higher Yield	2268.1				2264.8			1.77			1677.7
TSE 350 Lower Yield	2412.8				2418.2			2.21			1721.30
TSE SmallCap	2130.58				2194,62			1.75			1863.3
TSE SmallCap ex IT	2149.32				2156,00			1.63			1844.25
TSE AE-Share	2282.87				2284.14	1818.39		1,93			2021.12
TSE Alf-Share ex IT	2282.99	+0.5	2271.40	2256.67	2284.89	-	3,44	1.94	18.72	12,40	1039.7
I FTSE Actuaries Ind	ustry S	ecto	rs -				_				
	Jul 23	Day's choe%	Jul 22	Jul 21	Ja 18	Year	Div. yieki%	Net	P/E	Xd adf.	Recum
10 MENERAL EXTRACTION(20)	4705.39		4672 13		4689.10			2.01			2106.43
12 Extractive industries(5)	4171.94				4259.64			2.38			1275.2
18 Oil, Integrated(3)	4961.11				4925.90			1.95			2283.2
16 Oil Exploration & Prod(12)	3788.14				3790,24			2.19			2321.2
										_	
20 GEN INDUSTRIALS(284)	1887.53 1340.34				1884.37			1.89			1079.9
21 Building & Construction(35)	1783.95				1347.29			1.96			1166.1
22 Building Matts & Merchs(30) 23 Chemicals(25)	2486.52				1781.30 2475.95			2.82			942.91
24 Diversified Industrials(15)	1319,31										1243.2
					1316.24			1.97			782.78
	2024.72 2457.00				2018.37 : 2461.80 :			1.52			1100.5
26 Engineering(67) 27 Engineering, Vehicles(13)	2740.72				2743.66			2.31			1554.5
	1910.37				1921.27						1475.3
28 Paper, Poky & Printing(27)	1027.16				1028.98			1.80			834.64
29 Textiles & Apparei(14)							6.82	0.99			675.97
30 CONSUMER GOODS(85)	4739,37				4716.46			1.82			1831,2
32 Alcoholic Beverages(7)	3395.90	+0.7	3416.21	3391,11	3428.37	2694.15	3.71	1.98			1295.8
33 Food Producers(25)	3045.86 3092.20				3027.57			1.84			1442.6
34 Household Goods(17)	2177,41				3093.06			2.27			1271.47
36 Health Care(15)	7871.25				2201.48		2.81	1.86			1367.66
37 Pharmaceuticals(16) 38 Tobracco(3)	4360.87				7825.12		2.36	1.71			2762.77
				_	4279.82		6.46	1.81		_	1163.68
40 SERVICES(273)	2684.83				2684.30		2.98	1.90			1449 31
41 Distributors(30)	2708.17 3180.85				2694.18		3.45	1.93			1037.80
42 Leisure & Hotels(31)	3990.56				3189.05		2.95	1.84			1754.37
43 Media(44)	2423.68				3969.21		2.47	1,47			1485.25
44 Retailers, Food(15) 45 Retailers, General(53)	2193.67				2413.25 [.] 21 9 0.51 :		3.42	2.26	19,16	40.50	1613.64
47 Breweries, Pubs & Rest.(22)	3355.58				3329,48		3.38	2.03	18.04	40.5U	1306.47
48 Support Services(55)	2960.01				2980.29		1.73	2,55	10.20	40.77	1671.33
49 Transport(23)	2872.67				2904.68 :						1928.97
		_					3,48	1.39		_	1254,24
90 VALITIES(31)	3074.85				3098.34		4.59	1.50			1420,29
52 Sectricity(9)	3496.16				3491.11		5.08	2.01	12.24	92.77	1976.50
54 Ges Distribution(2)	2168.41				2222.24		5.62	#	#	54.50	1227.70
36 Telecommunication=(8)	2388.14				2391.16		3.74	1.58	19.91	10.90	1123.36
68 Water(12)	2961.89	+1,4	2921.65	2888.16	2974.95	21 <i>07.2</i> 7	5.56	2.27	8.90	\$1.S7	1774 1
59 NON-FINANCIALS(873)	2297.52	+0.5	2287.09	2271.88	2295.77	1929.42	3.54	1.82			1826.80
70 FRANCIALS(107)	4491.52	+0.7	461.12	4434.49	4516.02	2888.59	3,12	2,39			2029.67
71 Barrica, Retail(10)	6964.11				7013.11		2.61	2.81	17.05	128 42	2383.4£
73 Insurance(17)	1781.32				1775.13		4.61	2.62	8.03	55 DE	1474 15
74 Life Assurance(7)	4573.25				4714,53		3.75	1.95	17.00	121 Pr	1464 15 2041,29
77 Other Firancial(29)	3267.01	+0.8	3240.03	3242.31	3277.01	2457.54	3.23	1.95	10 94	67.00	6 D4 1,29
79 Property(44)	2027.58				2028.09		3.19	1.83	20.55	4.1	1948.0
80 INVESTMENT TAUSTS(127)	3486.93				3458.38						1304 2
							2.18	1.17			1244.20
99 FTSE All-Share(907)	2282.67				2284.14		3.40	1.93	19.09	42.32	2021,12
05 FTSE All-Share ex IT(780)	2252.99		2271.40				3,44	1.84	18.72	12 40	1039.75
TSE Fledgling	1244.14		1243.39				3.24	0.87			10130

40.1 1249.39 1245.25 1248.08 1204.55 3.24 0.87 44.48 23.39 1347 RC 1244.14 1243 24 1245 36 1247 47 1219 78 3.51 0.85 40.82 23.51 1348 48 +0.1 1033.9 1040.4 1045.4 FTSE AIM - 1.03 0.80 80.00† 4.40 948 84 **II** Hourly movements 10.00 11.00 12.00 13.00 14.00 15.00 4902.1 4921.0 4924.3 4927.7 4909.7 4912.5 4814.3 4912.2 4886.9 4931.5 4472.0 4478.9 4481.2 4483.2 4484.0 4484.7 4488.6 4482.0 4486.9 2348.0 2356.0 2357.3 2358.9 2352.1 2359.8 2354.0 2353.4 2353.3 2360.4 2191.05 9191.43 2191.65 2192.05 2191.92 2191.87 2191.77 2192.08 2190.73 2192.19 2291.66 2296.68 2300.21 2301.67 2295.43 2296.66 2297.17 2295.60 2296.02 2303.04 4814.3 4912.2 4886.9 4931.5 4866.9 4484.7 4485.6 4482.0 4486.9 4472.9 2354.0 2353.4 2335.3 2380.4 2335.3 Further information is available on http://www.frse.com
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HIGHS & LOWS SHOWN O	n a 52 week basis	WORLD STOCK	YM PRE +/- High Long YM PRE +/- High Lo	
EUROPE AMETRIA (Jul 23 / Sch) AMETRIA (Jul 23 / Sch)	1 2 52 Week Dasis 1-1 High Leav Yil PK 1-1,137-bit -34 1,122 848 15 34.5 Service 170 18 +44 120 18 70.37 12 92.8 10 18 93.5 34.5 477 2,544 28 2.3 String 154 -2 626 38 12 33 71 18 94.3 30 50.5 13 14 18 18 18 18 18 18 18 18 18 18 18 18 18	### ### ### ### ### ### ### ### ### ##	4.1 30.2 0 cm 2 1,460 -20 1,800 1,80 0 0 59 1 highest 450 -5 504 43 1.1 30.2 0 cm 2 1,250 +40 1,2140 1,220 10 2.2 highest 1,570 +80 1,700 1,70 1,70 1,70 1,70 1,70 1,70 1,	91 18 582 Rolling 21 12 - 10 22 25 17 28 1 1 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2
Manufacture 1895.25 - 94.20 - 75.0 at 1 - 13.7 Days 1 - 13.0 Days 1 - 13	## 407 +480 407.00 271 325 _ 8850 +26 5550 2.4 44 4 4 8 50 +5 5550 2.4 44 4 4 8 50 +5 5550 2.4 44 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 50 +5 550 2.4 14 4 4 8 550 +5 550 2.4 14 4 4 8 550 +5 550 2.4 14 4 4 8 550 +5 550 2.4 14 4 4 8 550 +5 550 2.4 14 4 8 550 +5 550 2.4 14 4 8 550 +5 550 2.4 14 14 14 14 14 14 14 14 14 14 14 14 14	Color	1.1 20 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	90 1 8 5 8 2
Arrys 16,850 +550 1,800 2,300 14,380 384 475 40 4300 3,200 14,380 384 475 40 4300 3,200 14,380 3,800 4,380 3,800 4,380 3,800 4,380 3,800 4,380 4,800 4,8	2,480	Brysnia 1923 + 3.50 195 127 0.5 38.5 means 427 + 119 22 22 22 25 25 25 25 25 25 25 25 25 25	12 32.9 SeCres 433 - 3 914 377 07	0 GB 44.7 GYMMP 18.40 17.20 18.10 27.21 12.11 2.11 2.11 2.11 2.10 brinks 20.2 17.10 18.10
American S. 1994 - 100 8.50 11.80 12.00 13.15 6 Gall. American S. 1995 - 100 12.00 12.00 13.15 6 Gall. American S. 1995 - 100 12.00 12.00 1	1 1722 +55 410 265 9 25 — Dried 175 67 285 174 5 174 175 175 175 175 175 175 175 175 175 175	Series 250 +3.50 272 151.5 6 7 Series 272 -3 201 115. Series 3 10 +3.50 272 151.5 6 7 Series 272 -3 201 115. Series 3 10 -4.50 110 77 2.1 119. Series 3 10 -4.50 110 71 2.1 119. Series 3 10 -4.50 110 110 110 110 110 110 110 110 110 1	\$\begin{array}{cccccccccccccccccccccccccccccccccccc	\$50 0.8
Solvent 22.7% 4625 23.9% 77.86 2 Å 14.3 Sinon State 40.600 -126 15.7% 12.400 2 Å 14.3 Sinon State 40.600 -126 15.7% 12.400 2 Å 19.7 5.47 12.000 2 Å 17.3 5.47	183.70 -1 40 277.50 162.20 3.8 13.0	### ### ### ### ### ### ### ### ### ##		25 1-30 37 25 25 25 25 25 25 25 25 25 25 25 25 25
DS128 200,000 -800 307,75 1230 0.3 57.0 DS16r 940 -10 970 750 15 10.7 0 DS 5r6 430,000 -5000 90,00 270 0.3 - GERN DS 5r6 425,000 +5000 90,00 10,00 0.5 50.3 DS 5r6 425,000 +5000 90,00 10,00 0.5 50.3	Safety and	crowded skies, 1,220	GB 0.3 Joseph 200 3 See 198 2 See 198	20 7.6 - 7 single* 5 46 + 58
0-5129-300.0896 -4_000_mini train 0.2	## 2 5(8) 3(8) 1-36 (1-3) 18 (Adean 1 40 20 1 51 1 71 4 6 20 2 7 1 7 1 6 20 2 7 1 7 1 6 20 2 7 1 7 1 6 20 2 7 1 7 1 7 2 7 2 7 2 7 2 7 2 7 2 7 2 7	Second Color Col	24 10 0 45.5 AMMENTA 14.70 1 29.410 14.91 12 12 12 12 12 12 12 15 12 16 16 16 16 16 16 16 16 16 16 16 16 16
NOTAGE 477 49 465 27485 2.6 26.7 1 Reput Notage 27 86.68 -7.0 8 11 36890 10 22.8 8 8cm Prospor 1,300 420 1,320 860 2.0 18.6 8cm Prospor 1,300 420 1,320 860 2.0 18.6 8cm Prospor 10 43.60 10.50 860 2.5 16.6 8cm Prospor 10 43.60 10.50 8cm Prospor 10 45.6 8cm Prospor 1	158 158 158 159		1821 728	20
Doublik 773 44 52 768 50470 21 112 48 Affant Fadest 155 44 185 100 12 229 Assisted Fadest 155 44 185 100 12 229 Assisted Fadest 785 44 185 100 12 229 Assisted Fadest 785 44 185 200 10 322 Assisted Fadest 785 44 185 200 10 322 Assisted Fadest 785 45 20 300 10 300 10 322 Assisted Fadest 785 500 10 30	Re 1879 + 119 1.577 1.000 GD 62.5 2 2 112 6 15.3 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	BOD P4 4,000 +70 4,170 15128 2.1 21.4 1 Technic 9.000 -2,000 72,000 1000 1000 1000 1000 1000 1000 1000	######################################	
Persist 619 46 792 303 1-304	88.20 ±40 *77.50 56 7.4 *27.4	20 1,630 1,090 -20 1,630 1,090 -20 1,630 1,090	245 Maring 369 46 862 488 12 252 1 380 10 256 -5 1,076 20 11 11 11 11 11 11 11 11 11 11 11 11 11	21 0.7 48.1 10 2.7 38.5 ACMA 2.32xd -00 3.60 2.31 5.9 0.5
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Al Mining(1/1/80) 843.5 845.6 849.0 Austria Austria Austria 453.16 443.90 443.15	2nd Section(#1/68) 1791.05 1798.32 2745.98 2/7 2862.25 1/4 Manlayelin. 987.10 24/2 871.10 8/7 MSE Comp.(#4/68) 1034.07 1018.01 103 Minusico 483.16 23/7 374.40 9/1 PC(Mr. 1976) 40 4052.10 450 1482.78 23/7 1130.22 9/1 Notiter/send	US INDICES Margin 1997	Jul 1997 Store compliation High Low High Low High Low AAPC 0.80 -0.71 0.95 0.75 0.75 0.75 0.80 -0.71 0.95 0.75 0.75 0.80 -0.71 0.95 0.75 0.80 -0.71 0.95 0.75 0.80 -0.71 0.95 0.75 0.80 0.75 0.80 -0.71 0.95 0.75 0.80 0.75 0.80 0.75 0.80 0.75 0.80 0.75 0.80	\$ 0.00 \$2.00 10 \$2.0
Belgium BE 2017/1/911 2601.56 2539.52 (c) Brazili Brosspa(25/1/263) (d) 12235.9 11292.0 1 Compacible Metals: Market-(1/975) (d) 5774.251 6547.40 Compacible (1/975) (d) 5774.251 6547.40 Chillie (1/975) (d) 5774.251 3344.00 Chillie (1/975) (d) 5774.251 (2801.56 237 1871.05 21 CRS AT SNIFINI 83 665.0 649.3 6 May Zandandi 84 665.0 649.3 6 May Zandandi 83 665.0 649.3 6 May Zandandi 84 665.0 649.3 6 May Zandandi 83 665.0 649.3 6 May Zandandi 84 665.0 649.3 6	### ### ### ### ### ### ### ### ### ##	51) Low 7870.72 (7785.85) (Theoretically) **7905.02 (7840.05 1 (Retuelly)) **515.30 \$98.99 737.51 \$98.59	1
HEX General(28/12/90) 3489.10 3431.30 3483.83 France SSF 250(31/12/80) 1853.40 1909.96 1894.77 2003.53 2921.15 2674.12 (Generally) FRZ Alticus(31/12/80) 1467.25 1419.45 1385.46 294.90 4194.20 4070.2 (April 2012/87) Greece Hater SE(31/12/80) 1543.23 1536.81 1536.89 1536.80 1	1953.40 237 1853.19 2/1 South Koren 1953.40 237 2255.97 2/1 South Koren 1953.50 237 2255.97 2/1 Spein 1954.55 237 986.21 2/1 Mainti SE(30/1285) 612.75 673.18 59 1959.80 237 2875.80 2/1 Sweden 1959.80 237 288.77 2/1 Sweden 1959.80 237 288.87 2/1 Sweden 1959.80 237 288.87 2/1 Sweden 1959.80 237 288.80 237 3378.8 388.8 5977.1 59 1959.80 237 2378.8 237 1296.17 344 Tablesan 1959.80 237 2378.8 388.8 5957.1 59 1959.80 237 2378.8 388.8 5977.1 59 1959.80 237 2378.8 388.8 5977.1 59 1959.80 237 2378.8 388.8 5977.1 59 1959.80 237 2378.8 388.8 5977.1 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 388.8 59 1959.80 2378.8 59 1959.80 2378.8 59 1959.80 2378.8 59 1959.80 2378.8 59	### ### ### ### ### ### ### ### ### ##	18	## Worker 4.16
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INDEX FUTURES	igh Low Est. vol.Open int. OpenSettPrice Change	High Low Est. vol.Open int. Dec - 952.25	+2.25 945.45 842.30 58,912 176,140 086 2.36 +102 266 226 931.25 348 5,387 760 395 - 520 140	24 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

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| Table | Tabl - A -| Col. | Supplement | Col. - C -| Section | Sect - B -Be our guest. **#** belson hotel When you stay with us in BRUSSELS stay in touch -with your complimentary copy of the FINANCIAL TIMES

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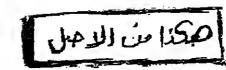
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York Rech 257 4904 77% 7412 77% +1% 36555 842 40% 41% +1% Zemsilizh a 0.48 10 1257 3614 3512 3574 +14 **EASDAQ** EASOAD is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASOAD Stock Market can be bought and sold through EASOAD Members. EASOAC Members are made up of Brokers and Banks from across Europe. SES 25 - 8125 10 825 3
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Dow tests water above 8,100 level

US stocks opened strongly taking the Dow Jones Industrial Average through the 8,100 points level, but prices pulled back around midsession, writes John Labate in funds. New York.

By early afternoon, the Dow had stood 38.09 higher at 8,099.74 while the Standard & Poor's 500 index was also stronger, up 5.55 at 939.53

The technology-heavy Nasdaq composite was also higher, up 6.35 at 1,570,21. Tuesday's rally in the stock and bond markets was sparked by Federal Reserve chairman Mr Alan Greenspan'e Humphrey-Hawkins ing gained \$2% at \$59% on testimony, which left investors expecting no near-term interest rate increase.

Mr Greenspan'e comment that the Federal Funds rate will need to be changed at some point to foster sustainable growth and low inflation", eased the market's fears that the Fed would raise rates at its next meeting in mid-August. "This eliminated the major cou-cern people have had in this market," said Mr Bill Meehan, at Prudential Securities

Investors have adjusted their expectations of earn- of 47.5m shares. ings upwards since the start

gains from restructuring tile trading following reports operations, said Mr Meeban. Many portfolio managers are also helping to buoy the market as they try to raise the performance of their

Many funds have reported a gain on the day of 198 lags with the growth in the points or 1.58 per cent at S&P 500, and continue to buy into the market when it dips. Foreign investors are also expected to continue buying into the US market.

Financial markets also received a boost from a better than expected budget surplus for June, released by tha Treasury Department Tuesday afternoon.

Among Dow stocks, Boeprevent its planned merger with McDonnell-Douglas. IBM was also a strong gainer, adding \$24 at \$105%.
Among technology companies, Microsoft slid \$% to \$143H, while computer maker Dell Computer rose \$5 at \$165. Semiconductor chip points for the first time to maker Intel also gained, up

\$1% at \$90. TORONTO held on to its gains at midsession, avoiding the volatility seen on Wall Street and the TSE-300 composite index was 39.54 higher at 6,753.83 in volume

SAO PAULO slumped \$324 an ounce. The gold

European markets gave a euphoric response to the

transatlantic economic signals and the firm dollar. thet the government's leader Sharp rises were recorded in in the lower house of Conmany of the leading hourses after a string of recordgress, Luis Eduardo Magalsetting performances. haes, was about to resign.

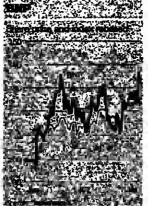
By early afternoon, the PARIS closed at a record. with the CAC-40 index 82.40 Bovespa index was showing higher at 3,003.53, its first close above 3,000 points. The day's peak of 3,026.99 was SANTIAGO rose strongly also an all time high. The advance was fuelled following the testimony by

US Federal Reserve chairby speculation in banking stocks after Deutsche Bank man Alan Greenspan and sed confidence that said that it was considering Brazil's exchange rate will an acquisition in the French remain stable. At mid-session, the IPSA index was banking sector. French bank stocks rose

sharply, with both Credit cial de France and Banque Nationale de Paris suspended briefly after surging by the maximum 10 per cent permitted. CCF closed up 7.8 per cent at FF1282, while BNP was up just over 10 per cent at FFr274.90. Other financials included Paribas, up 7 per cent at FFr430.70, and Bancaire, up 4.6 per cent at FFr748.

However, Mr Ian McEwen Lehman Brothers described the speculation as very ill-founded. We see an outside, outside chance of one deal making sense, but the chance of a bid for BNP is next to zero."

Other leading stocks included Renault, which closed up 8.6 per cent at FFr179 after reaching an earlier high of FFr167.80 in



4.5 per cent at FFr616; and LVMH, up 4.3 per cent at

A record-setting FRANK-FURT pulled back from its best levels late in a session which saw overcapacity trigger problems that halted trade for several hours. The Dax index, up 4.2 per cent at 4,406.09, put in its best performance this year while the Ibis-indicated Dax finished up 87.18 at 4.384.82, having peaked at 4.441.09.

Dresdner Bank forecast the Dax would top the 5,000point level in the next two weeks, but predicted a level of 4,500 points by the end of the year. Banks remained in the

spotlight. Deutsche Bank soared DM5.50 to DM126,50 after the bank heat forecasts with a 27.5 per cent jump in net income in the first half of 1997 as rallying markets provided a diet of profits. "It has rained porridge in

The broker later denied the

Y27 to Y824, but Nomura

Securities rose Y40 to Y1,530.

mixed. Some leading issues

while others recouped losses

Y2,900. Among semiconduc-

FTSE Actuaries Share India THE EUROPEAN SERVE Open 10:30 11,00 12:00 13:00 14:00 15:00 Close Hourly changes FISE Burdback 100 2750.50 2762.11 2764.21 2765.40 2760.47 2770.06 2772.78 2774.62 FISE Burdback 200 2747.00 2742.22 2747.45 2742.51 2740.17 2745.30 2746.47 2747.71 Jul 22 Jul 21 Jul 18: Jul 17 Jul 18 100 - 2774,00; 300 - 2250,277 Le ológy: 109 - 2751,53 200 - 2741.70. † Panial

the markets this year and trast, rose by only SET185 to we had the right spoon," Mr SFr14,515 as investors Rolf Brener, chief executive, switched to Novartis. told a news briefing.

Euphoric bourses set fresh records

In speciality chemicals, Clariant was SFr45 higher at The Bavarian bank merger candidates ramained a SFr1,050, benefiting from the strong market. Vereinsbank release of sales above expecshot up to an intraday peak tations while Ciba SC, of DM125 and by the close it SFr7.50 higher at SFr141. had managed to hold on to a was supported by news it rise of DM11.50 at DM111.50. would swap its PVC heat sta-HypoBank shares rose biliser business with Witco's. DM5.10 or 6.9 per cent at Banks were also sharply DM79.60. Among the insurhigher. UBS rose SFr44 to ers, Allianz climbed 37.50 or SFr1.698, SBC SFr15.50 to

The decision to leave the SFr12.25 to SFr204.75. composition of the Dax index MILAN finished below its best levels after a day of unchanged until next year was seen as negative for Adihuge turnover, estimated at das, which had been tipped L3,005bn, on domestic and to join. The company lost DM7.80 to DM212. Karstadt foreign demand and with liquidity being diverted from dropped DM24.50 to DM680 the fixed income markets in spite of being allowed to into equities. The real-time Mibbel index was up 235 at sin an index constituent. an all-time high of 15,163

ZURICH jumped 3.4 per cent as banking and drug issues, especially Novartis, led the way. The SMI index rose 192.8 to 5,896.6 in heavy turnover estimated at about SFr3.6hn

8.2 per cent to DM498.0.

Novartis rose SFr187 to SFr2,446 on positive expectations ahead of today's firsthalf sales figures.
Roche certificates, by con-

cent at an all-time high of 988.48 after reaching 1,006.26. The focus remained on financials and high-tech stocks. ASM Lithography led the high-tech sector with a gain of F1 16.40 to F1 178.20. off an early high of Fi 185, after better-than-expected first-half earnings.

ABN Amro was the most active stock, trading up F1 L60 at F1 49.90 in turnover of 14.9m shares as it is favoured by private investors among financials. ING rose Fl 180 to Fl 104.

Aegon was up F16 at F1161 and Fortis Amey Fl 4 at ਸੀ 98.90.

BRUSSELS advanced to another record close with the Bel-20 index up 62.04 or 2.4 per cent at 2,601.56 after peaking at 2,606.88.

VIENNA jumped 3.2 per cent to close at a record high, boosted by the strength in neighbouring markets and high turnover in preferred shares of Bank Austria after Salomon Brothers upgraded its recommendation on the stock.

The ATX index climbed 44.34 to 1,452.78 as Bank Austria preferred rose Sch21 to Sch486. OMV, the oil and energy market leader, was the day'e best performer with a rise of Sch84 to Sch1.740.

MOSCOW climbed 4.3 per cent as foreign demand supplemented steady domestic buying. The RTS index closed 472.2 higher at 492.6.

Written and edited by Michael

East European fears may be overstated

Emerging markets: IFC weekly investable price indices

July 18 % Change % Change

1997 over week on Dec 196.

31308449223511193444884568995872252 717774474747444884568995872252

indose en calculour et and-week; weeky charges ere percentige wovepert from the prividue Filley. Dies plate Dac 1986-100 encept House round weich en: (1946 † 1961; (200c 31 1861; (94e 5 1800; (90e 31 1861; (94e 3 1862; (94e 4 1861; (97e) 6 1800; (98e 1 1891; (15) Doc 31 1982; (110e 31 1882; (15)Doc 31 1862; (18)Doc 31 1882; (49Doc 31 1882; (19Ang 8 1862; (18) July 2 1863.

169.61 218.72 208.81

264.68 218.78 282.10 200.72 165.60 212.83 203.88 168.51 217.29 469.35 367.93 500.24 197.57 163.29 210.57

\$16.15 281.31 336.96 227.23 187.61 242.18 448.43 370.63 477.93 273.85 226.34 281.87 226.34 291.87 44.80 57.51

-1.9 53.96 44.80 57.51 73.31 0.7 281.74 232.86 300.29 281.74 2.3 334.94 276.63 336.98 378.80

306.09 252.99 326.23 247.14 204.27 263.41 379.31 313.51 404.29 136.15 112.53 145.11 182.48 150.83 194.49

325.11 269.54 347.57 232.83 184.17 237.48 270.82 223.84 285.64

185.88 153.63 195.11 291.02 240.54 310.18 320.73

270,02 348.20 75.69 97.60 99,76 128.64

343.87 443.42 1472,13 1218,74 1569.00 14307.71 372,84 307,99 397,16 392,49 78,09 64,54 83,23 72,42

186.51 232.72 580.20 217.86

217.51 217.29 527.97 354.57

351.05 136.21 99.76 478.78

322.77 213.12 250.91

357.48 297.01 585.27

284.23 73.31

291.52 264.10 434.08 113.94

170.42 369.05 247.46 274.37 177.28 230.23

120.2

+30.8 +37.3 +28.8 +38.2

+19.3

+6.8

+31.8

+1.0

+47.0 -32.6

+21.2

+29.1

-15.8

+13.7

+55.9 +35.9

Kast European markets are counting the cost of the extensive flooding over the last fortnight, but analysts believe western concerns may have been overstated, writes

One of the worst-hit districts has been Wroclaw, one of the main industrial areas in Poland. Four stocks are still suspended from the stock market - paint manufacturer Polifarb Wroclaw, engineer Rafako, electrical equipment maker ZEW and chemicals group Viscoplast - because their plants are flooded. Mr Douglas Helfer at Foreign & Colonial says that the situation is far from clear, but he believes the effects may be less than first thought. "For Poland, the most pessimistic estimates I've seen are of a 1/4 per cent fall in GDP and a 1 per cent rise in inflation." be said.

On Tuesday the Polish government

STREET SELECTION OF STREET

Argenting

Chile Colombia

Mexico Peru³

Asia China

Incha*

Sri Lanker

Egypt Greece

Hungary* Israel Jordan

Poland'

Portugal

Fluente Slovatkia South Atrica

NATIONAL AND REGIONAL MARKETS

Hong Kong, China (68)...

Canada (127

Norwey (41) Philippines (22)

Singapore (42) South Africa (44).

Euro/Affd East Czech Flep

South Korea

1.142.49

727.01 243.58

1.005.98

87,93 82,54

228.04 196.05

103.71

128.90

256.93

139,74

149.26

182.80 55.88 95.33

291.45

208.52

615.86

167.49

91.44 237.27

insides are calculated at end-week weekly charges are percentings envergent from the print

-0.4 0.8 1.9 -0.3 0.9 1.0 0.7 -0.3 -0.3 1.5 2.4 -1.4 0.3 0.5 0.2

328.70 81.58 120.70

approved plans to borrow \$600m from the World Bank and the European Investment Bank to help finance relief schemes, but

12,428

up 1.6 per cent to 181.04.

SOUTH AFRICA

Johannesburg pulled ahe

African rates.

as interest rate-sensitive

stocks rose on the positive

outlook for a cut in South

16.7 to 7,446.9 while indus-

trials broke through 9.000

close up 47.4 at 9,032.8.

The overall index added

Industrials also gained on

the back of the apposince-

ment of a R2bn radio tech-

nology contract from tele-

communications utility

Telkom. Golds edged back

in response to the bullion

price which hovered around

The Wig index, which stood at 1,585 on July 10, recovered slightly yesterday to close at 1,476, up 7.4 points on the day. In the Czech Republic, where the govern-

down 1.5 points at 501.2.

analysis do not believe the move will have a significant effect on the budget.

ment has estimated the damage at between \$1.45hn and \$2.9bn. Mr Helfer said the concerns were wider than the damage caused by the floods. "It'e really too soon to listen to rumours," he said. The PX50 index closed

Allianz, Germany's largest insurer and the group with the greatest exposure in the badly-hit Oder valley, said it expected flood claims could amount to hundreds of millions of marks.

700,725.08

1,621.56

2,481,45 394,58 11,422,38

92.08

308.60

.131.42

176,45

249.73

179.00

63.66 95.08

674.67

140.46 311.40

1.352.73

172.45

97.17 223.57

16,905.21

1,078,02

3,65

1.78 2.94 1.68 1.68 1.35 1.36 2.42 1.30 2.87 1.74 0.79 1.44 1.90 4.01 1.90 1.17 2.41 2.23 1.76 1.17

1.62 2.43

1,62 1,79 2,72 1,90 1,57 1,95

The World Index (2467).....263.92 1.4 233.36 192.88 248.72 235.15 1.5 1.77 260.35 230.05 190.84 243.15 231.71 265.77 202.32 205.05 Copyright, FTDS: International Limited, Coldman, Sector and Co. and Standard & Poorts, 1907, All rights reserved. "FT/SEP Addresses" in a joint implement of The Promobil Times Limited and Standard & Poorts International Control of the Promobile for this section.

... Local currency to

Johr 18 - % Cleange - % Change 1997 over week on Dac 98

-196

+12.0

-3.1 +5.6

-35 +21 -02 +30 +12 -34

-1.8 -2.0 +0.8 +1.5

-1.5 +7.4

-27 -02

143.7

+43.3

+19.2

+0.2

+11.0

+121.8 +42.8

against the dollar prompted investors anxiously booked

Finance fell Bt2.75 to Bt25.25

The Nikkei 225 average fell 26.51 to 20.130.51 after mov ing between 19,999.80 and 20,324.03. Stocks opened tive sentiment generated by New York'e overnight surge and the rise of Nikkei-235 futures prices in Chicago.

the day and selling accelerinstitutions, including Sanyo Securities, a second-tier bro-

Volume rose from 279m Topix index of all first 1,529.63 and the capital

Local Year
DM Currancy 52 week 52 week ago
Index Index High Low (approx)

| Todax | Index | Inde

471.88 416.96 345.63 440.70 477.15 680.85 460.21 550.48 1940.51 1446.58 1201.24 1532.11 1414.71 1738.93 1121.58 1150.90 411.82 367.72 301.41 384.42 379.81 427.48 279.89 286.08 89.58 78.14 65.58 83.64 72.84 96.47 80.77 80.57 317.11 280.20 232.20 298.18 319.47 326.00 248.04 249.70 149.49 132.09 108.48 138.61 212.32 214.07 138.54 211.45 386.39 340.53 282.19 358.02 258.74 448.01 380.08 394.71 358.02 316.36 262.16 334.37 357.85 370.12 301.49 348.01 262.01 222.88 184.83 235.96 289.91 276.05 171.91 175.54 497.22 274.97 325.32 267.39 281.64 529.59 231.69 240.81 62.20 54.98 45.55 58.09 73.50 155.94 47.55 155.94 370.37 327.27 271.20 345.90 370.37 378.67 254.78 257.80 370.37 327.27 271.20 345.90 370.37 378.67 254.78 257.80 370.37 327.27 271.20 345.90 370.37 378.67 254.78 257.80

336.51 299.11 247.87 318.14 295.03 347.34 233.09 238.05 276.52 244.34 202.48 258.25 290.07 294.44 204.71 206.99 424.30 374.92 370.89 396.27 427.39 437.89 291.45 297.58 154.43 136.46 113.08 144.23 114.42 163.03 127.16 181.59 205.40 181.30 150.40 191.83 169.25 209.12 173.55 180.40 300.88 318.86 264.25 337.04 380.06 389.89 248.65 251.78 248.84 219.88 182.21 232.40 242.66 256.56 185.65 185.72 336.97 271.24 224.77 286.88 274.69 320.52 263.77 279.61 336.07 271.24 224.77 286.88 274.69 320.52 263.77 279.61

300.86 318.86 264.25 337.04 380,06 389.36 248.65 251.76 248.84 219.88 182.21 232.40 242.66 256.56 185.65 188.72 306.97 271.24 224.77 286.88 274.69 320.55 286.97 279.61 280.02 184.69 159.05 185.21 175.87 212.89 176.84 181.69 255.08 226.36 186.78 238.25 228.70 260.18 199.58 202.51 323.63 285.87 236.96 302.25 314.94 331.60 233.10 238.07

Bangkok drops 4.3% as baht tumbles

ASIA PACIFIC

Worries about the Thai baht's plunge to a record low a sell-off in BANGKOK as profits. The SET index closed down 28.50 or 4.3 per cent at 631.28 in turnover of

Banks, which lost 6.9 per cent, and the finance sector. down 6.7 per cent, were among the day'e biggest losers. Thai Farmers Bank topped the active list, falling Btll to Btl07 while Nava

TOKYO erased earlier gains to fall for the third consecutive session. Renewed concerns about the financial sector's health hit banks and securities houses. while blue-chip exporters succumbed to profit-taking, writes Given Robinson.

moderately higher on post-

However, investors took profits toward the middle of ated on fresh rumours about problems at several financial ker, and Sakura Bank which denied incurring big losses on derivatives dealings.

shares to an estimated 315m. Declines led advances 662 to 393 with 183 unchanged. The section stocks fell 1.97 to weighted Nikkei 300 was off 0.13 at 297.96. In London, the ISE/Nikkel 50 index rose 5.31 to 1,658.41.

Sanyo Securities fell Y14 climbed Y170 to Y9,990, to Y155 on reports that it Kyocera Y10 to Y9,290 and was planning to liquidate its Tokyo Electron Y20 to non-bank financial affiliates.

Pharmaceuticals contin-

reports, Sakura Bank fell ued to gain ground. Sankyo rose Y60 to Y4,360 after reaching an intraday record of Y4,430. Takeda Chemical Blue-chip exporters were Industries rose Y30 to fell prey to profit-taking Y3,430, Yamanouchi Pharmaceutical Y20 to Y3,130 and to rack up substantial gains Taisho Pharmaceutical Y60 toward the day's end. TDK to Y8,340.

In Osaka, the OSE average fell Y70 to Y9,030 and Pioneer Electronic Y20 to fell 39.80 to 20.937.73 and volume rose to 27.8m shares. tor-related issues, Advantest HONG KONG powered

ahead to a record high, taking its lead from the overnight performance of Wall Street. The Hang Seng index finished at 15,738.81, up 292.03 points or 1.9 per cent.

SFr421, and Credit Suisse

after a peak of 15.893.

Among individual stocks,

Parmalat, the recently

underperforming food group,

jumped to a high of L2,730

before settling back to close 184 higher at L2,682. AMSTERDAM closed

sharply higher but off its

early peaks. The AEX index

closed up 27.86 or 2.8 per

HBSC, under profit-taking pressure recently, rebounded HK\$8 at HK\$265. Property issues were generally higher on hopes that local property prices would soon bottom out in response to the steady outlook for interest rates.

per cent as local and foreign institutional bargain-hunters snapped up recently weak- stocks.

ened index-linked stocks The KLSE composite closed KARACHI dropped 2.5 per

cent, hit by profit-taking after the 12.6 per cent surge of the previous seven ses sions as foreign investors rediscovered the market. The KSE-100 index lost 50.64 at 1,985.87.

BOMBAY jumped 1.55 per cent on a third day of strong overseas demand. The KUALA LUMPUR rose 1.6. BSE-30 index rose 64.64 to 4.251.13 as investors targeted multinationals and software

A New Century in Pudiisning

5 & 6 November 1997, Royal Lancaster Hotel, London

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 - structure of the industry? Prospects for proprietary on-line services
- Bookselling in the new millennium

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Pearson plc Mr Michael M Lynton Chairman and Chief Executive Officer

The Penguin Group Ms Dorothea Coccoll Palsho President

Dow Jones Interactive Publishing Dow Jones & Company Inc

Mr Philip Graf **Chief Executive** Trinity International Holdings plo

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Mr John Wren President and Chief Executive Officer Omnicom Group Inc

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UNITED AIRLINES

FINANCIAL TIMES SURVEY

INVESTMENT INTO THE UK

The Conservatives put Britain ahead of the rest of the EU in attracting foreign investment. **Stefan Wagstyl** looks at what Labour must do to maintain the momentum

New tests for money magnet

flowing stronger than ever. Despite fears that increas-ing international competi-

tion for investors might divert some of it to other European countries, foreign direct investment has in tha last year come to the UK in record amounts. The country's stock of direct invest-ment rose £9.3bn to £160bn, more than three times the level a decade ago, according to government figures released last week.

The year's new projects include Europe's biggest ever inward investment the £1.7bn project by LG of South Korea to build an electronics assembly plant and semi-conductor factory in South Wales. There has also been a record crop of expansions of existing investments including announcements for plans for new British-

made models by Toyota Motor, Nissan Motor and Honda Motor, the Japanese

ranged far beyond the realms of manufacturing to utility industries, notably in a spate of acquisitions by US groups of regional electricity companies and in heavy investment in telecommunications networks. They are also investing in ever more sophisticated operations in the UK - such as research and development and marketing and management cenin Cambridge by Microsoft, the US software company.

The new Labour government wants to make the most of increased interest in R&D since it squares with its is benefiting from these ecoown plans to create more nomic forces more than most high-skill high-pay jobs in other countries. According

An estimated 500,000 UK jobs have been created by foreign companies since 1979

Britain. Mrs Margaret Beckett, the trade and industry secretary, says: "The thing that has always worried people about inward investment into the UK is it is just think there are very encouraging signs that as inward investors bave become established here they are starting to see Britain as a place with real potential for creativity and development."

Labour says It is just as committed to promoting foreign investment as the Conservative adminstrations during the past 15 years. Mrs Beckett'a first overseas trip as minister was to Japan, the source of the largest flow of new investment in recent years, to deliver a personal message of welcome to the chief executives of inp Japanese companies.

The secretary of state says Labour remains wedded to the pro-husiness policies it developed before the clection, notably commitments to macro-economic stability, co-operative industrial relations and investment in education. The government also plans to maintain co-opera-tive ties with the rest of the EU - a key attraction for the many foreign companies that are using the UK as a base for their European busi-

Labour's message, particularly its emphasis on stability, has been welcomed by foreign companies. Mr Cegill Shin, president of the European subsidiary of Samsung, the South Korean group with electronics interests. says: "Probably the most Important factors are the stability of the UK economy and the UK government's supportive approach to inward investors."

Like other countries, the lik also offers imancial aid Japanese car makers have

The tide of foreign to companies planning job-investment into Britain is creating investments. The rising level of grants has led to criticism of the system, particularly in cases where different British regions have found themselves competing for the same scheme. Labour is reviewing the aid regime as part of its comprehensive spending review but drastic changes eeem unlikely. Ministers take comfort from the fact that the UK generally offers potential investors less than other EU

an international presence.

Continued on page 8

There is little agreement on the precise level of foreign direct investment, because there is no requirement in the UK to report investment plans. Companies often prefer to keep quiet about investments in new products or processes for fear of counter-attack by their competitors.

countries.

The government's figure of £9.3bn for the year to the end of March compares with a much larger total of US\$32.8hn for the calendar Foreign companies have year 1996 published this month by the Organisation for Economic Co-operation invest in British service and and Development, Different ways of measuring flows, including mergers, acquisitions and joint ventures account for at least some of the discrepancy.

But whatever its absolute level there is no doubt that foreign investment around the globe has soared in the 1990s as companies respond to the pressures of internatres – a prime example is the laboratory that is to be hull opportunities created by worldwide economic deregulation. Britain, with its wellestablished tradition of economic openness combined with membership of the EU. to the OECD, the UK is second only in the US among developed countries in attracting direct investment and a long way ahead of France in third place,

The other side of the coin is that the UK is also a leading source of external investment for other countries, again second only to the US. In recent years, the outflow of direct investment has comfortably exceeded inflows (see OECD chart, page 3). In 1996 the UK investad \$43.7bn overseas against the \$32.8bn inflow. This is not a sign of economic weakness, hut of Britain's openness in interacrewdriver assembly. I national trade and invest-

Inward investment needs in be kept in context. The money foreign companies invest in the UK amounts to under 10 per cent of total industrial investment, running at around £100bn on the government's figures. External investment is not a substitute for internally generthat presided over its ated growth, particularly in unprecedented expansion an advanced economy such as the UK. Labour has recognised the significance of local efforts to stimulate investment hy its plans to establish regional English development agencies (RDAs) to mirror those that already operate in Wales. Scotland and Northern Ireland. Mrs Beckett says that the RDAs' prime role will not be competing for foreign investment but in harnessing local resources.

Nevertheless, tha benefits of foreign investment go far beyond the capital involved. The government estimates that since 1979 nearly 500,000 UK jobs have been created hy overseas husinesses. Workers at foreign-owned companies tend to be better paid and produce more per capita than the national average and to stay in their jobs longer than most other British employees. Ahout half the output of foreignowned companies is

exported. Moreover, foreign companies have brought new technologies, skills and management practices to the UK. which have helped to Improve Britain's international competitiveness. The benefits are most epparent in the motor industry, where

raised standards at bundreds of component plants. In elec-tronics, US, German, Japa-South Korean companies have helped to rehulld an industry in which Britain was struggling to maintain With Britain's role as a magnet for foreign investment so well established it is difficult to see what might deter more investment in future. Already some 60 per cent of investment is re-in

Thursday July 24 1997

IN THIS SURVEY

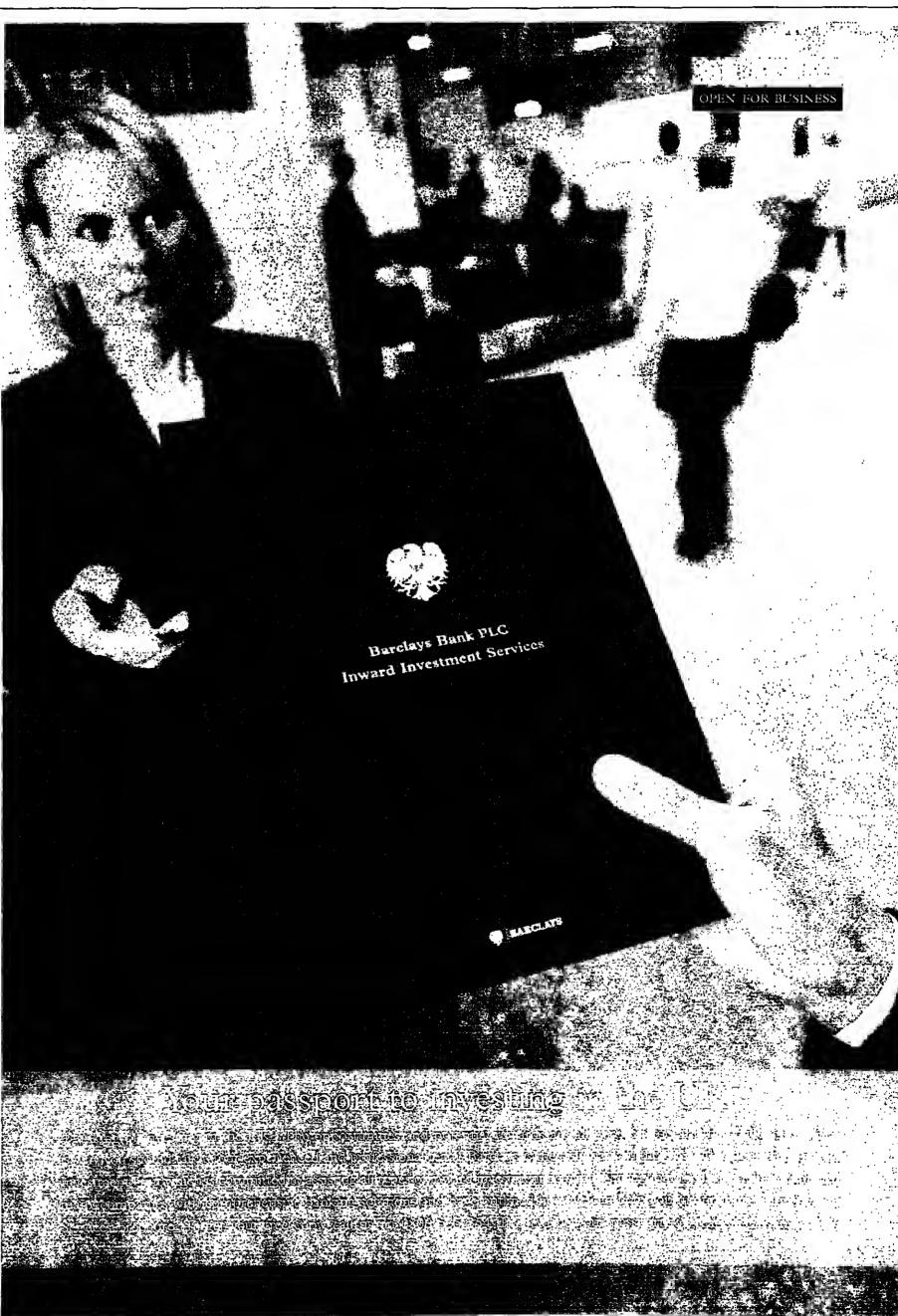
Dammed if we do damned if we don't? The implications of European economic and monetary union for investment in Britain

. New Labour. new role? Margaret Beckett, secretary of state for trade and industry, talks in the FT about the government's hopes for FDI page 3

. The big four: how Japanese, Korean, American and German companies see the UK pages 4, 5 and 6

A site to remember? The sophisticated marketing used to lura overseas investors to British business parks page 7

Service aces: the American influence nn twn of the UK's deregulated Industries



ant tumbles

STATE AID FOR INVESTORS • by Stefan Wagstyl

Two sides to one currency

As far as FDI is concerned, Emu is both a liability and an asset for Britain

European economic and monetary union is bound to trigger big economic changes in the EU. One of the most difficult to assess is the effect it will have on the strategies of foreign Inves-

The issue came to the forefront in January this year, when Mr Hiroshi Okuda. president of Toyota, the Japanese car manufacturer, said that the company might shift its European investment strategy away from the UK if the UK stays out of Emu. Mr Okuda seemed to imply that Toyota would step up its investment in continental Europe, while keeping the car maker's UK investments at roughly current levels.

Mr Okuda's off-the-cuff remarks triggered a debate about the effect of Emn on direct inward investment in the UK. At issue is whether the UK's advantages as Europe's most favoured location for foreign investment could be eclipsed by a decision to stay outside Emu.

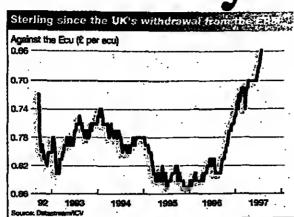
Opponents and supporters of the UK's membership of Emu both invoke inward investment in defence of their position. If they were both right, the UK would simultaneously enjoy lasting investment inflows and suf-fer damaging outflows.

Either scenario is plausible. Supporters of Emu have frequently maintained that Toyota's warning could be symptomatic of increasing nervousness among foreign investors about the UK staying out of Emu.

The concerns have been temporarily cast aside by the recent Franco-German disputes over Emu, the botched attempt by the German government to revalue the gold reserves in order to the meet strict economic qualifying criteria, the socialist victory at the French election and growing political opposition against Emu Inside Germany. These events bave tarnished Emu'e attraction in the eyes of foreign investors, who might even reward the UK for staying out.

But unless the project is derailed, the question of in the economy and political wbether a successful Emu gridlock. With a greater could damage Britain is

The UK is the largest target market for foreign investors in the EU, accounting for about 40 per cent of the total, a proportion that has been surprisingly constant since the second world war.





Okuda, president of Toyota: gave the Emu debate new edge

This proportion declined substantially - to about 15 per cent - during the period between 1958 and 1973, when the UK was outside the then European Economic Community. After the UK joined in 1973, it went back up to its pre-EEC levels.

The reason behind the decline was related, to a found that the north-east large extent, to the way foreign investors perceived the risks than the rest of the two region's relative economic prospects. Back in 1958, the EEC's prospects were judged to be largely positive, while the UK had entered into a prolonged phase of relative decline against the rest of Europe.

Whether the 1958-1973

depends on foreign investor'e perceptions of today's situation. It appears that bave changed - perhaps many, France, Italy and Spain have struggled with low growth, high unemployment, structural bottlenecks degree of labour market flexibility and deregulation, the UK is viewed, even in large parts of continental Europe, as relatively attractive. Emu alone is unlikely to change

The single most critical variable will be the relative

"EDWARD STOBART, ARE THERE GOOD

REASONS FOR BEING

BASED IN CUMBRIA?"

"LOADS"

degree of exchange-rate stability of the pound and the euro. The greater the volatility of sterling, the lesser the attractiveness of the UK as a location for Investors hoping to export into continental Europe. Since its ejection from the exchange-rate mechanism, the pound has been extremely volatile.

A closely related issue is the stability of the euro itself and of the economies of the various EU member states. If Emn turned out to be economically successful and popular, the UK would almost certainly be paying an opportunity cost in terms of staying out. If Emu were proved to be unstable and the UK stayed out, by contrast, inward investment into the UK could conceivably increase.

The single currency could not only lead to a change in inward investment between nations, but also within nations.

Mr Andy Pike of the Centre for Urban and Regional Development Studies at tha University of Newcastle, has region could face bigger country if the UK stays out. He says the north-east is a

moderately peripheral region by EU standards, in that it has benefited from inward investment but failed to build np distinctive industrial specialisms. "If the UK remains outside

experience repeats itself Emu, these processes of regional specialisation may further concentrate within the regions of member states attitudes towards the UK participating in Emu, and bave changed - perhaps cause the north-east to even been reversed - as Ger- become even more periph. Steel, the UK's largest steeleral," he says.

If the UK stays outside Emu. foreign investors might instead turn towards Ireland, which shares some of UK's attractions as a haven for inward investors, such as language and labour attracting foreign investment market flexibility. There is no question that

by staying out the UK would risk some economic losses. At this point, however, the opportunities and risks are finely balanced.

Granting and groaning

There is growing concern that the policy on grants is unfair and anti-competitive

The new Labour government is reviewing the regime for distributing state aid to potential investors, following criticism of escalating costs and complaints of unfair competition. The system is unlikely to be abandoned, given its success In belping to attract foreign companies to the UK and tha extensive inducements offered by other EU countries. But the scheme could be reformed to target poor districts of the country more effectively.

Mrs Margaret Beckett, the trade and industry secretary. says the government's comprehensive spending review embraces aid for industry. She declines to comment on the ontcome but says she is concerned ebout the rising costs of aid: "If you get into an unwise spiral of financial bids and counter-hids, then everybody ends up getting less for their money." (See interview, opposite.)

Rimonean Commission officials have also raised concern about the levels of aid. Their main worry has been the use of public finances to support state-owned enterprises such as Air France, the French carrier. They have also protested at the lavish grants to companies investing in eastern Germany. The more modest use of

funds to attract non-EU companies into the EU has generally attracted less criticism from the commission, not least because almost every EU member offers aid. Therefore, when one EU member tries to launch a case claiming illegal state aid against another, it is often faced with a barrage of criticism about its own grants.

When, in 1995, for example, the UK challenged an award by the Irish government to belp the eale of state-owned Irish Steel with ald worth about £39m, Dublin raised questions about London's £71m grant to Ford Motor of the US for the modernisation of the Jaguar plant in Coventry. The UK government dropped its opposition, though British maker, is still pursuing the fight in the European Court of Justice where it seeks to have the grants declared ille-

Britain's financial aid scheme is not designed for in general. Mr Andrew Fraser, chief executive of the Invest in Britain Bureau, the government's investment promotion agency, eays there is no discrimination in



favour of foreign investors committee, fully 50 per cent or in favour of new invesof the manufacturing jobs tors. Existing companies created hy inward investment in the 10 years to 1992 whether British or foreignwent to Scotland, Wales and owned - are also eligible for aid for financing expansion. northern England - even Even modernisation schemes though these regions that "safeguard" existing accounted for only 18 per jobs qualify. For example, cent of existing manufactur-Ford this year won the ing jobs. Scotland and Wales, with just 14 per cent promise of about £15m aid for a £100m-renovation of the of the population, have In as Halewood plant in Mersey-side, even though the factory many years secured half the total RSA grants (for both foreign and British invesis laying off workers and reducing capecity. The aid will help protect the jobs of Recent beneficiaries

the remaining staff. include LG, the South Korean group, which is receiving £200m aid for a £1.70m However, the main source of government funding -Regional Selective Assistance - is available only in assisted areas, poor regions of the country, and is principally concentrated in Scotland, Wales and the north of England. A separate scheme operates in northern Ireland, with especially generous benefits. Regions eligible for the scheme have attracted more foreign investment in relation to the size of their economies than other regions. According to a 1995

report by the House of Com-

mons trade and industry

reportence on scale 1-10

aid after hullding a £1bn microchin plant in Scotland. as has Germany's Siemens for e £1.1bn microchip plant in north east England. The successes of RSA-eligi-

investment in a semiconduclinks and the quality of the tor and electronics plant in potential workforce. How-South Wales, which will ever, state aid must not be employ 6,100. Hyundai, also used to transfer jobs from regions where aid is proof South Korea, has received vided to others where it is not save Sir Brian, adding "that is nonsense". Nevertheless, the growing competition for projects has, over the past few years, led

ble regions have led to complaints from other areas about aid. Sir Brian Corby is chairman of the East of England Investment Agency, which covers east Anglia

they come from different sources, including local and regional authorities and the DTL Nevertheless, there is little dispute that LG has been awarded a record amount per job of about £30,000. This compares with about £16,000-£17,000 per job at the Siemens plant near Newcastle. DTI officials argue that the UK still pays out considerably less than EU rivals. Some of the highest grants have been paid in eastern Germany, where awards spiralled to the point that the European Commis sion intervened in the case of DM780m aid offered to Volkswagen, the car maker. for two plants employing 2,300 in lower Saxony. This is worth over DM300,000 per job, or in excess of £100,000. Brussels and Bonn are in dispute over the commis-sion's attempt to try to block DM241m of the aid.

investor is putting into the

scheme. Precise figures are

difficult to obtain because they are kept secret by the

government, and because

International comparisons are difficult since governments can influence a project's finances in many ways other than grants. For example, local authorities can provide land at below-market prices. Or a trunk road that was going to be built anyway could be routed to suit a potential investor and cut the cost of access roads. Taxes can be set low, as in Ireland, where the corporate tax rate is just 10 per cent. or they can be offset with a complex range of regional reliefs, as in Germany. Another support mechanism, largely hidden from public view, is loan guarantees. which are often given in Germany by regional state-

It would be difficult to establish an EU-monitoring system that covered all the possibilities. The biggest incentive governments have to keep a lid on spending is that untrammelled grant-giving creates a vicious spiral that eventually damages all to increases in aid. The govcountries. It also exposes the ernment's main criteria for authorities to criticisms disbursing support con-cerned the number of jobs to from established companies that believe that aid to newbe created, combined-with comers promotes unfair com-

when making investment decisions

the amount of capital the

and the eastern Midlands,

which has little RSA-eligible

territory. He says: "In some

regions, the approach is too

broad brush. Virtually the

whole of Scotland is an

assisted area. We need e

more refined epproach in

identifying areas for assis-

tance. The east of England

But Mr David Rowe-Bed-

doe chairman of the Welsh

Development Agency, says

there is no need for "a root

and branch reform". State

aid plays a part in inward

investment decisions but

other factors also matter

such as location, transport

doesn't get its fair share."

LEASING • by Stefan Wagstyl

Plant for hire - no previous owner

Britain leads the EU in convincing investors of the merits of asset finance

Banks are redoubling their efforts to sell to foreign investors the advantages of leasing, which is one of British industry'e most popular financing techniques, but is far less developed in many

other countries. Leasing accounts for about one-third of the total financing of machinery and equipment in British industry. For big projects such as semicon-ductor plants the figure is as high as 90 per cent. Until about three years ago, companies planning to invest in Britain were rarely given information about the cost advantages of leasing until they had firmly committed themselves to the UK and had embarked on detailed financial preparations.

ernment officials realised UK because of the way the that the attractions of leasing could be made into a strong selling point for allowed to write off against investing in the UK. So tax 25 per cent of the value banks and the government of any investment in plant to promote the merits of on a declining balance basis, leasing to potential investors This means that they can even before they had decided on the UK as their preferred location. Mr Alistair McGre-rest in year two and so on, gor, an executive with This works well as an invest-Hambros Bank, a merchant ment incentive for compateam in leasing, says: "We its. But new investors, showed that leasing was an including new inward invesimportant pool of money available to investors." Mr the first years of a project, McGregor urges clients to while they are starting take leasing into account operations. So they have no when assessing the overall profits against which to difcosts of a British-based investment, alongside the ments. Companies are theremore obvious factors such as fore allowed to transfer the government grants, tax tax allowance to finance regimes, and the costs of companies making profits. loans and equity. He also other countries, the method the investment. The financ-

New equip	ment leas	ing busine	58 32	Y. W.
for 1998 and co				
	1993	1994	1995	1996
UK	17.08	18.85	19.67	24.28
Germany	19.88	19.22	21.62	22.89
Promote	9.10	2.89	272	997
Italy	6.28	6.80	8.11	8.94
Spekt	2.58	274	3.23	3.74
Holland	2.57	2.65	2.82	2.64
Sweden	1.37	1,81	2.05	242
Switzerland	0.53	1.75	2.19	2.34
Ireland	0.98	1.05	1.16	2.18
Austria	1.88	1.74	2.00	2.09
Beglim	121	1/28 不	1.47	3.78
Czech Rep	0.48	0.82	0.88	1.33
Postage	1.42	13, 140	1.06	.T.28
Norway		0.73	0.99	1.15
Other	1.53	2.35	2.49	3.84
" Deterent, Polend, I Russia, Bulgaria	Hungary, Storelds.	Firsensi, Graece, Na	Source: Letter	rg, Sioverse, g Life Megazine

But both bankers and gov- is particularly useful in the British tax system operates. In the UK, companies are agencies stepped up efforts and machinery every year write off 25 per cent in year one, then 25 per cent of the bank that has a specialist nies which are making proftors, rarely make profits in set the cost of their invest-

The finance company buys tells potential investors that the machine and leases it to while leasing is available in the industrial group making ing charge reflects the fact that the finance company is benefiting from the 25 per cent tax allowance.

> Mr McGregor estimates that using leasing can reduce the cost of a £100m investment by perhaps £10m, depending on the terms of the lease, borrowing costs and other conditions. The advantage could be reduced by changes to lease taxation proposed in the Budget, which the leasing industry is trying to challenge. But even if the changes are passed into law, leasing is expected to retain significant advantages for many projects. Leasing is not a panaces

Its effectiveness depends on

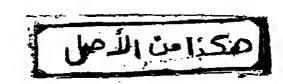
a careful calculation of EU states in leasing. Accordlikely future profits on a ing to Leasing Life, a trade project. Very early profits reduce the advantage. Also, last year totalled 24.28hn big international companies ecu. compared with 22.89hn with existing UK operations ocu in Germany and under may sometimes find it 10bn ecu for all EU states. cheaper to borrow directly in The dominance of Britain the bond markets or to raise and Germany reflects their funds in other countries.

icant that Britain leads other cated and liberalised finan-

magazine, leasing in the UK unds in other countries. tax regimes. Britain's posi-Nevertheless, the advan-tion ahead of Germany is tages in the UK are so signif- also due to the UK's sophisti-

The largest providers of lease finance are the high street banks and building societies, including Barclays Bank, National Westminster Bank, and the Abbey Netional. Smaller companies that offer specialist advice include Hambros, Dresdner Kleinwort Benson, and Bab-Nomura Securities of Japan.





3 INVESTMENT INTO THE UK

Screwdriver assembly out, science in

The government wishes signs that as inward investors have Britain to he seen as a become established here they are base for R&D as well as manufacturing

For Mrs Margaret Beckett there is a clear difference between the new Labour government's inward investment policies and those of its

Tory predecessor.

While much of the approach remains the same, Labour is changing the emphasis from promoting the UK as a low-cost production base to a centre of "quality, added-value, high technology and market leadership".

"One of our principal worries about the government we replaced was that it seemed to us to be drifting dangerously and headlong into the argument that we competed fundamentally on lowest cost irrespective of what happened to quality." says Mrs Beckett, the trade and industry secretary, whose department is responsible for inward

"Our essential argument is that this was a counsel of despair for Britain. It seemed to us that Britain had no choice but to aim for quality, added-value, the exploitation of the best technology, and looking for markets in which we can be among the leading players."

Mrs Beckett says that this approach to inward investment reflects Labour's belief in promoting education and investment across industry as a whole. It also goes "with tha grain" of foreign investors' own strategies, in raising the quality of the activities they carry out in the UK. Worries Britain was little more than a base for "screwdriver assembly plants" have been swept away by cootinuing investments in research and development in the UK and in

deepening links with British suppliers. I think there are very encouraging

starting to see Britain as a place with real potential for creativity and development. People who came in initially with less demanding requirements are starting to see Britain as a good place for better things in the future." says Mrs Beckett, whose Derbyshire constituency is near a Toyota Motor

However, Mrs Beckett would not like to have her emphasis on promoting investments with high added-value jobs to be mistaken for a lack of interest in other types of project. "It would be a mistake to try to be too constrictive. I would not like to give any impression that we are seeking to discriminate against any potential investor." She adds that some scheme that might seem modest at the start can become more attractive as they develop over the years.

Mrs Beckett has lost no fime in seeking to reassure foreign compan that Labour will remain as committed

to welcoming investment from overseas as the previous government. Her first foreign trip was to Japan, the biggest source of new foreign investment in the past 20 years. In a keynote speech there she pledged to continue welcoming foreign investment, to matritain economic stability, and to promote co-operative. industrial relations.

She also promised to approach EU relations in a business-like manner in contrast to the rhetoric generated during the general election campaign. "One hugely important area where assurance was sought and given was in our relations with the EU. There was clearly a good deal of anxiety. about the developing debate in the UK and a good deal of concern it would do harm to the interests of the business community...if that climate of debate continued, investors wanted



Margaret Beckett amouncing new Invest in Britain Bureau figures last week. She says investors are now set 'a place with real potential for creativity and development'

reassurance that the new government had a positive attitude to the EU and I was able to give it," she says.

The secretary of state adds that concerns that Labour might take an ideologically dogmatic approach to economic policy are wide of the mark. This is a government which is very practical in its approach to business. concerns. I don't think the Labour party has ever been as dogmatic as it's

She says Labour will take a practical view of European monetary union. For

this is what business - including the foreign investor - wants: "My impression is that like everybody else they don't know what the deal [over Emu] is, so they doo't know where our best interests lie. But what they most want is that the government's approach to the euro will be governed by a hard-headed assessment and that

be anxiously seeking the views of the Mrs Beckett believes there is no sign of foreign investment in the UK

when that assessmeot is made we shall

diminishing. She says that, with 60 per cent of the inflow accounted for by companies already established in the UK. Britain has a solid base on which to build. Bnt she adds that competitinn is increasing other EU countries. which once seemed less interested in attracting non-EU investors, are now very keeo to secure projects.

"The figures do fluctuate from year to year. We are operating in a slightly more difficult environment because a few years ago other EU countries were not actively competing for inward

changes it has wrought io Britain they have become more welcoming. However, we were neither inte nor reluctant partners and nne of the assets that we have is the duration of

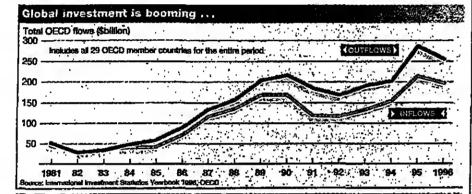
our relationships."

Mrs Beckett acknowledges there has been concern about the rising level of government subsidies for job-creating investments. She says that subsidies do not no their own make schemes happen but do play a role when incatinn is being considered. Subsidy policy is being examined as part of the government's comprehensive spending review. Mrs Beckett will not be drawn on the possible outcome, but says that the review will address concern about subsidies. "If you get into an unwise solral of financial blds and counter-bids, then everybody ends up

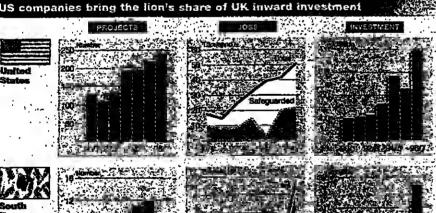
getting less for their money." The government would be "very unhappy" about companies moving from one part of the UK to another simply to secure subsidies, she says. Mnre broadly, the issues oeed to be discussed both within the UK and in

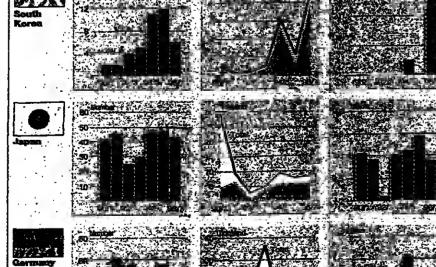
Mrs Beckett sets considerable store by the development agencies that Labour is planning to establish tn promote reginnal English economies. These would be based on Scottish Enterprise and the Welsh Development Agency, which have done much to attract foreign investment in Scotland and Wales, Like them, however, their primary role would not be in promote foreign investment per se, but to encourage overall economic development. "If the RDAs were to see their principal jobs as attracting inward investment that would be a very big mistake because there is the whole world of the business community in which they should

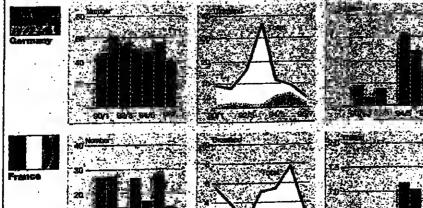
Stefan Wagstyl



Direct investment flows in DECD countries (Sim)		INFLOWS	1 1 4 4		40UTFLOWS	
occor commos (mily	1994	1995	1996	1994	-1995	1996
UK 32 5 6 6 6 4 4 4 4	10,407	22.810	20 / HE +	28.51	1206	43.71
Germany	1,548	12.050	3,243	17,134	38.873	27,88
tally " " " " " " " " " " " " " " " " " "	2,238		40 30 EC 3	297 THE	TO HE	4
France	10,075	13,357	14,383	10,896"	10.694	17,73
Other W. Europe	AZ 281	25/0	94 72	(1)	W 200 200	*1, 38.84
E. Europe 2	3,888	10,674	5,371	198	122	6
US	180	36	8.05	64.465	100	17.00
Canada · · · ·	7,259	10,739	6,698	7414	5,747	7.56
Mexico	10.972	8.983	6568		一种种种	Section 1
Japan	888	41	222	17 938	22,628	23,46
Other Asia Pacific 3	7,501	18366	10000	4000	4 A DA	6.02
Total OECD	152,790	215,104	198,326	202,093	288,994	259,17







Source: International Investment Statistics Yearbook 1988, OECD

General Motors have discovered, the people here have 12% higher than the national average. reputation for meeting quality standards and adopting not however resting on their laurels as they strive for a perfect 100%.

Attracting major companies is one way to test the mettle of an area.

impressed it increases its investment there.

So thanks, Kodak, for the compliment.

After nearly 50 years on Merseyside, the American glant decided to re-invest and expand here, making it their biggest chemicals operation in Europe. They have found the operation to have one of the most productive workforces of any of their plants in Europe, and tha level of job applicants is always of the highest quality.

"There is a sense of energy and 'can-do' mentality in our workforce which mirrors our own philosophy."

So what's so special about Merseyside? The grants at local, national and European Union levels? Not one but three Training and Enterprise Councils? The number of good sites? One of the most sophisticated telecommunications systems in Europe? The co-operation between new and existing investors to pool their knowledge of the region?

Well, yes, yes, yes, yes and yes.

But there's something on Merseyside only Merseyside can ever have - one and a half million Merseysidars. As existing investors like Bardays, Ford, QVC and

adaptability and enthusiasm running in their veins. They've taken to training and retraining with a vengeance. Contributing to productivity levels that are

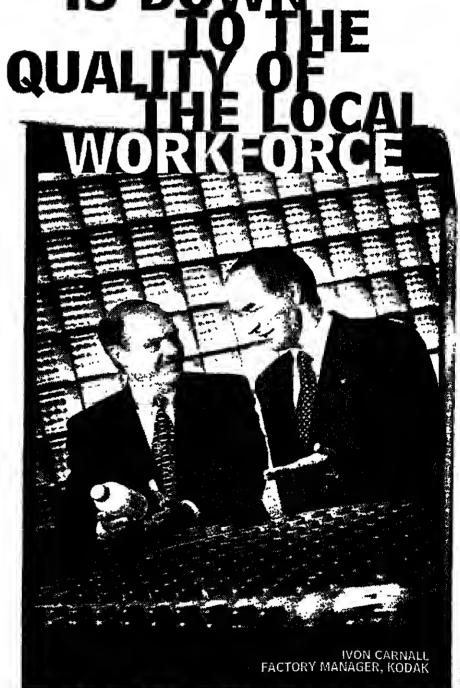
"New working practices have been implemented quickly and efficiently." And the workforce at Kodak? They've an anviable

new management systems. For instance, a new business development of supplying photographic materials to hundreds of mini-labs throughout the UK has already achieved a Perfect Delivery level of 98% OTIFNE (On Time, In Full, Nn Errors) when 90% is regarded as excellent. They are

That's why Kodak has poured an extra £25 million into their Kirkby plant in the last 3 years.

So whether you're in the photographic business or not, one thing's for certain. Developing companies need look no further

than Merseyside.



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A'pool of talent

s owner

THE VIEW FROM JAPAN • by Bethan Hutton

Old names, new projects

The big investors are renewing their ner nest monut in omce, she in st dapaness the UK, 25 commitments. A look at factors that explain why

1972, that small step passed almost unnoticed. Now, Japanese businesses in the UK are hard to miss: more than 260 Japanese companies Japanese companiea are have set up operations, being shipped elsewhere. creating more than 65,000

jobs.
The importance of Japawas demonstrated by the the new secretary of state British cars a reputation for for trade and industry. Mrs style and quality.

Margaret Beckett. During her first month in office, she first Japanese car maker to Japanese industry that the years ago, announced in Janoew government was as uary this year that it will investment-friendly as its make a third model at its predecessor. She also faced Sunderland plant from the questions about Labour's year 2000. This will not only It is now 25 years since the attitude to European ecofirst Japanese manufactur- nomic and monetary union, ers arrived in the UK. When an understandable concern the first three companies for Japanese companies, as more design work being carmade their investments in the main aim for many of their UK operations is to be closer to European markets.

Increasingly, bowever, British-made products from including back to Japan. Nissan makes the English origins of lts Primera model a nese investment in the UK selling point back in Japan the image of the Jaguar and the Mini have helped give

As one British investment promotion official points out, the UK cannot expect many more massive first-time Japanese investments, because all the large Japanese companies already have operations in the UK. The main activity now is ongoing reinvestment by the big names, and new investments by smaller companies. Last year, the average Japanese investment created 54 jobs.

Nissan, which was the

create 800 oew jobs, with

more than £200m of new

investment, but will lead to

ried out in the UK - some-

trying to encourage.

thing that the government is

Other manufacturers are

also expanding: NEC recently announced an addi-

tional £200m investment to

expand and upgrade its Scot-

tish semiconductor plant.

This will increase produc-

tion by 50 per cent by the

end of next year, as well as

introduce more sophisticated

The Japanese presence in the UK is now firmly estabeign posting. lished, but what keeps the A well-qualified, flexible labour force is one attraction often mentioned, but equally important is the language factor, English is the first foreign language for most Japanese people: finding subsidiaries to service the managers capable of dealing same leading car or elec- them through the entire pro-

directly with French or Ger- tronic companies they deal man-speaking staff is not impossible, but is an extra

On a more personal level, the Japanese expatriate infrastructure is well-established in the UK. There are Japanese achools, restaurants, newspapers, and Japanese-speaking doctors, all of which make it easier for families to adjust to a for-The key to many recent

investments, however, is the Japanese system of developing close, long-term relationships with suppliers: a large number of recent investments has been by smaller companies, setting up UK

with at home. Two car parts suppliers

are a good example of this. Yachiyo Industry, which makes fuel tanks, sun-roofs and other body parts, and Yutaka Giken, which makes exhaust systems and brake parts, both recently announced joint ventures in the UK with Honda and Uni-part, the British car parts company. Both companies work closely with Honda in Japan, so extending that relationship to the UK has been a logical move.

Joint ventures are usually the iovestment vehicle of choice for smaller companies taking their first step overseas; a local partner can help

cess, from choosing locations to dealing with the bureau-

Koden Electronics is a medium-sized Japanese firm that designs and makes navigational equipment, such as radar and GPS. In January last year, Koden invested £750,000 in a UK joint venture with a British partner, Navico, to manufacture small radar devices for the worldwide market.

The new business, Konav. is in an assisted area, but Mr Yoshimasa Ito, president of Koden, saya: "Grants and incentives are important, but secoodary." The main reason for choosing to invest in the UK was the compaoy's long-established relationship with Navico, together with the availability of quality labour, says Mr

Although the inward investment path is now welltrodden, and belp is available, language and culture can still present problems. There are big differences betweeo British and Japanese practices. Yutaka Giken says differing wage structures and welfare systems mean that it is finding it difficult to set-up a joint ven-

Also, circumstances can change between the planning stage and opening up the new business. A prime example is the effect of exchange rates. "Wheo we decided to invest, it was fident and innovative in the about Y130 to the pound; now it is Y200," says Mr Ito of Koden. Currency fluctuations have forced the company to adjust its plans, but not change its mind about the investment.

Short term considerations, such as the strength of the pound, might act as a temporary deterrent to Japanese investment, but there is no sign of the flow drying up.

PROFILE Komatsu

Rising sterling, falling margins

The response of one Japanese company to the strength of the pound

Mr Keith Tipping, managing director of the UK operations of Komatsu, the large Japanese construction machinary maker, chooses his words carefully when asked to discuss the recent surge in the value of sterling. It has, he says, been making his -

life "more difficult". Romatsu is the world's second biggest maker of construction machines such as excavators, after Caterpillar of the US. It set up its UK factory in Birtley, Tyne and Wear, in 1986 as part of a project to make its European sales operations virtually independent of

non-European plants. Nowadays, Komatsu's European sales total some 8.000 machines a year, virtually all of Which are made in Europe. Birtley this year is expected to make around 2,000 wheeled and tracked excavators. worth some £120m at distributor prices, and the yearly figure is planned to rise to 3,000 by 2000. This is part of the company's programme to increase the whole of its European sales and production by 50 per cent by the turn of the

Komatsu also has large production sites in Hanover in Germany and near breadth of its European manufacturing activities reduces the impact of fluctuations in a singla

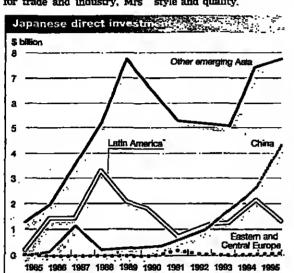
currency such as sterling. Even so, Mr Tipping is being forced to look more to overseas components suppliers as a way of balancing out the effects of the higher pound. By increasing component imports, which currently account for about 65 per cent of all Komatsu's parts purchases for its UK plant, and which become cheaper as the pound rises, the company can cut its overall

purchasing bill. Komatsu is particularly looking to step up component purchases from eastern Europe - where companies can take advantage of low labour

At present, Birtley accounts for virtually nothing of Komatsu's total purchases of east European parts for west European ants. The company's purchasing bill from eastern Europe is projected the end of the century.

Komatsu's UK production target for 1997 is a steep climb from last year's total of 1,500. If it meets it it will set a new record for Birtley.

Peter Marsh



COMPONENTS PRODUCERS • by Richard Wolffe

supplier moves next door

US and Japanese car parts makers are locating close to their clients' British sites

international car makers but companies has become hard to ignore over the past 12

Much of this investment is favoured few to become global players.

For the survivors, being Solihull. close to the customer has

pliers can cement a relatiooship around providing a better service - from product design to just-in-time delly-

At the heart of the UK car The headlines may be industry, the West Midlands dominated by the larger region bas profited greatly from the growing investment by parts suppliers. But the sheer oumber of smaller projects by their supplier projects by customers in the BMW.

Jaguar, owned by Ford, is investing £400m in huilding the result of the relentless its new X200 saloon in Birtrend among car makers to mingham, while BMW is rationalise the number of spending a further £400m on their suppliers - at the same ao engine plant nearby. time as eocouraging the BMW is further committed to a £3.5bn project to develop its "baby" Land Rover in

"There has been considerbecome of paramount impor- able interest around Rover

Dover, an International name,

a European location.

lyst for a lot of these supplier companies to invest in their own right," says Mr Robert Haymon-Collins, director of regional development at the West Midlands

Development Agency. "Then there is a ripple effect among the key suppliers, which want to move in their suppliers as well. These suppliers in turn look for other markets in the UK that from the initial invest-

meot you get this snowball." Orbseal of the US, a Missouri-based producer of sealants, is a good example of this. Work with Ford in the US gave the supplier the vital link with Jaguar, which led to a £2.5m investment in the company's first European plant in Birmingham last month. Backed by a gov-

jobs over the next five years. as the company works on the new X200 saloon.

"Our principal US customers - Ford, GM and Chrysler - bave all expressed an interest for their key suppliers to become global and we have taken that on board," says Mr Ray McCluskey. Orbseal's UK manager. "When we came to review

what we were doing to and continental Europe, so Europe, it was clear we could oot serve customers from the US. So we looked at different facilities in France and Spain, but Birmingham gave us the flexibility of location that we oeeded. The fact that we are near Jaguar is most convenient because it gives it access to us at the drop of a hat. But this also puts us close to Rover and other manufacturers."

Other US automotive suppliers have chosen to locate in the UK on the basis of production costs, more than the location. Hillsdale Tool, part of the Eagle-Picher group, wanted to establish a European headquarters for Its engine damper produc-

With customers all over Europe - including Ford, Mercedes-Benz and Rover -Hillsdale looked at locations across mainland Europe. The UK proved so competitive that the UK move was combined with the acquisition of CR Elastomers of Germany, a supplier of engine dampers to Fiat. Hillsdale is now transferring the plant and machinery from Germany to its new base in Tamworth, Stafford-

Over the next four years, Hillsdale is investing £7m in the UK and creating 200 jobs.

tance. By following the and Jaguar in the past cou-larger investors, smaller supple of years, acting as a cata-Orbseal expects to create 200 plant moved into production

at the start of this month, "We chose the UK because of the competitive edge that we have in the UK," says Mr Tony Parr, managing direc-

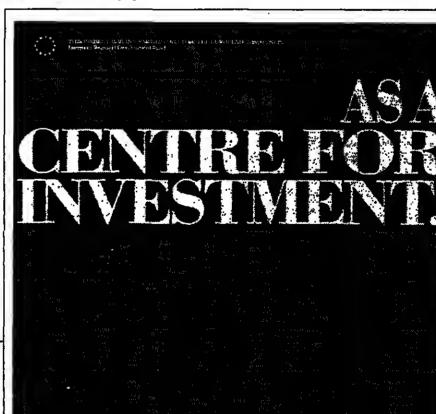
"Our labour costs are a lot lower than they are in Europe, and so are our raw material costs. We may be struggling at the momeot with the strength of the pound, bot we are very coo-UK as far as our workforce is concerned."

The process of closer contact between suppliers has been taken a step further down the supply chain hy TRW Steering Systems, part of the US automotive group. With a long-established base in Resolven, Neath, TRW has successfully encouraged its own suppliers to launch new operations alongside its plant on Wales'a first auto-

motive supplier park. TRW says that eight suppliers are looking to move to the park, including a newlycreated joint venture between TRW and Toyoda Machine Works of Japan. The £10.7m joint venture manufactures pumps for power steering systems, and will create 200 jobs in the

oext three years. "We wanted to have our suppliers right next door." says Ms Alison Evans, financial director of TRW at Resolven. "So thet when we design a product, they can be involved at an early stage in case there are any quality

"It also means we won't bave so much inventory. Above all, it helps becau we are a first-tier supplier and some of our suppliers do oot get the interface with



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PROFILE LG Electronics

Creating Wales's silicon valley

The impact of the South Korean group's £1.7bn Newport project will be huge

A milestone in Europe's biggest inward investment project will be reached this October when LG Electronics, part of the LG Group of South Korea. opens the first phase of a massive construction project in Newport in south

The display systems coming off the production line for use with personal computers will be the first products of a £1.7bn project agreed last year that should eventually create 6,100 jobs.

A 250 acre site to the west of Newport will require 14,000 tonnes of steel and 61,000 cu metres of concrete in establishing a network of factories for LG Electronics and its sister company LG Semicon, one of the world's biggest microchip companies and another part of the LG Group.

The complex, the size of a small village, should be operating fully around 2002. It was announced last July after nine months of negotiations between LG and the Welsh Development Agency, the government organisation seeking to bring inward investment to Wales. At the time it was hailed as one of the most prestigious high-tech schemes in Europe over the past decade.

A year on, Mr C. B. Kim, managing director of the UK arm of LG Electronics, says both the display systems and semiconductor parts of the project are on schedule. Recruitment is already well under way, with LG planning to have about 1,000 employees in Wales by the end of the year, most of them people living in or around Newport By December 1998, the figure should go

Everything is going reasonably well," says Mr His big worry is keeping

track of the costs of

current levels, LG will almost certainly suffer from seeing its products from south Wales made significantly more expensive in export markets compared with what appeared likely when the

says that he is "concerned"

sterling over the past year.

If the pound maintains its

about the sharp rise in

Of the total investment, £450m is being spent on the LG Electronics part of the operation, which as well as making display monitors will make cathode ray tubes for use in these products and other components, while £1.3bn is going on the semiconductor production facility.

The display screen and tube plants will employ 4,400 people while the more capital intensive microchip unit will provide work for 1,700. LG estimates that abont 15,000 people will be directly employed by companies supplying the two parts of the operation when it is fully operating.

The LG Electronics part of the project will start this year with display monitor production. Tubes and other essential components will be shipped from Korea. Next year, the scheme will slip into higher gear, with the colour tube plant on the site starting up and providing tubes for the display factory. About the same time, two

other units on the site, making components called deflection yokes and fly-back transformers which are required for the display products, will start up to make the complex more sufficient in making its own parts rather than requiring these to be bought in from

By 2000, the plant should be making 2m display monitors a year, most of them destined for use with personal computers made hy companies such as Compaq or Apple. Output of TV tubes

around that time is scheduled to be about 3.3m a year. Of these, 2m will be used on the site; another 1m sold to other makers of TVs and computer displays. The remaining 300,000 are expected be shipped to another LG factory already operating in north-east England for use in TV set

production. Annual sales from the LG Electronics part of the operation abould reach £410m by 2000, and about £450m two years later. About 70 per cent of the output is expected to be exported. The semiconductor part of the complex will start up later than the LG Electronics

operation. Foundations for the microchip production plant should be laid this year, ready for manufacturing to start mainly of memory chips by For both parts of the programme, finding the

right employees is a big

part of the overall

operation. Of the 1,000 or so who should be in place by the end of this year, 180 will be high-grade production supervisors and engineers who will be required to spend special training of between four and 19 weeks in Japan. The recruitment programme for other employees will move into top gear in September and October, when the company expects to be taking on 100

As for LG Semicon, 50-60 graduates are due to start work at the company this autumn. After initial training in Wales they will go to Korea for two separate three month training periods at existing LG microchip factories.

new people a week.

When it is in full production, it is envisaged that of the total Semicon staff in Wales, a third will have university degrees. LG is also setting up a special internship programme for graduates. Under it they will be able to gain work experience in both Wales and Korea in the semiconductor field, and when they finish their studies get the chance of a full time job with LG.

Peter Marsh



occur until after the turn of

the century when Korean

car makers might be inter-

ested in establishing plants

Having secured a firm

foothold in the UK to avoid

possible EU trade barriers,

Korean electronics compa-

nies see little need to expand

their facilities there for the

moment. "We went into the

UK as a means to tap into

the EU market and any

future investments will

depend on the growth of the

Lee Chang-suk, a managing

director for global strategy

Moreover, Korean compa-

nies have grown cautious

about overseas investments

as an economic downturn at

home and fierce competition

straining their financial

Korean semiconductor

at the LG Group.

resources.

THE VIEW FROM KOREA . by Jack Burton

The storm before the calm

There has been a surge in Korean investment over the past two

years. Can it last? When Samsung Electronics in western Europe." announced in the autumn of 1995 that it was building a £450m consumer electronics plant in north-east England, it signalled a sudden wave of South Korean investment

into the UK.

Within the next year, Samsung's Korean rivals followed suit as they claimed different regions of the UK as their own. The LG Group announced the biggest ever inward investment project in the UK with a huge semiconductor facility to be built in south Wales (see profile left). Hyundai Electronics selected Scotland's Silicon Glen for its main semiconductor plant in Europe. Meanwhile, in foreign markets are Daewoo Electronics was already operating a VCR

plant in Northern Ireland. These hig electronics proresponsible for making the UK the leading European Union investment site for Korean companies. Korean investment in the UK is estimated at \$6.75bn, which accounts for up to 65 per cent of its total investment

The 24 manufacturing pro-lects established by Korean beavily concentrated on the electronics industry, from components to advanced computer chips. ture of fork-lift trucks by Halla in Wales and a joint venture whisky business involving Jinro in Scotland. But the surge of Korean investment into the UK may be ending as quickly as it began. "More large-scale pro-jects are unlikely over the next several years, although smaller businesses and subfrom a global aupply glut that has led to sharp falls in contractors," aays one UK Although Korean car comofficial in Seoul. "The next prices for computer chips paniea are flocking to big wave will probably not and a resulting drop in earn-

> tronics factory in Wynyard. There is little immediate prospect that Korea's other main industries will follow the electronics companies in

ings. Samsung has post-

poned plans to add a chip

plant to its consumer elec-

the UK. Although Korean electronlcs companies have been aggressive in entering the advanced industrial nations of the EU and North America, other Korean industries prefer emerging markets. Korea's steel and petro-

European market," says Mr chemical industries have concentrated on Asia, which attracts three-quarters of total overseas Korean investments. Korean shipbuilders are staying at home.

Korean car makers have matched the electronics companies in overseas expansion, but they are establishing plants in developing countries hecause of their companies are suffering market growth potential and

Europe, they see eastern

Europe as their main manufacturing base for the region because of its competitive wage levels and the prospect that demand will grow quicker there than the saturated markets of western

increased competition from other European countries in offers of generous lnvestment incentives to Korean Labour government that investora, Daewoo has decided that Poland and France will be its main European manufacturing centres . ter being applied in the UK. hecause of state support But there are concerns about from their governments. But this bas not affected its plans to expand its VCR union. plant in Northern Ireland

The UK is also facing

over the next few years. However, other Korean that the UK has advantages "It is easy to secure very Mr Lee.

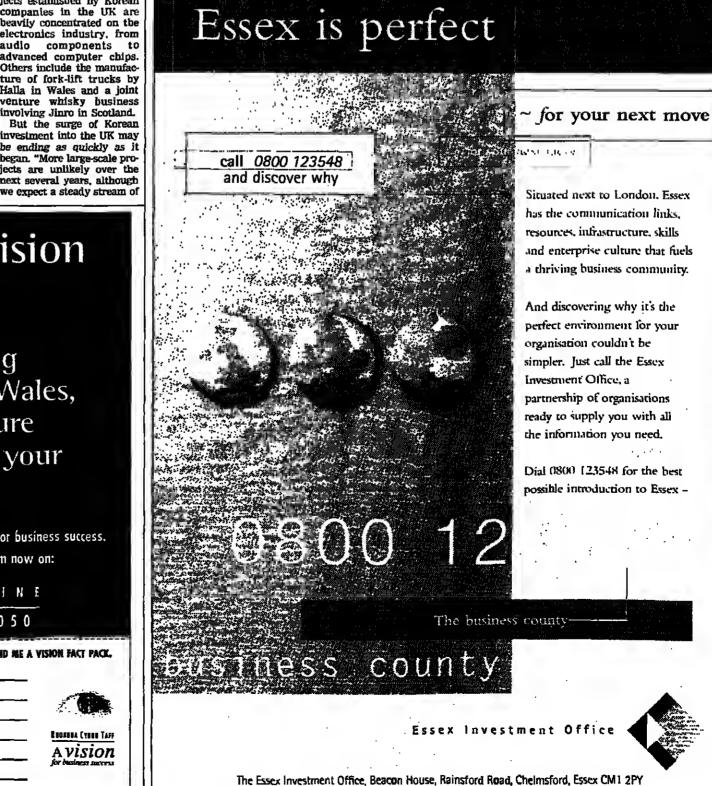
productive workers, while London's position as Europe's most important financial centre is also an Important consideration,

says LG's Mr Lee. Equally crucial is the English language, which is widely taught in Korea unlike other European languages. This makes it easier for Korean managers to communicate with local workers

in the UK. Korean executives expect few changes under the new would discourage investment in the UK. Most have accepted the EU social chap-Britain's schedule in joining the European monetary

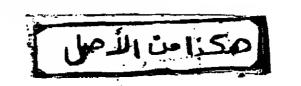
"The UK is our main production base in the EU, so we would prefer EMU memindustrial groups helieve bership as soon as possible, But we realise that this is a that will ensure that It long negotiating process and remains their favourite we are confident that the UK investment site in the EU. will join eventually." says





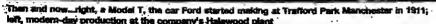
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Ford Motor







Stalling maybe, stopping no

The company's 86 years in the UK have not been without controversy but few doubt its commitment

The threatened closure earlier this year of Ford'e car factory at Halewood raised questions about the company's future in the UK. Coming at a time of continuing financial losses by the corporation'e UK subsidiary, together with. deep-seated concern throughout the motor industry about global over-capacity, Halewood's outlook appeared grim.

To a group that sold 6.65m. vehicles last year, a factory that produces 167,000 is relatively smallfry, in the end, of course, Ford was persuaded to keep the factory active into the next century with a £15m

It is not unusual for Ford to play tough when government and regional development hand-outs are at stake, but there was never much doubt about the company's wider commitment to the UK. It employs 30,000 people there, and few foreign companies have invested as much and as consistently in the country. The money earmarked for the new Halewood model alone is expected to exceed £100m.

that stems back to the early days of motoring. It already had a production presence in this country by 1911: when it opened a Model T. sembly factory at Trafford Park.

But a much more ambitious development was to follow just over a decade later when Ford bought 119 hectares of Thames marshland in Essex - for £168,000. It then invested £5m to create a replica of its famous integrated factory at Rouge River, Michigan.

It was an act of considerable faith. Dagenham opened in 1931 in the teeth of recession. Business was so bad that in the final three months of that year Ford sold only five passenger cars. Its future could only

After the end of the second world war, the company began a £75m expansion and modernisation programme at Dagenham. As soon as that was completed, insatiable demand for new cars prompted Ford to make a further 270m commitment in new facilities. These included a move away from the . Dagenham site to a new £30m Halewood factory on Merseyside, opened in 1963. That was followed four years later by a £10.5m R&D centre at Dunton, Essex. .

This consistency in spending, combined with the general decline producers such as British Leyland and Rootes, became the foundation stones of Ford'e current pre-eminence in the UK car and

light commercial vehicle markets. Mr Ian McAllister, chairman and managing director of Ford in the . UK, says there will be no let-up in the investment programme, "We now have a total of \$1bn (2610m) earmarked for Britain, for projects such as the new family of diesel engines at Dagenham, the Zetec SE engine at Bridgend and the sourcing of Jaguar panels from the Halewood

press shop," he says: In addition to the Escort-based multi-activity vehicle at Halewood, Daganham has been confirmed as the lead site for the new generation ta, and the next Transit van will be produced at Southampton. like the current one. Yet more money is going into component plants in Swanses and Belfast and

into expansion at the R&D centre. Equally significantly, Ford is investing substantial sums in the two struggling specialist vehicle makers it bought in the late 1980s. Jaguar and Aston Martin Lagonda. It is unlikely that either would have survived outside a hig-volume car manufacturing group such as Ford.

For little Aston Martin, Ford ownership meant a new car (the DB7) and a new factory at Bloxham. record levels. It is also, according to: the company, making a profit - rare

in Aston Martin's long history. Jaguar, which Pord bought for an astopishing \$2.5bn, proved a bigger problem. It had a good image, but !
lousy manufacturing facilities, poor quality and no solid new model DIDETERMINE.

Mr Nick Scheele, Jaguar's

chairman, recalls. "The patience of Ford during that period was: incredible. Ford never once moved on the commitment for the new XJ6 and XK8 engine and the XK8 itself. We were pouring money into the mpany and we were losing it out of the far end at a rate of knots." Now Ford is investing further to?" produce a smaller additional Jaguar code-named X200 - to take on the BMW 5-series and Mercedes-Benz E-class, together with a new car assembly plant at Castle Bromwich

in which to make it. Despite the growth in Vauxhall. (General Motors) sales since the early 1980s and the subsequent arrival of Japanese transplants Ford manages to retain a clear edge in the UK new car market.

It has been the leading retailer for the past 21 years, during which time its investments in the country have .. totalled more than £5.25bn:

Richard Feast

THE VIEW FROM AMERICA • by Richard Waters

US says 'yes, prime minister'

Americans seem to have as much confidence in Blair as they had in Thatcher

The wave of money that has flowed across the Atlantic during the 1990s says it all. From the US, the UK still looks like the best place to do business in Europe - a picture that has, if anything, been reinforced by the recent chifts in the continent'e economic and political landscape.

American companies took over from the Japanese at the beginning of the decade as the world's biggest providers of foreign direct investmen

The UK has been a big beneficiary of this. During 1996, half of all US direct investment abroad went to Western Europe: of that, 40 per cent went to the UK, or some \$18bn, according to the Bureau of Economic Analy-

Also, at \$143bn, the historic cost of US investment in Britain remains ahead of that in Germany, France and the Netherlands combined.

The pattern of earlier investment provides one clue as to why the UK remains such a magnet for American money. Most new direct investment comes in the form of additions to - or modernisations of - existing facilities, rather than in the form of "green field" devel-

Ford Motor, for instance, has continued to invest in the UK despite a a decision earlier this year to retrench at its Halewood plant.

As much of 40 per cent of Ford'e new investment in Europe continues to end up in the UK as the company extends its existing plants, says Mr Ian McAllister, chairman of UK operations. Referring to one such investment, to build a new engine for cars assembled around the world, he adds: "It's easier to expand the Bridgend engine plant than to

build a brand new facility somewhere else."

chairman of Salomon Blairl says Mr Geoff Rohm-Brothers, offers a similar shaw, deputy director of the view. Like other US investment banks. Salomon has based its European headquarters in London and has good reason not to shift the base of its operations. "There is real embedded value - we are not all about to close up shop and rebuild elsewhere," he says.

It is this existing base of

US manufacturing and service companies that has fuelled the most recent wave of American investment in many industries, Europe'e single market programme has mada it far easier to serve tha entire continent from a single base, and that has led to a greater concentration of resources as com-

panies search for economies This, of course, is only part of the story. The structural reforme pushed through hy Margaret Thatcher, particularly in the labour market, are widely

seen in the US as the foundation for the UK's success. "It's an extremely attractive place to invest," says Mr McAllister. "Labour is very, very flexible, and is educated." Ford has good relations with its unions, and has seen big productivity improvements in recent years, he adds.

The UK is also benefiting from two more immediate rifts he adds. considerations that have played prominently in the American conscionsness. One has been its strong economic revival, in contrast to

neighbours like France. since becoming prime minister, Mr Tony Blair was beset with questione during a meeting with US financiers and businessmen about the political and economic the channel. upheaval in France, according to one person who was present. Britain's own stability, even after a landslide election victory, was taken as read: few doubt the

"It'e absolutely astonishing how positive tha [US] Mr Deryck Meughan, press hae heen [about Blairl" says Mr Geoff Rohm. Invest in Britain Bureau, a branch of the Department of

Trade and Industry. "If anything, the change of government has been seen as positive by US businessmen," he adds, "though, of course, it'e still a honeymoon period."

Tha other consideration has been a changing perception of Britain's place in Europe, thanks to the arrival of Mr Blair. This is always a strong concern for US compames which see the country as their launching pad

for the European market. The new prime minister's approach so far has hit just the right note for business men who want to see the UK close to the heart of Europe. but do not want to see it sucked into a catastrophi cally premature economic

and monetary union. "People are less concerned about the UK detaching itself from the rest of Europe," says Mr Maughan at Salomon Brothers. "The new government has extolled a more constructive policy on Europe, and doesn't have to deal with a dissident faction." Other EU countries, meanwhile, are being pushed by necessity to consider reforms that would make them more like the UK. further reducing the old

Eventually, though, there is little doubt among American executives that Britain will have to become a fullypaid up member of a European economic union. That On his first to New York belief is felt particularly keenly at a time when the etrength of sterling has eaten into the profits of companies that use the country as a base to export across

"We would certainly like the UK to move into Emu at some point in time," says Mr McAllister at Ford. "A stable currency makes planning a darn site easier. Every bust sman would go for that."

THE VIEW FROM GERMANY • by Graham Bowley

There's no place like overseas

Crisis conditions at home are making German industrialists look abroad

Germany, in the last years of the 20th century, is experiencing a crisis of confidence. Unemployment, at more than 11 per cent of the workforce, is at the highest levels since the end of the second world war. There are interminable wranglings between the political parties, unions and industry leaders about able parts of their produc- of the German stock market

lems. Bitter are the disputes abroad. mantling of cosy working practices and costly social

legislation. One especially hard blow to the nation's morale has been the growing wave of investment by German companies in other countries. While politicians have squabbled over possible reform at home, several of Germany's biggest companies have opted to shift size-

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the tax system and the dis- two of the biggest car makers, have set up new factories in the American south; Continental, the tyre manufacturer, is in the process of shifting more of its production to factories in eastern and southern Europe: VW. the car maker, also has pro-

duction in the cheaper east. This pattern - and these companies' successes in foreign markets - belps to explain the spectacular rise

2,700

910,000

what should be done to tion to faster-growing, less to record highs at a time ment bank. address the country's prob- restrictive and cheaper areas when domestic conditions are so depressed. The coun- np in interest coming about the proposed reform of Dalmier-Benz and BMW, try's leading industrialists - through from Germany with who enjoy a high-profile in regards to expansion of the German press - are every week criticised for exporting jobs abroad when their profits are so healthy; they usually answer that

> more johs abroad secure safer jobs for employees at

That Britain is, after the US and Austria, the higgest recipient of German investment, is a measure of the extent to which German companies value the husiss environment in the UK. In the view of many Germans, Britain - and even more so the US - has achieved many of the changes in terms of liberalisation of markets and of

many now must necessarily embark upon. "While Germany is fighting with the concept of Standort Deutschland [the idea that Germany is a competitive place to do husiness I for many German husinesses the UK is already a Standort UK," says one British banker who advises German companies investing in the UK. According to the German

working practices that Ger-

economics ministry, direct investment abroad by German companies was DM39.8bn last year, down from DM52.16hn in 1995. Investment in the UK totalled DM4.72bn in 1996. while investment in the US was DM8.77bn. At the same time, foreign direct investment in Germany by companies from other countries dropped last year to a record low of DM1.14bn, from DM18.23bn in 1995. According to figures published this month by the Organisation for Economic Co-operation and Development, the Industrialised countries' thinktank, Germany recorded disattracting inflows of \$12bn

The German companies that have invested in the UK include BMW, the car maker that bought Rover for £300m den appreciation of the in 1994, and Siemens, the pound on the foreign electronics and electrical group, which has huilt a Mr Kirby, even with the rise large semiconductor plant in of the pound against the the north-east of England. D-Mark, the cost advantage BASF, the chemicals group, spent DM2.1bn in 1995 to huy the prescription drugs arm of Boots, the UK retailer. in the finance sector, Dresdner Bank, one of Germany's hig-strength of the pound there gest, paid DM2bn for Klein-

"We are not seeing any let existing inward investment and new investment," says Mr Andrew Kirby, who is in charge of a new inward investment unit set up by Barclays, the UK bank, in

Barclays has set up a dedicated team to provide UK banking services to foreign companies. "Inward invest-ment has become so important to the UK economy, says Mr Kirby.

According to the companies investing in Britain, the UK's main attractions include low-cost flexible labour, good international communications, a large consumer market and high quality financial and legal servicee. They are also attracted by the UK's position inside the European Union - as compared with eome other low-coet locations in Asia. Mr Kirby says the UK also offers attractive corporation tax rates, while the English language also plays a part. "There are fewer harriers to entry in the

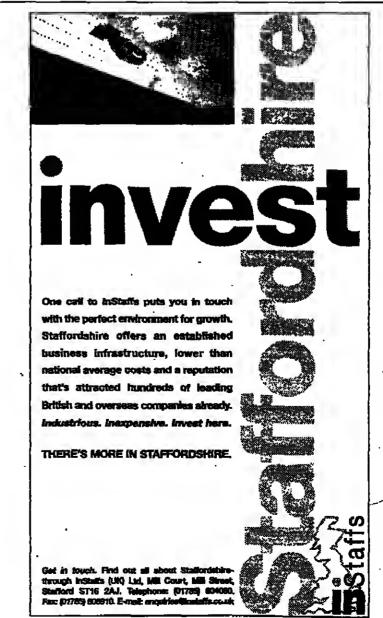
UK." he says. A survey at the end of last year by the German chambers of commerce underlined the extent to which Germany's relatively high labour costs are a burden for German industry and why the costs are therefore a strong driving force behind investment abroad.

The survey found that 28 per cent of west German industrial companies planned to shift production abroad in the next three years. Companies planned to create at least 300,000 new jobs abroad by the end of 1999 - in large part because labour costs at home were too high. According to some measure. labour costs in the investment last year after car industry are as much as twice as high in Germany than in the UK.

One present threat to investment into the UK might be the strong and sudexchanges. But, maintains is still large enough to attract investors to the UK.

"We are aware of acquisitions by major German companies. So despite the does not seem to he any wort Benson, the UK invest- let-up," agrees one banker.







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Site salesmen stress service

The regions now provide extras to convince foreign companies to move their way

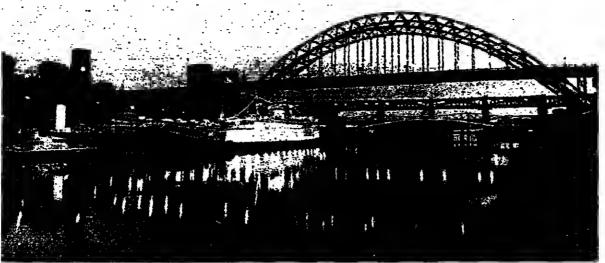
Not a week goes by, it aeems, without news of another big overseas company deciding to set up shop in the UK. Behind thosa headlines is a plethora of organisations beavering away to persuade an incoming company of the merits of their individual areas in terms of communications. workforce skills, industrial and commerical sites and government grants.

Besides the three main national agencies: the Welsh development agency, Locate in Scotland, and the Northern freland development board, there are some 13 main regional agencies and a range of local authority departments, along with partnerships between the private aector and local

The government agency English Partnerships has become a leading force since opening in April 1994. Working with the Department of Trade and Industry, the Invest in Britain Bureau, and other bodies, it has enjoyed considerable success in its role of bringing together and co-ordinating key participants. As recent examples, it cites Samsung, Seimens, Sony and Ford-Jag uar, whose new projects alona account for more than £2hn of investment - and 7,000 jobs.

English Partnerships' complementary role is to facilitate the regeneration of derelict and damaged areas. operation is its activity in the A1/M62 junction between Leeds and Selhy.

Working with North Yorkshire County Council and English Partnerships is to



-upon-Tyne - the north-east has been particularly succ

now under construction. North Yorkshire county council economic development officer Mr Jonathan French says that the infrastructure work is expected to take a year to 15 months, after which several advance units will be built. Mr French adds that North Yorkshire is continually trying to identify other suitable sites and guide them through the planning sys-

The north-east bas been conspicuously successful in attracting overseas investors. The latest recruit is the US Textron subsidiary Avco Trust, The financial services company will join Nike with its European headquarters at Doxford International Business Park in Sunder-

Sunderland council prides itself on a private sector approach. According to principal economic development Typical of this side of its officer Mr Tom Hurst, it makes sure it 'looks after" North Yorkshire, where it any companies moving to has just acquired 38 acres at the area. It meets a new US the Elmet Enterprise Park, executive at the airport some six miles north east of and helps that person find a house, schools, even a doctor. It also ensures that new husinesses are found sites with adjoining land for Selhy District Council, expansion. The American TRW automotive company, spend almost £4m in opening for example, has expanded the site, which will benefit its plant three times in rents and land costs. And, of

The council, adds Mr ahead, ensuring that more good sites will be available in the two or three years after the investor has made its initial commitment. It also provides ready-built space. It has 135,000 sq ft of speculative space available in the technology park adjoining the Doxford Business Park.

With its flagship investor Nissan now joined by a host of automotive companies. Sunderland targets the car industry hard. The council'a presence is likely to be prominent at big overseas trade exhibitions.

Attendance at international trade fairs targeting individual industrial sectors appears to be the current favourite marketing strategy. If Sunderland is to be found at antomotive events. Lincolnshire County Council is likely to be at international food industry get-to-

Ms Jenny Gammon, Lincolnshire's marketing and development manager, aims to raise the county's profile - and also to be able to provide the right sites and premises. In Lincolnshire's favour, she says, are the low further from the Al/MI link recent years. Lucas SEL the course, there is the lifestyle.

joint venture between Lucas Ms Gammon is also a reguand Sumitomo, has doubled lar visitor to the annual property exhibition MIPIM. in Cannes, "to make sure the Hurst, is always looking development industry is also aware of what we have to

But if regions such as Lin-

coinshire and North Yorkshire have to work hard to problem of a different nature in the Thames Valley. The area is a magnet for the computer industry, attracted by the closeness of Heathrow, central London and the reputation of Oxford University. In Reading, Microsoft is currently building a UK beadquarters of 500,000 sq ft and Oracle bas just finished 300,000 sq ft, says Mr Peter Norris, chief executive of Thames Valley Economic Partnership - an alliance between the private and pub-

lic aectors in Berkshire,

Buckinghamahire and

Oxfordshire. More recently, Computer Associates submitted a planning application for a new 250,000 sq ft European headquarters at the Appleton Park/Ditton Park site adjoining the M4 at Datchet, Berkshire. Mr Norris says that the company had been looking for a site in the area for some time, without success. His organisation was able to help by "exerting a positive influence" on both an example by one Scottish the local planners and the chartered surveyor.

Ministry of Defence with which Computer Associates is in negotiation to buy part of the site

The Thames Valley's "Silicon Valley" tag seems to be justified. Mr Norris notes that some 150 companies from its Californian namesake are represented in the area. More would like to come, but there is the perception that they will be unable to find sites. Mr Norris admits that there is not room for them all; some might have to look to towns and cities elsewhere in the south-east such as Guildford or Southampton

There is no doubt that the weeing of inward investors and the provision of sites for them in the UK - has become much more sophisticated in recent years. Some observers, though, feel that the whole process is costing too much. Several of the many agencies involved are exceptionally efficient, but there are still those that have yet to grasp the need for instant answers - and instant solutions - to investors' problems. There is, as well, often unnecessary duplication of resources and effort. The competition between Forth Valley Enterprise and Lanarkshire development agency to bring Nokia to Scotland is cited as

PROFILE

Pharmaceuticals sector

A favourite tonic for foreign companies

The growing strength of the industry is one of the UK's great success stories

Pharmaceuticals is one of the UK's strongest industries. It directly employs between 70,000 and 80,000 people, and three or four times that indirectly.

Much of that success is the result of a strong domestic industry led by Glazo Wellcome, SmithKline Beecham and Zeneca. But the UK is also the most popular choice for foreign drugs and healthcare companies, and is often used as a base for the whole of Europe.

Poreign investors involved in the UK range from drugs companies such as Pfizer of the US to more specialised healthcare businesses such as Quintiles, the American contract research

organisation (CRO). Government, agencies and companies all believe that inward investment in healthcare is at a high level. However, finding precise statistics is difficult. There are numbers on investment as a whole, occasionally subdivided by industry.

However, these rarely distinguish between inward investment and domestic investment, in regions such as Scotland, "inward investment" might include money from English companies. Furthermore, the figures do not clearly differentiate between investment that is buying businesses, expanding businesses or building

green field start-ups. The complexity of the problem is illustrated by the experience of Astra, the fast-growing Swedish drugs company. In June 1995. Astra paid £202m for the UK and US research and development operations of UK drug company Fisons.

Last February, the company launched a £63m programme to build new aboratories at the Loughborough site. It has also built a research unit in Edinburgh and a packaging manufacturing site in Corby. The number of people it employs in the UK has risen from 1,600 to 1,750

in the past 12 months. The scale of Astra's investment is not unusual. The US company Pfizer invested £280m between 1991 and 1996 at its site in Sandwich, Kent, Over that period, staff numbers

Daniel Green

according to medical investment lobbyists London Medicine, is spending another £30m in tha UK. As well, Tennessee-based Clintrials announced in May it would create 240 jobs in Glasgow.

increased from 2,000 to

Nor is the cash limited to

pharmaceuticals, Two US

company that run medical

trials for drugs companies

have invested in Scotland.

Quintiles paid £12m for an

Edinburgh site in 1995 and,

The list goes on, with investments in the past 18 months alone coming from US companies Merck, Genzyme and fyax, as well as US-Swedish company Pharmacia & Uplohn (which has established its global besiguarters in Windsor) and France's Rhône-Poulenc, Japanes companies Eisai, Takeda and Yamanouchi have all either initiated investment

or said they would expand their UK operations. Will this continue? The signs are good. London is the headquarters of the European Medicines Evaluation Agency, which co-ordinates pan-European drug approval and which should see its powers increased over the next few years. The UK has a strong scientific base, and although most pharmaceuticals companies locate in the south east. there are also

concentrations in the north west and in Scotland. The UK drug price regulations, which reward investment with higher profits to companies, is unlikely to be changed under the new Labour government. And finally, the UK has the biggest biotechnology sector in Europe, a demonstration that the business of drug discovery is not short of entrepreneurial energy.

Pounding away nicely

To a large extent, FDI has helped keep the British machine tool

industry alive Of Britain's total machine tool output - expected to be some £850m this year more than half will come from companies whose beadquarters are outside

the UK. Although the sums injected into Britain in investment in machine tool production are not large by the standards of other industries, the cash represents a steady drip-feed of financing that has helped to maintain a UK industry, many of whose main domestically. owned companies have either disappeared or suffered difficult times. One of the biggest inward

investors has been

Yamazaki Mazak, one of the and is studying the Japan's big three machine tool makers, which set up a plant in Worcester a decade ago, helped by a £5.2m government grant. The initial investment of £35m-has been followed by extra

funds for expansion. bringing total output to an estimated £80m a year. Cincinnati Milacron, the large US machine tool. company, employs 500 in its Birmingham factory, where it has in the past year invested £3m in product development and new ... manufacturing systems to bring out a new series of "no frills" machine tools

aimed at overseas markets Output from the plant this year is likely to be more than £100m, above last year's figure of about £93m German machine fool

Heller, a privately owned company, has a manufacturing base in Redditch in the Midlands

possibility of expanding after a successful project to recruit local people and

train them in new skills. Much of the investment in machine tool production in the UK, put at around £40m a year, is met from the companies own internal cash generation, with the British ends of the businesses having a fair amount of autonomy from their head offices outside the country.

A case in point is the US-owned Bridgeport, which runs its European : manufacturing operations from Leicester. Its own series of machine tool products are designed specifically for requirements in Europe and also for the fast growing markets in south east Asia. While much of the UK industry enjoyed an upswing from 1992 onwards,

helped by the boost the

weak pound gave to: exporters, sales activity has been held back by sterling's 18 per cent appreciation gainst other important. currencies. A company

particularly hit has been Matsuura, the Japanese machine too! maker that set up its first UK plant last Angust just when sterling was rising rapidly. It admits that margins are suffering as a result. Mr Geoff Noon, head of

statistics at the Machine Tool Technologies Association, the UK trade body for the industry, is forecasting weaker growth over the next year but says the UK remains an . "attractive place" for machine tool investm This is partly due to such factors as fairly low wage costs and relatively few. restrictions on working

hours and shift patterns:

Peter Marsh



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8 INVESTMENT INTO THE UK

The privatisation and deregulation programme begun by Margaret Thatcher has created more opportunities for foreign investors. How the American commitment to customer service is making its mark on parts of two former nationalised industries

RAILWAYS . by Charles Batchelor

Refining the iron horse

The influence of a over stretches of under-used freight raflway track around US railroad is helping to revive the British freight train business

Wisconsin Central Transportation, the US rail-road that has acquired most of British Rail's freight operations, is working on plans to set up a "one-stop" customer service centre to deal with queries and com-

Equipped with "smart" information technology systems to answer customer calls, the centre is intended to replace the 15 different points of commercial contact that BR maintained in the

Thie emphasis on customer service is one of the most telling signs of the change that is sweeping the rail freight industry and of the application of imported" ideas to a traditional business sector.

BR operated an efficient and profitable freight service for a relatively small number of bulk customers but left many smaller companies with bitter memories of poor service and unfulfilled expectations.

Established in 1987 by Mr railman, Wieconsin took

the Great Lakes when the US railroad network was deregulated. It has since acquired routes in Canada and, in 1993, the New Zealand rail network.

One of Wisconsin'e priorities after acquiring BR's Trainload Freight business – since renamed English Welsh & Scottish Railway in February 1996 has been to reduce its dependence on bulk freight, it is developing its single wagon and parttrain business, which in the US accounts for 80 per cent

of its revenues. in the run-up to privatisation BR freight managers launched an "Enterprise" service, designed to revive the single wagon business from which BR had withdrawn in the early 1990s.

Although the idea came from BR managers, Mr lan Braybrook, EWS managing director, is convinced its continued expansion, across more of the rail network and with faster trains, has been because of Wisconsin'a commitment to the project. Trains running at up to 75mph, instead of the previ-

ous maximum of 60mph, are part of EWS managers' attempt to fit rail into the just-in-time schedules of Ed Burkhardt, a life-long manufacturers, distributors

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Safeway this month became the first retailer to test out overnight shipments between the Midlands and Scotland.

But fitting rail into tight delivery schedules requires better communications between train drivers and headquarters. EWS is now drawing up plans for an incab radio system.

Railtrack is working on industry-wide radio links but EWS says it is prepared to go it alone if necessary. "American managers were amazed at how primitive our communications systems ere." says Mr Braybrook.

In the US train drivers use radio to tell head office if they have been delayed and even to warn the sales department if a road haulier is sighted on a rail custom-

As part of its attempts to provide a comprehensive service to its customers Wisconsin is backing the establishment of a UK wagon plant by the US manufacturer Thrall Car with a commitment to buy about 500 wagons a year, BR acquired no new wagons after 1981. which meant its customers had to either buy or lease their own. This was not only inconvenient but also meant customers had to commit funds to a very long-term

ILa

CENTRE OF EUROPE



Back on track: BR's treight business, renemed English Weish & Scottish Rullway, has recently won business

As well as acquiring new new US-made diesel locomotives for its UK operation. Mr Burkhardt believes US manufacturers can provide cheaper, more reliable equipment because of their long production runs.

has not been only one-way. reflecting the very different conditions of the UK rail market. In the US, railroads a power station - was relaare primarily devoted to tively unknown in the US. freight business, with relatively elow-moving trains on the experience of its Brittransporting goods over vast

In the UK, in contrast, the routes.

railway's main function is wagons EWS has ordered 250 moving passengers over frequently very husy stretches of track. Freight operators must fit into the passenger schedules or risk paying penalties if passengers are delayed.

roduction runs. One area where BR had But the innovation flow developed coneiderable expertise, moving bulk shipments over short distances between say a coal mine and Wisconsin is now drawing ish managers to develop this business on its American

TELECOMMUNICATIONS • by Stefan Wagstyl

Answering the call of competition

AT&T believes that the UK offers some of the best opportunities in Europe

While foreign-owned service companies have yet to have the same impact on the British economy as overseas manufacturing groups, their

influence is growing rapidly. The deregulation of basic services such as electricity, water and telecommunications means millions of consumers can already choose a foreign-owned supplier for their essential utilities. And millions more will be able to do the same in future.

One company that has capitalised on deregulation is AT&T, the US telecommunications group, which has in the past threa years invested US\$500m in a UK telecommunications service business with an annual turnover of \$500m.

AT&T was already well known in the UK before the 1990s as a supplier of international telephone services and a manufacturer of telecommunications and computer equipment that had factories in Britain. But the company has changed direction in the past few years by selling off most of its global manufacturing interests to concentrate on telecommunications services. In the UK, a telecommunications business that employed just 50 or so people three years ago now has 2,750 staff and is growing at the rate of about 300 jobs a year. In June, the group moved its European adquarters from Brussels to London. It also has regional offices in Redditch, Manchester and Edinburgh. "The UK has a very friendly climate for foreign investors," says Mr Merrill

Tutton, who has spent the last three of his 31 years with AT&T as president of the UK operations. "The liberalisation of telecoms has created great opportunities for us. The UK leads the rest of Europe in liberalisation."

levels of service in the Brit-ish telecommunications mar-says, with companies movket still fall short of customers needs there are many opportunities for a newcomer to make its mark in employment contracts.

for most British telephone users. My view is that the market is under-serviced in comparison with the US. I a customers' advisory counwould urge companies enter- cil for senior staff from ing the British market to pay attention to service," says Mr Tutton. Cultural differences play a

the market. For example, a

part in differing service levels in different countries, but, says Mr Tutton, lack of customer satisfaction in the UK telecommunicatione market mainly reflects the relatively late arrival of deregulation and competition. In other sectors of British industry there are companies that put a high companies should focus premium on service - obvi-

retailer and Direct Line, the tions services are set to grow rapidly in the UK. Already

says, with companies moving from the Continent to low labour costs and flexible

Mr Tutton says that it is 24-hours-a-day, seven days a important for companies week service is not available that enter the UK market to spend a lot of time talking to customers. AT&T formalised this process by establishing

AT&T and client companies. The company has also established links with the telecommunications industry by joining the Parliamentary information technology committee, which fosters ties between business and politicians, "It works very

well for us." says Mr Tutton. Mr Tutton says it is also important to make a good impression in the wider community by sponsorship. But their efforts on activities ous examples being Marks & that have some relevance to Spencer, the high street employees and customers, he says. AT&T supports the financial services company. Almeida Theatre in Isling-Mr Tutton argues that val- ton, the Natural History ue-added telecommunica- Museum in Kensington and the European Youth Orchestra. "It's subtle but classy,



ent: as part of its attempt to raise its profile in Mr Tutton says that since Britain AT&T sponsors London's Natural History Museum

Tests for money magnet

Continued from page 1

vestment by foreign compa-nies in the UK, which are most unlikely to eeek new pastures unless economic conditions change drasti-

Howavar, the UK faces

some serious challenges if it is to accommodate foreign companies' needs, particularly the requirement for skilled workers. Some investors have already been accused of poaching staff including other foreign- policies.

South Wales have complained that LG, which eventually plans to employ 6,100, has recruited some of their

key employees. Staff shortages are especially acute among software engineers and information technology managers. Companies welcome Labour's commitment to raising education and training standards - but recognise that it could be a long time before will depend crucially on the from existing companies, they feel the benefits of such success of Labour's educa-

The enlargement of the EU electronics companies in into eastern Europe could increase the compatition among member countries to offer sites with low labour

> Labour's answer is to ween Britain away from its reliance on low labour costs as a competitive advantage and develop its reputation as a location for high-skill high-pay operations such as design and davelopment. The success of this strategy tion policies.



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